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October 30, 2026

Company Name: NGK Corporation
Listing Code: 5333
Stock Exchange Listings: Tokyo and Nagoya
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Notice Concerning Interim Dividend of Surplus and Revision of Fiscal Year- End Dividend Forecast (Increase)

NGK Corporation (the "Company") hereby announces that, at the Board of Directors meeting held on October 30, 2026, it has resolved to distribute interim dividends of surplus with a record date of September 30, 2026 and revise year-end dividend forecast for the fiscal year ending March 31, 2027 as described below.

1. Details of Interim Dividend of Surplus

	Determined amount	Most recent dividend forecast (Announced on April 30, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31,2026)
Record date	September 30, 2026	September 30, 2026	September 30, 2025
Dividend per share	¥63.00	¥53.00	¥38.00
Total amount of dividends	¥17,739 million	—	¥11,048 million
Effective date	December 2, 2026	—	December 2, 2025
Source of dividends	Retained earnings	—	Retained earnings

2. Details of Revision to the Fiscal Year-End Dividend Forecast

	Dividend per share (Yen)		
	Second quarter-end	Fiscal-year end	Total
Previous forecast (Announced on April 30,2026)	¥53.00	¥53.00	¥106.00
Revised forecast		¥63.00	¥126.00
Actual results for the current fiscal year	¥63.00		
Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	¥38.00	¥42.00	¥80.00

3. Reason of Interim Dividend of Surplus and Revision to the Fiscal Year-End Dividend Forecast

The Company places a high value on the interests of shareholders and considers continuous enhancement of corporate value and the return of profits to be among the most important management policies.

Regarding dividends, in addition to managing net assets in response to changes in business risks, the Company considers a link to operating performance (ROE) over a period of approximately three years, aiming for a medium-term target of a consolidated dividend payout ratio of at least 35% and a dividend on equity ratio of approximately 3.5%. The Company also takes into account cash flow forecasts when determining dividend distribution.

As disclosed today in the “Consolidated Financial Results for the Six Months Ended September 30, 2026 [Japanese GAAP]” and the “Notice on Difference between Consolidated Financial Forecasts and Results for 1H FY2026 and Revisions to Full-Year Consolidated Financial Forecasts,” first-half results exceeded the plan and full-year results are expected to exceed the previous forecast, reflecting underlying business performance as well as the positive effect of the depreciation of the yen.

Accordingly, the Company has decided to increase both the interim dividend and the forecast year-end dividend by ¥10 per share from the forecast announced in April 2026, to ¥63 per share, bringing the annual dividend to ¥126 per share.