October 13, 2026

Company name: AEON CO., LTD.
Name of representative: Akio Yoshida, Director, President and Representative Executive Officer
(Securities code: 8267; Tokyo Stock Exchange (Prime Market)
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Notice Regarding Acquisition of AEON Shares Held by Subsidiaries
(Acquisition of Treasury Shares from Subsidiaries Pursuant to Article 163 of the Companies Act)

AEON CO., LTD. (the "Company") hereby announces that its Representative Executive Officer resolved today to acquire treasury shares held by its subsidiaries pursuant to Article 156 of the Companies Act as applied mutatis mutandis under Article 163 thereof, as described below.

1. Reason for the Acquisition of Treasury Shares

Article 135, Paragraph 3 of the Companies Act stipulates that a subsidiary holding shares of its parent company must dispose of such shares within a reasonable period of time. Accordingly, the Company will acquire its common shares held by its subsidiaries.

2. Details of the Acquisition

(1)	Class of shares to be acquired	Common shares
(2)	Total number of shares to be acquired	1,343,016 shares (0.05% of the total number of issued shares excluding treasury shares) (i) Shares to be acquired from AEON Delight Co., Ltd.: 1,330,146 shares (0.05% of the total number of issued shares excluding treasury shares) (ii) Shares to be acquired from AEON Pet Co., Ltd.: 12,870 shares (0.00% of the total number of issued shares excluding treasury shares)
(3)	Total acquisition price	¥1,626,392,376 (The amount calculated by multiplying 1,343,016 shares by the closing price of the Company's common stock on the Prime Market of the Tokyo Stock Exchange on October 9, 2026, which was ¥1,211 per share)
(4)	Schedule	October 13, 2026: Execution of share purchase agreement October 21, 2026: Scheduled share transfer date
(5)	Method of acquisition	Off-market transaction

3. Overview of the Subsidiaries from Which the Shares Will Be Acquired

(1)	The company	AEON DELIGHT CO., LTD.	AEON PET CO., LTD.
(2)	Location	1-1-1 Kanda-Nishikicho, Chiyoda-ku, Tokyo	4-17-8 Minamiyawata, Ichikawa-shi, Chiba
(3)	Representative	Goro Miyamae, President and Representative Director, President & Executive Officer, Group CEO	Ichiro Yonezu, President and Representative Director
(4)	Business	Comprehensive facility management services	Operation of pet specialty stores, grooming salons, and animal hospitals
(5)	Capital	¥ 3,238 million	¥ 300 million

Reference: Treasury Shares Held by the Company (as of August 31, 2026)
Total number of issued shares (excluding treasury shares) 2,769,515,576
Number of treasury shares 14,013,445