October 29, 2026

To Whom It May Concern:

Company name: NS Solutions Corporation
Representative: Kazuhiko Tamaoki
Representative Director & President
(Code: 2327 TSE Prime Market, NSE, FSE)
Contact: Atsushi Tamura
Director, General Administration Dept.
Corporate Administration Bureau
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Notice Regarding the Completion of Disposal of Treasury Shares as Restricted Stock to the Representative Directors and Presidents of Subsidiaries

NS Solutions Corporation (the "Company") today completed the payment for the disposal of treasury shares as restricted stock compensation, as described below. The disposal was approved by the Company's Board of Directors at its meeting held on September 30, 2026. For details, please refer to the "Notice of Disposal of Treasury Shares as Restricted Stock to the Representative Director and President of a Subsidiary" announced on September 30, 2026.

Outline of the Disposal

(1) Date of payment	October 29, 2026
(2) Class and number of shares disposed of	559 shares of common stock of the Company
(3) Disposal price	3,788 yen per share
(4) Total value of the disposal	2,117,492 yen
(5) Allottees of shares	Representative Directors and Presidents of the Company's subsidiaries: 5 persons, 559 shares

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