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October 30, 2026

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Listing Code: 5333
Stock Exchange Listings: Tokyo and Nagoya
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Notice on Difference between Consolidated Financial Forecasts and Results for 1H FY2026 and Revisions to Full-Year Consolidated Financial Forecasts

NGK Corporation (the "Company") hereby announces that there is a difference between the consolidated financial forecasts for the six months ended September 30, 2026, announced on April 30, 2026, and the actual results the Company announced today. Based on recent business performance, the Company also announced that the Company has revised the full-year consolidated financial forecasts for the fiscal year ending March 31, 2027 as described below.

1. Differences between the consolidated financial forecasts and the actual consolidated financial results for the six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)

(Millions of yen)	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
					(yen)
Previous forecast (A)	350,000	53,000	53,000	45,000	159.03
Actual result (B)	371,306	69,889	70,395	60,800	214.66
Change (B-A)	21,306	16,889	17,395	15,800	—
Change (%)	6.1	31.9	32.8	35.1	—
For Reference: Results from the same period of the previous year (the six months ended September 30, 2025)	326,204	48,700	46,667	23,870	81.58

2. Revisions to the consolidated financial forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Millions of yen)	Net sales	Operating income	Ordinary income	Net income attributable to owners of parent	Net income per share
					(yen)
Previous forecast (A)	710,000	107,000	105,000	82,000	290.67
Revised forecast (B)	770,000	130,000	126,000	100,000	354.02
Change (B-A)	60,000	23,000	21,000	18,000	—
Change (%)	8.5	21.5	20.0	22.0	—
For Reference: Results from the previous year (the fiscal year ended March 31, 2026)	670,125	94,997	95,202	59,936	206.32

3. Reason for differences and revisions

For the six months ended September 30, 2026, in the Environment Business, although global automobile sales varied by region, demand for the Company's automotive related products remained solid. In the Digital Society Business, demand for semiconductors used in AI increased substantially, resulting in higher demand particularly for the components for semiconductor manufacturing equipment and HICERAM carriers. In the Energy & Industry Business, demand for insulator products increased, supported by the expansion of transmission and distribution facilities in the United States driven by growing data center investment and other factors. As a result, added with the positive effect of the depreciation of the yen, net sales, operating income, ordinary income, and net income attributable to owners of parent all exceeded the previous forecast.

For the full-year forecasts of the fiscal year ending March 31, 2027, in the Environment Business, despite weakness in the Chinese market and certain other areas for automotive-related products, demand for the Company's products is expected to remain solid. In the Digital Society Business, robust demand for components for semiconductor manufacturing equipment is expected to continue, driven by growing AI-related demand. Together with the positive effect of the depreciation of the yen during the first half of the fiscal year, net sales, operating income, ordinary income, and net income attributable to owners of parent are now expected to exceed the previous forecast.

The assumed exchange rates for the second half of the fiscal year are ¥150 to the U.S. dollar and ¥175 to the euro.

Based on the business performance described above, the Company has decided to increase both the interim dividend and the forecast year-end dividend by ¥10 per share from the forecast announced in April 2026. The interim dividend has been resolved at ¥63 per share, and the year-end dividend is forecast to be ¥63 per share, resulting in an expected annual dividend of ¥126 per share.

Financial results forecasts are based on information available at the time of the release, and actual results may vary significantly from forecasts due to various factors.