Note: This English translation is an abridged version of the original notice in Japanese. In the event of a discrepancy, the Japanese version shall prevail.

TO OUR SHAREHOLDERS **November 2, 2026**
(Start date of electronic provision of materials: October 28, 2026)

Securities code: 3205

Daidoh Limited
7-29 Kitashinagawa 6-chome,
Shinagawa-ku, Tokyo

NOTICE OF AN EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholder:

Please be informed that an Extraordinary General Meeting of Shareholders of Daidoh Limited (the "Company") will be held at 2:00 p.m. (the reception is scheduled to open at 1:00 p.m.) on Thursday, November 19, 2026, at Kanda Myoujin Hall on the 2nd floor of EDOCCO EDO Culture Complex, at 16-2 Sotokanda 2-chome, Chiyoda-ku, Tokyo.

When arriving at the meeting venue, please submit the enclosed Voting Form at the reception desk.

When convening this Extraordinary General Meeting of Shareholders, the Company has taken measures for electronic provision of materials, and has posted the matters to be provided electronically as the "Notice of an Extraordinary General Meeting of Shareholders" on the website at the link below.

Our website: https://www.daidoh-limited.com/english/ir/meeting.html

In addition to the above, the information is also available on the following website. Please access the Tokyo Stock Exchange website below, enter "DAIDOH LIMITED" in "Issue name (company name)" or "3205" in "Code," click "Search" and select "Basic information," "Documents for public inspection/PR information," "Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting," and then confirm the information.

Tokyo Stock Exchange (TSE-Listed Company Search) Website:
https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you do not attend the Meeting in person, you can exercise your voting rights via the Internet or in writing. Please kindly review the "Reference Materials for the Extraordinary General Meeting of Shareholders" and exercise your voting rights no later than 6:30 p.m. on Wednesday, November 18, 2026.

Souvenirs will not be provided to the shareholders attending the meeting. We appreciate your understanding.

Sincerely,

Koichiro Naruse
Representative Director
President & Group COO

MEETING AGENDA

Items to be Resolved:
Item 1: Approval of the Absorption-type Merger Agreement
Item 2: Partial Amendments to the Articles of Incorporation

Matters decided for the convening of the General Meeting of Shareholders
(1) If you are exercising your voting rights by proxy, one shareholder with voting rights may attend the General Meeting of Shareholders as your proxy. In this case, (i) a document certifying the proxy's power of representation (a letter of proxy) and (ii) the shareholder's Voting Form, and a certificate of the seal stamped on the letter of proxy, or a copy of passport, driver's license, health insurance card or any other document that identifies the shareholder must be submitted along with the Voting Form of the proxy. Please note that persons other than shareholders, such as proxies and accompanying persons who are not shareholders, are not permitted to attend the General Meeting of Shareholders.
(2) If voting rights are exercised in duplicate, in writing (by postal mail) and via the Internet, the vote exercised via the Internet will be deemed valid.
(3) If you exercise your voting rights more than once via the Internet, the last exercise of your voting rights will be deemed valid.

Among the matters to be included in the "Reference Materials for the Extraordinary General Meeting of Shareholders" under "Item 1: Approval of the Absorption-type Merger Agreement," the matters concerning "3. (3) Contents of the financial statements, etc. of DAIDOH FORWARD for the most recent fiscal year" will not be provided in the paper copy to shareholders who made a request for delivery of documents in accordance with the provisions of laws and regulations and Article 16 of the Articles of Incorporation of the Company.

In the event of any amendments to the electronic materials, a notice to that effect and details of such amendments will be posted on each of the websites where the materials are posted as mentioned above.

REFERENCE MATERIALS FOR THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

Item 1: Approval of the Absorption-type Merger Agreement

At a meeting of its Board of Directors held on October 1, 2026, the Company resolved to conduct an absorption-type merger (the "Merger") effective December 1, 2026, with the Company as the surviving company and DAIDOH FORWARD LTD. ("DAIDOH FORWARD"), a wholly owned subsidiary of the Company, as the absorbed company, and entered into an absorption-type merger agreement for the Merger (the "Agreement").
The Merger may result in the Company recognizing a loss on the merger. Accordingly, the Company requests that the shareholders approve the terms of the Agreement for the Merger. The reasons for the Merger, the details of the Merger, and other matters relating to this Item are as follows.

1. Reasons for the Absorption-type Merger
   As stated in the "Notice Regarding Revision of the Medium-term Management Plan" announced on February 27, 2026, the Company is undertaking management reforms centered on restructuring its business portfolio and implementing structural reforms in individual businesses under the second Medium-term Management Plan, "Evolution and a leap forward," which runs through the fiscal year ending March 2029. As part of these efforts, revitalizing "NEWYORKER," the Group's flagship brand operated by DAIDOH FORWARD, is an important management priority, and the Company believes it is necessary to establish a framework that enables it to respond promptly to changes in the market environment and consistently carry out the process from strategy formulation through execution.
   Based on this recognition, the Company, which is responsible for formulating Group strategies, has decided to merge with DAIDOH FORWARD, which is responsible for operating the brand, in order to accelerate decision-making, consolidate management resources, and improve the efficiency of administrative operations. In addition, as stated in the "Notice Regarding Relocation of Head Office" announced on November 28, 2025, both companies relocated their head offices to the same floor of the same building in October 2026. In light of the resulting integration of their working environments, the Company has decided to take this opportunity to implement the Merger.
   Following the Merger, the Company, as an operating holding company, will work to achieve consolidated operating profit of 4 billion yen, its target for the fiscal year ending March 2029 under the second Medium-term Management Plan, and enhance its corporate value over the medium to long term by flexibly pursuing structural reforms in its clothing business and growth investments, including M&A.

2. Overview of the Absorption-type Merger Agreement
   The terms of the Agreement entered into between the Company and DAIDOH FORWARD as of October 1, 2026 are as follows.

Absorption-type Merger Agreement (Copy)

DAIDOH LIMITED and DAIDOH FORWARD LTD. ("DAIDOH FORWARD") hereby enter into an absorption-type merger agreement (the "Agreement") as follows.

Article 1 (Method of Merger)

(1) DAIDOH LIMITED and DAIDOH FORWARD shall conduct an absorption-type merger in accordance with the provisions of this Agreement, with DAIDOH LIMITED as the surviving company and DAIDOH FORWARD as the absorbed company in the absorption-type merger (the "Merger").

(2) The corporate names and addresses of DAIDOH LIMITED and DAIDOH FORWARD are as follows:

DAIDOH LIMITED (surviving company in the absorption-type merger)
Corporate Name: DAIDOH LIMITED
Address: 1-16 Sotokanda 3-chome, Chiyoda-ku, Tokyo
(Scheduled to relocate to 7-29 Kitashinagawa 6-chome, Shinagawa-ku, Tokyo, effective October 13, 2026.)

DAIDOH FORWARD (Absorbed company in the absorption-type merger)
Corporate Name: DAIDOH FORWARD LTD.
Address: 1-16 Sotokanda 3-chome, Chiyoda-ku, Tokyo
(Scheduled to relocate to 7-29 Kitashinagawa 6-chome, Shinagawa-ku, Tokyo, effective October 13, 2026.)

Article 2 (Effective Date)

The date on which the Merger becomes effective (the "Effective Date") shall be December 1, 2026. However, if necessary due to the progress of the procedures for the Merger or for any other reason, the Effective Date may be changed upon consultation between DAIDOH LIMITED and DAIDOH FORWARD.

Article 3 (Money, etc. to Be Delivered in Connection with the Merger and Matters Concerning the Allocation Thereof)

As DAIDOH LIMITED owns all of the issued shares of DAIDOH FORWARD, DAIDOH LIMITED shall not deliver to the shareholders of DAIDOH FORWARD any money, etc. in exchange for their shares of DAIDOH FORWARD in connection with the Merger.

Article 4 (Amounts of Stated Capital and Reserves)

The amounts of share capital and reserves of DAIDOH LIMITED shall not increase as a result of the Merger.

Article 5 (Transfer of Employees)

(1) DAIDOH LIMITED shall take over all employees of DAIDOH FORWARD as its employees as of the Effective Date.

(2) For purposes of calculating retirement benefits for employees of DAIDOH FORWARD, their years of service with DAIDOH FORWARD shall be aggregated, and other matters shall be determined through consultation between DAIDOH LIMITED and DAIDOH FORWARD.

Article 6 (Changes to the Terms of the Merger, etc.)

If, during the period from the date of execution of this Agreement to the Effective Date, there

is material change in the assets or management condition of DAIDOH LIMITED or DAIDOH FORWARD; if any circumstance arises or becomes apparent that would materially impede the implementation of the Merger; or if it otherwise becomes difficult to achieve the purpose of the Merger, DAIDOH LIMITED and DAIDOH FORWARD may, upon consultation and mutual agreement, amend the terms of the Merger or other provisions of this Agreement, or terminate this Agreement.

Article 7 (Effectiveness of the Merger Agreement)

The Agreement shall cease to be effective if approval by resolution of the general meeting of shareholders of DAIDOH LIMITED is not obtained by the day immediately preceding the Effective Date or if this Agreement is terminated pursuant to the preceding Article.

Article 8 (Miscellaneous)

(1) Any matters necessary in connection with the Merger that are not provided for in the Agreement shall be determined through consultation between DAIDOH LIMITED and DAIDOH FORWARD in accordance with the purpose of the Agreement.
(2) In the event of any dispute arising in connection with the Agreement, the Tokyo District Court shall have exclusive jurisdiction as the court of first instance.

IN WITNESS WHEREOF, one original of the Agreement has been executed, and after DAIDOH LIMITED and DAIDOH FORWARD have affixed their names and seals thereto, DAIDOH LIMITED shall retain the original and DAIDOH FORWARD shall retain a copy thereof.

October 1, 2026

(DAIDOH LIMITED) DAIDOH LIMITED
Koichiro Naruse [seal]
Representative Director, President & Group COO

(DAIDOH FORWARD) DAIDOH FORWARD LTD.
Kazutoshi Imai [seal]
Representative Director and President

3. Overview of the Matters Set Forth in the Items of Article 191 of the Regulations for Enforcement of the Companies Act (Excluding Items 6 and 7)

(1) Matters concerning the reasonableness of the merger consideration

No shares or other money, etc. will be delivered in connection with the Merger. The Company considers this treatment reasonable because DAIDOH FORWARD is a wholly owned subsidiary of the Company, and the Company holds all of its issued shares.

Although the Company and DAIDOH FORWARD are under common control as prescribed in Article 2, Paragraph 3, Item 36 of the Regulations for Corporate Accounting, the Company is the sole shareholder of DAIDOH FORWARD, and DAIDOH FORWARD has no minority shareholders. Accordingly, there are no matters to which particular attention was paid to avoid harming the interests of minority shareholders of DAIDOH FORWARD.

(2) Matters concerning the reasonableness of the provisions regarding share acquisition rights

Not applicable

(3) Contents of the financial statements, etc. of DAIDOH FORWARD for the most recent fiscal year

The financial statements, etc. of DAIDOH FORWARD for the most recent fiscal year are not included in the paper copy provided to shareholders who made a request for delivery of documents in accordance with the provisions of laws and regulations and Article 16 of the Articles of Incorporation of the Company. Please access the websites indicated on page 1 of this Notice to review these materials.

(4) Contents of the extraordinary financial statements, etc. of DAIDOH FORWARD prepared using an extraordinary closing date after the last day of its most recent fiscal year

Not applicable

(5) Details of material dispositions of assets, incurrence of significant liabilities, and other events materially affecting the Company's financial position that occurred after the end of the most recent fiscal year

(i) The Company

At a meeting of its Board of Directors held on July 23, 2026, the Company resolved to acquire all shares of 4strengX Co., Ltd. and make it a subsidiary of the Company, and entered into a share transfer agreement on the same date.

(ii) DAIDOH FORWARD

Not applicable

Item 2: Partial Amendments to the Articles of Incorporation

1. In connection with the Merger, the Company proposes to add and amend certain business purposes set forth in its current Articles of Incorporation.
   The partial amendments to the Articles of Incorporation will become effective on the effective date of the Merger, subject to Item 1, "Approval of the Absorption-type Merger Agreement," being approved and adopted as originally proposed and the Merger becoming effective.

2. Details of amendments
   The details of the amendments are as follows.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed Amendments
(Purposes) Article 2 The Company shall engage in the following businesses and shall control and manage the business activities of companies equivalent thereto and foreign companies engaged in the following businesses by owning shares or equity interests in such companies.	(Purposes) Article 2 The Company shall engage in the following businesses and shall control and manage the business activities of companies equivalent thereto and foreign companies engaged in the following businesses by owning shares or equity interests in such companies.
1. - 2. <Omitted>	1. - 2. <Unchanged>
<Newly established>	3. Planning, manufacture, processing, and sale of raw materials for apparel and accessories
<Newly established>	4. Planning, manufacture, processing, and sale of woven and knitted textiles
<Newly established>	5. Planning, manufacture, processing, and sale of hand-knitting yarn and handicraft supplies
<Newly established>	6. Planning, manufacture, processing, and sale of knitting yarn and knitted products
3. Planning, manufacture, processing, and sale of sporting goods and other miscellaneous goods	7. Planning, manufacture, processing, and sale of sporting goods and other miscellaneous goods
4. Manufacture and sale of furniture and interior goods	8. Manufacture and sale of furniture and interior goods
<Newly established>	9. Planning, manufacture, processing, and sale of food products, nutritional supplements, dietary supplements, confectionery, food additives, beverages, food materials, and products related to health promotion
<Newly established>	10. Sale of detergents for commercial use
<Newly established>	11. Undertaking of trade operations on behalf of others
5. Advertising and market research services	12. Advertising and market research services
6. Purchase, sale, leasing, and management of real estate	13. Purchase, sale, brokerage, leasing, and management of real estate

Current Articles of Incorporation	Proposed Amendments
7. Operation of facilities related to social education, health and physical education, entertainment, and food and beverage services	14. Operation of facilities related to social education, health and physical education, entertainment, and food and beverage services
<Newly established>	15. Sale of vouchers, including merchandise and gift vouchers, and gift catalogs
<Newly established>	16. Supply and sale of thermal energy and electrical energy
<Newly established>	17. Operation of childcare facilities
<Newly established>	18. Operation of galleries, and planning and operation of cultural events
<Newly established>	19. Secondhand goods business under the Secondhand Goods Business Act
8. Operation of driving schools and sale and repair of automobiles	20. Operation of driving schools and sale and repair of automobiles
9. Ownership of shares of and investment in other companies as deemed necessary for business operations	21. Ownership of shares of and investment in other companies as deemed necessary for business operations
10. Leasing of properties to affiliated companies	<Deleted>
11. Undertaking of operations on behalf of affiliated companies	22. Undertaking of operations on behalf of subsidiaries and affiliated companies
12. Import and export operations related to the above items	23. Import and export operations related to the above items
13. All businesses incidental or related to the preceding items	24. All businesses incidental or related to the preceding items
<Newly established>	25. Businesses other than those listed in the preceding items

End