October 23, 2026

To whom it may concern:

Company name: MORIROKU COMPANY, LTD.
Name of representative: Representative Director, President and CEO Naoki Kurose
(Securities code: 4249; Prime Market)
Inquiries: General Manager, Accounting & Finance Department Megumi Shimizu
(TEL. 03-3403-6102)

Notice Regarding Change (Transfer of Equity Interest) in Consolidated Subsidiary (Sub-Subsidiary)

MORIROKU COMPANY, LTD. (hereinafter the "Company") hereby announces that, at a Board of Directors meeting held today, it resolved to transfer a 100% equity interest in Guangzhou Moriroku Technology Co., Ltd. (hereinafter "Guangzhou Moriroku"), a consolidated subsidiary of the Company, to Wisdoms Group International Co., Ltd. As a result of this transfer of equity interest, Guangzhou Moriroku will no longer be a consolidated subsidiary (sub-subsidiary) of the Company. Details are as follows.

1. Reason for the Transfer

In recent years, the business environment in the Chinese automotive market has changed significantly due to factors such as advances in electrification, diversifying consumer needs, and intensifying competition driven by the rise of local automobile manufacturers. Under these circumstances, the Moriroku Group has been striving to improve profitability by streamlining its production system and optimizing fixed costs. However, we have determined that optimizing our operations in China and concentrating management resources on selected business areas will contribute to further enhancing the Group's corporate value, and have therefore decided to proceed with the transfer of the equity interest.

2. Outline of the Subsidiary Subject to Transfer

(1)	Name	Guangzhou Moriroku Technology Co., Ltd.	
(2)	Address	No.13 Tian Yuan DongLu, Yonghe Economic Zone, GETDD Guangzhou, China	
(3)	Title and name of representative	Yasushi Nakao, Chairman	
(4)	Business	Automotive parts manufacturing	
(5)	Capital	USD 8 million (Note 1)	
(6)	Date of establishment	November 2001	
(7)	Major shareholders and shareholding ratio	Moriroku Technology Overseas Holdings Company, Ltd. 100%	
(8)	Relationship between the listed company and the company concerned	Capital relationship	The Company holds 100% of the voting rights (indirect ownership) of the company to be transferred.

	Personnel relationship	One Executive Officer of the Company concurrently serves as Chairman of the Board of Directors of Guangzhou Moriroku, while six employees of the Company concurrently hold positions as directors, supervisors or general manager of Guangzhou Moriroku.
	Business relationship	The Company sells products to and purchases products from Guangzhou Moriroku and also receives royalties from it.

(9) Operating results and financial position of the company to be transferred for the past three years (Note 2) (Unit: 1,000 CNY)

Fiscal year	December 2023	December 2024	December 2025
Net assets	134,984 (2,691 million yen)	63,527 (1,376 million yen)	74,468 (1,665 million yen)
Total assets	264,500 (5,274 million yen)	145,860 (3,160 million yen)	132,152 (2,956 million yen)
Net sales	405,890 (8,048 million yen)	277,891 (5,844 million yen)	234,052 (4,870 million yen)
Operating profit/loss	-28,470 (-564 million yen)	4,254 (89 million yen)	9,580 (199 million yen)
Ordinary profit/loss	-105,238 (-2,086 million yen)	-71,456 (-1,502 million yen)	10,942 (227 million yen)
Profit/loss	-105,238 (-2,086 million yen)	-71,456 (-1,502 million yen)	10,940 (227 million yen)

(Note 1) The Company's capital is expected to increase following a planned capital increase in December 2026.

(Note 2) For conversion into Japanese yen, exchange rates as of the end of each fiscal year are used for financial position figures, while average exchange rates during each fiscal year are used for operating results. In addition, as Guangzhou Moriroku does not issue shares under the Chinese legal system, information on "net assets per share," "earnings per share" and "dividends per share" is not provided.

3. Outline of the Counterparty to the Transfer of Equity Interest

(1)	Name	Wisdoms Group International Co., Ltd.
(2)	Address	Room 1005, 10/F, Tower 2, Silvercord, 30 Canton Road, TST, Kowloon, HONG KONG
(3)	Title and name of representative	KAKU KEN, Chairman
(4)	Business	Holding company for investment and management of portfolio companies
(5)	Capital	HKD 306.67 million

(6)	Date of establishment	June 2011	
(7)	Relationship between the listed company and the transferee	Capital relationship	Not applicable
		Personnel relationship	Not applicable
		Business relationship	Not applicable
		Status as a related party	Not applicable

4. Equity Interest to Be Transferred, Transfer Price, and Ownership Interests Before and After the Transfer

(1)	Ownership interest before the transfer	100% (indirect ownership) (100% of voting rights held)
(2)	Equity interest to be transferred	100% (indirect ownership) (100% of voting rights held)
(3)	Transfer price	In accordance with the confidentiality provisions of the transfer agreement, we will refrain from disclosing the transfer price.
(4)	Ownership interest after the transfer	0%

5. Schedule

(1)	Date of resolution by the Board of Directors	October 23, 2026
(2)	Date of execution of the equity transfer agreement	October 23, 2026
(3)	Date of transfer of equity interest	Mid-December 2026 (scheduled)

6. Outlook

The impact of the transfer of equity interest on the Company's consolidated financial results for the fiscal year ending March 31, 2027 is currently under review. The Company will promptly announce any matters requiring disclosure as they arise.

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.