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October 29, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Mars Group Holdings Corporation
Listing: Tokyo Stock Exchange
Securities code: 6419
URL: https://www.mars-ghd.co.jp
Representative: Akihiro Matsunami, President and CEO
Inquiries: Joji Takahashi, Director
Telephone: +81-3-3352-8555

Scheduled date to file semi-annual securities report: November 13, 2026
Scheduled date to commence dividend payments: December 10, 2026
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	14,488	(13.5)	3,369	(29.7)	3,743	(30.3)	2,834	(22.1)
September 30, 2025	16,758	(34.4)	4,795	(40.0)	5,368	(36.6)	3,639	(29.0)

Note: Comprehensive income For the six months ended September 30, 2026: ¥4,139 million [(11.9)%]
For the six months ended September 30, 2025: ¥4,696 million [(9.1)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	158.37	-
September 30, 2025	197.31	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	93,563	84,859	90.7	4,916.21
March 31, 2026	94,262	85,733	91.0	4,647.27

Reference: Equity
As of September 30, 2026: ¥84,859 million
As of March 31, 2026: ¥85,733 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	75.00	-	75.00	150.00
Fiscal year ending March 31, 2027	-	75.00			
Fiscal year ending March 31, 2027 (Forecast)				75.00	150.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	33,700	4.4	8,950	1.8	9,700	0.1	6,700	0.9	363.18

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Excluded: 1 company (Mars Systems Tokai Corporation)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	22,720,000 shares
As of March 31, 2026	22,720,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	5,458,749 shares
As of March 31, 2026	4,271,915 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	17,897,392 shares
Six months ended September 30, 2025	18,445,553 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company as of the date of announcement and certain assumptions that the Company deems reasonable, and actual results may differ from forecasts due to various factors in the future. For matters related to earnings forecasts, please refer to "1. Qualitative Information on the Interim Financial Results (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Semi-annual consolidated balance sheet

(Thousands of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	38,963,318	35,383,161
Notes and accounts receivable - trade	4,119,854	3,582,226
Lease receivables and investments in leases	253,758	207,191
Securities	350,340	351,985
Merchandise and finished goods	3,517,162	3,314,621
Work in process	257,407	231,343
Raw materials and supplies	3,239,239	2,350,426
Other	1,929,530	2,462,520
Allowance for doubtful accounts	(205)	(154)
Total current assets	52,630,405	47,883,322
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,799,433	6,959,685
Land	10,728,475	12,048,284
Other, net	724,204	606,618
Total property, plant and equipment	18,252,113	19,614,589
Intangible assets	511,123	530,915
Investments and other assets		
Investment securities	20,850,204	23,741,311
Retirement benefit asset	324,649	330,356
Other	1,896,657	1,664,219
Allowance for doubtful accounts	(202,694)	(200,879)
Total investments and other assets	22,868,818	25,535,008
Total non-current assets	41,632,054	45,680,513
Total assets	94,262,460	93,563,835

(Thousands of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,239,058	939,743
Lease liabilities	231,608	248,532
Income taxes payable	1,526,140	1,283,548
Provision for bonuses	473,798	471,497
Other	920,109	975,078
Total current liabilities	4,390,715	3,918,401
Non-current liabilities		
Lease liabilities	405,437	345,464
Provision for retirement benefits for directors (and other officers)	198,325	203,525
Asset retirement obligations	62,866	63,109
Other	3,471,841	4,173,392
Total non-current liabilities	4,138,470	4,785,491
Total liabilities	8,529,185	8,703,893
Net assets		
Shareholders' equity		
Share capital	7,934,100	7,934,100
Capital surplus	10,301,956	10,319,902
Retained earnings	66,865,093	68,315,972
Treasury shares	(8,480,469)	(12,127,518)
Total shareholders' equity	76,620,680	74,442,456
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,579,481	9,915,552
Remeasurements of defined benefit plans	533,113	501,933
Total accumulated other comprehensive income	9,112,594	10,417,486
Total net assets	85,733,274	84,859,942
Total liabilities and net assets	94,262,460	93,563,835

Semi-annual consolidated statement of income

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	16,758,445	14,488,189
Cost of sales	7,791,083	6,801,951
Gross profit	8,967,362	7,686,237
Selling, general and administrative expenses	4,171,379	4,316,762
Operating profit	4,795,983	3,369,474
Non-operating income		
Dividend income	417,890	351,329
Other	154,215	38,728
Total non-operating income	572,105	390,058
Non-operating expenses		
Foreign exchange losses	52	6,793
Commission for purchase of treasury shares	-	9,211
Total non-operating expenses	52	16,005
Ordinary profit	5,368,035	3,743,528
Extraordinary income		
Gain on sale of investment securities	-	344,497
Total extraordinary income	-	344,497
Profit before income taxes	5,368,035	4,088,026
Income taxes - current	1,778,407	1,195,742
Income taxes - deferred	(49,775)	57,798
Total income taxes	1,728,631	1,253,540
Profit	3,639,404	2,834,485
Profit attributable to owners of parent	3,639,404	2,834,485

Semi-annual consolidated statement of comprehensive income

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	3,639,404	2,834,485
Other comprehensive income		
Valuation difference on available-for-sale securities	1,048,918	1,336,071
Remeasurements of defined benefit plans, net of tax	7,706	(31,180)
Total other comprehensive income	1,056,624	1,304,891
Comprehensive income	4,696,028	4,139,377
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,696,028	4,139,377

Semi-annual consolidated statement of cash flows

(Thousands of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	5,368,035	4,088,026
Depreciation	274,953	337,289
Increase (decrease) in provisions	(55,715)	1,034
Decrease (increase) in retirement benefit asset	-	(5,707)
Increase (decrease) in retirement benefit liability	13,949	-
Interest and dividend income	(428,187)	(370,660)
Loss (gain) on investments in investment partnerships	(2,099)	(2,197)
Loss (gain) on sale of investment securities	-	(344,497)
Decrease (increase) in trade receivables	798,899	537,628
Net decrease (increase) in lease receivables and investments in leases	(12,441)	36,005
Decrease (increase) in inventories	936,238	1,117,417
Decrease (increase) in operating loans receivable	(92,366)	142,272
Increase (decrease) in trade payables	(132,184)	(299,315)
Increase (decrease) in lease liabilities	42,413	(43,047)
Other, net	(730,364)	141,733
Subtotal	5,981,131	5,335,981
Interest and dividends received	428,187	370,660
Income taxes paid	(1,635,702)	(1,317,038)
Net cash provided by (used in) operating activities	4,773,616	4,389,603
Cash flows from investing activities		
Purchase of property, plant and equipment	(589,781)	(1,707,477)
Purchase of investment securities	(221,856)	(1,156,707)
Proceeds from sale of investment securities	12,225	16,127
Other, net	(55,392)	(39,352)
Net cash provided by (used in) investing activities	(854,804)	(2,887,409)
Cash flows from financing activities		
Purchase of treasury shares	-	(3,694,193)
Dividends paid	(1,382,120)	(1,382,096)
Net cash provided by (used in) financing activities	(1,382,120)	(5,076,289)
Effect of exchange rate change on cash and cash equivalents	5	(6,061)
Net increase (decrease) in cash and cash equivalents	2,536,697	(3,580,156)
Cash and cash equivalents at beginning of period	36,373,416	38,963,318
Cash and cash equivalents at end of period	38,910,113	35,383,161

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (April 1, 2025 to September 30, 2025)

Information on sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments			Total	Adjustment amount (Note) 1	Interim Consolidated Statements of Income (Note)2
	Amusement-related business	smart solution system-related business	Hotel-related business			
Sales						
Revenues from external customers	12,700,478	2,753,910	1,304,055	16,758,445	-	16,758,445
Transactions with other segments	218,040	17,248	16,664	251,953	(251,953)	-
Total	12,918,519	2,771,159	1,320,720	17,010,399	(251,953)	16,758,445
Segment Profit	4,784,966	262,537	18,479	5,065,982	(269,999)	4,795,983

Note: 1. Segment profit adjustment of (269,999) thousand yen includes 3,920 thousand yen of inter-segment transaction elimination and each reported segment. Company-wide expenses that have not been allocated to the Company are included in the figure of (273,920) thousand yen.

2. Segment profit is adjusted to operating income in the interim consolidated statements of income.

II. Interim Consolidated Accounting Period (April 1, 2026 to September 30, 2026)

Information on sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments			Total	Adjustment amount (Note) 1	Interim Consolidated Statements of Income (Note)2
	Amusement-related business	smart solution system-related business	Hotel-related business			
Sales						
Revenues from external customers	10,285,858	2,796,449	1,405,881	14,488,189	-	14,488,189
Transactions with other segments	207,712	41,999	17,407	267,120	(267,120)	-
Total	10,493,571	2,838,449	1,423,289	14,755,310	(267,120)	14,488,189
Segment Profit	3,458,318	252,048	5,688	3,716,056	(346,581)	3,369,474

Note: 1. Segment profit adjustment of (346,581) thousand yen includes 6,606 thousand yen of inter-segment transaction elimination and each reported segment. Company-wide expenses that have not been allocated to the Company are included in the figure of (353,188) thousand yen.

2. Segment profit is adjusted to operating income in the interim consolidated statements of income.