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Company name	AEON CO., LTD.
Listings	TSE PRIME of Tokyo Stock Exchange
Security code	8267
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AEON Monthly Operating Performance of Major Consolidated Companies in September 2026

September Sales Trends:

・In September, prolonged rainfall and lower temperatures, particularly in eastern Japan, reduced leafy vegetable shipments and drove up vegetable prices. In apparel, we expanded our autumn and rainwear assortments in response to changing weather conditions. During Japan's Silver Week holiday period, which lasted up to nine consecutive days, we sought to attract customers through regional product fairs, expanded family-oriented meal offerings, and promotional campaigns supporting local professional sports teams. Meanwhile, as national brand prices continued to rise, TOPVALU introduced temporary price reductions on 145 essential food and daily household items from September 2 to address customers' cost-conscious spending needs.

・In the Development & Entertainment Business, AEON Mall strengthened customer traffic through a variety of events, including classical concerts and collaborative campaigns with mobile games featuring popular characters. As a result, specialty store sales at existing malls rose to 106.5% of the previous year's level, while customer traffic reached 103.0% of the previous year's level. On September 1, AEON Fantasy opened Feedy Diner & Arcade at AEON Mall Niigata Kameda Inter, marking the brand's first opening in eastern Japan. Inspired by American diners, the facility offers a casual, enjoyable space for a broad range of customers, from Gen Z consumers to families.

・At AEON Retail in the General Merchandise Store Business, same-store sales exceeded the previous year's level for three consecutive months, reflecting consumer demand for affordable, nearby, and time-efficient consumption. In food, AEON Retail expanded its range of new products and competitively priced TOPVALU products while strengthening its assortment of fresh foods and prepared foods for family meals, including yakiniku ingredients and fried foods. Sales of meat, seafood and prepared foods remained strong, while liquor sales were supported by demand ahead of the liquor tax revision. As a result, same-store food sales exceeded the previous year's level for three consecutive months. In apparel, AEON Retail strengthened product appeal and price competitiveness. On September 8, AEON Retail expanded the TOPVALU ¥1,000 denim pants lineup to include women's, men's and children's styles. Same-store apparel sales also exceeded the previous year's level. In Health & Beauty Care, pharmacy operations continued to perform steadily, while kitchenware and household goods also performed well. These efforts helped same-store sales exceed the previous year's level for three consecutive months.

・In the Supermarket Business, prolonged rainfall and other unfavorable weather conditions affected customer traffic. Nevertheless, the companies worked to capture consumer demand by expanding private brand products and strengthening fresh food offerings. MaxValu Tokai held its annual Jimono Product Trade Fair to expand its range of locally produced products, including regional favorites and products manufactured by local companies. Fuji also held a Hokkaido Marche event at two F Marche stores to expand sales channels for fresh and processed products from Hokkaido and support local producers.

(Unit : %)

FY2026	YoY sales	March	April	May	June	July	August	September	October	November	December	January	February
AEON RETAIL CO., LTD.	All stores	102.6	102.8	107.3	96.2	103.2	101.7	104.5					
	Same stores	100.5	100.9	105.9	94.8	101.5	100.0	102.6					
AEON MALL CO., LTD.	All stores	105.9	107.6	113.5	99.7	106.2	102.4	107.6					
	Same stores	104.6	106.5	112.5	98.6	104.9	*102.7	106.5					
AEON Hokkaido Corporation	All stores	102.2	100.9	103.8	99.4	100.6	102.1	102.3					
	Same stores	102.6	101.4	104.3	99.8	101.0	102.5	102.7					
AEON KYUSHU CO., LTD.	All stores	101.7	101.5	104.8	98.5	101.6	100.7	103.2					
	Same stores	100.8	100.2	103.4	96.8	*101.0	*101.4	102.2					
CAN DO CO., LTD.	All stores	103.6	103.4	104.3	101.0	101.2	104.5	101.2					
	Same stores	101.8	103.9	106.0	100.5	102.9	104.4	101.1					
Maxvalu Tokai Co., Ltd.	All stores	100.4	98.3	102.5	100.8	100.2	101.0	100.3					
	Same stores	99.7	97.2	101.2	99.3	98.8	99.6	98.7					
FUJI CO.,LTD	All stores	97.1	95.7	99.9	94.2	95.8	96.3	95.1					
	Same stores	99.5	98.8	103.3	97.5	99.3	99.7	98.6					
MINISTOP CO., LTD.	All stores	93.5	89.6	93.7	89.2	92.4	92.9	101.9					
	Same stores	95.9	92.2	96.8	91.6	95.5	96.4	100.2					
COX CO., LTD.	All stores	100.2	99.1	103.9	85.3	96.8	100.3	110.0					
	Same stores	97.7	96.8	103.4	83.0	93.8	98.0	102.9					

*Figures above are based on each company's disclosure policy.

*1. All-store and same-store year-on-year sales of the above companies were calculated excluding the impact of the application of "Accounting Standard for Revenue Recognition (ASBJ Statement No. 29)"

*2. For CAN DO CO., Ltd., both all-store and same-store sales YoY comparisons are computed after applying the revenue recognition standard mentioned above.

*3. AEON KYUSHU CO., LTD. merged with Joyful Sun Co., Ltd. effective March 1, 2026.

*4. MV Kanto, a subsidiary of United Super Markets Holdings Inc. acquired the Kanto business of Daiei, Inc. through an absorption-type company split and merged with AEON MARKET CO., LTD. effective March 1, 2026.

*5. The results of United Super Markets Holdings Inc. and AEON Fantasy Co., LTD. and TSURUHA HOLDINGS INC.will be announced on the AEON website at a later date. https://www.aeon.info/ir/library/monthly/

*6. The figures for AEON MALL CO., LTD. represent the sales performance of tenants operating within the shopping centers.

*September same-store sales YoY for AEON Kyushu and AEON Mall were calculated excluding 12 AEON Kyushu stores that were temporarily closed for one day or more and two AEON Mall shopping centers whose operations remain suspended.AEON Kyushu's July same-store sales YoY has also been revised on the same basis.

«Year-over-year weekday rotation»

① Weekends:Sat. ±0day, Sun ±0day. National holidays: This year; September 21th (Mon.), 22th (Tue.), 23th (Wed.) , Last year; September 15th (Mon.), 23th (Tue.),

② Customer gratitude day: This year ; September 20th (Sun.), 30th Wed.). , Last year ; September 20th (Sat.), 30th (Tue.).

<Reference material: Segment information (preliminary version)>

(Unit : %)

FY2026	YoY sales/Number of customers	March	April	May	June	July	August	September	October	November	December	January	February
The General Merchandise Store (GMS) Business	Same stores	100.8	100.9	105.2	95.9	100.9	100.5						
	Number of customers	100.4	99.4	102.6	96.5	99.4	99.7						
The Supermarket Business	Same stores	99.8	98.7	101.6	98.0	99.0	99.3						
	Number of customers	99.6	97.9	100.1	96.3	98.0	97.8						
The Discount Store Business	Same stores	97.2	99.0	101.7	95.5	98.1	99.3						
	Number of customers	100.0	100.5	101.6	96.4	98.6	100.1						
The Health and Wellness Business	Same stores	103.4	105.1	104.8	99.0	101.8	101.6						
	Number of customers	100.5	101.1	102.4	95.9	98.2	97.8						
Shopping Center Development Business	Same stores	104.5	106.3	112.4	98.2	104.3	104.3						
	Number of customers	101.9	103.3	107.7	97.8	101.9	101.9						
Entertainment Business	Same stores	113.9	117.8	113.6	94.3	100.4	96.6						
	Number of customers	118.2	115.8	111.2	79.8	84.7	85.1						
Services & the Specialty Store Business	Same stores	99.2	101.3	107.5	96.4	103.7	101.2						
	Number of customers	97.8	101.0	106.3	97.4	100.4	99.8						

*7. The figures for the General Merchandise Store (GMS) Business are sourced from the results of 12 companies, including AEON RETAIL CO., LTD., AEON Hokkaido Corporation, and AEON KYUSHU CO., LTD., among others.

*8. The figures for the Supermarket Business are sourced from the results of 10 companies, including The Maruetsu, Inc., KASUMI CO., LTD, Inageya Co., Ltd., MaxValu Tokai Co., Ltd., and FUJI CO., LTD., among others.

*9. The figures for the Discount Store Business are sourced from the results of 3 companies, including AEON BIG CO., LTD. and BIG-A CO., LTD., and another company.

*10. The figures for the Health and Wellness Business are sourced from the results of 3 companies, TSURUHA HOLDINGS INC. and others.

*11. The figures for the Shopping Center Development Businesss are sourced from the results of specialty store sales in mall-type DV operations of AEON MALL CO., LTD., AEON RETAIL CO., LTD., and AEON Tohoku CO., LTD.

*12. The figures for the Services Business (Entertainment Business) are sourced from the results of 5 companies, AEON Fantasy Co., LTD., AEON ENTERTAINMENT CO., LTD., among others.

Notably, AEON DELIGHT CO., LTD. is excluded from the dataset.The Services & Specialty Store Business and Entertainment Business are now presented separately, with figures from March onward revised accordingly.

*13. The figures for Specialty Store Business are sourced from the results of 7 companies including COX CO., LTD., GFOOT CO., LTD., AEON PET CO.,LTD., and Mega Sports Co., LTD. among others.

*14. The results of September will be announced on the AEON website at a later date.