Translation

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Consolidated Financial Results for the Nine Months of the Fiscal Year Ending December 31, 2026 (Under Japanese GAAP)

October 30, 2026

Company name:	OKABE CO., LTD.
Stock exchange listings:	Tokyo Stock Exchange
Stock code:	5959
URL:	https://www.okabe.co.jp/
Representative:	Hirohide Kawase, Representative Director, President and Chief Executive Officer
Contact:	Hisanori Ekawa, Director, Managing Executive Officer and Head of Administrative Division
TEL:	+81-3-3624-5119
Scheduled date for dividend payment:	-
Supplementary materials for financial summaries:	None
Financial results briefing:	None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months of the Fiscal Year Ending December 31, 2026 (from January 01, 2026 to September 30, 2026)

(1) Consolidated operating results (Cumulative) (% represents the year-on-year change rate for the same quarter)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	54,136	5.6	4,068	10.9	4,352	11.8	3,162	13.9
September 30, 2025	51,247	3.3	3,670	16.2	3,893	15.7	2,776	19.0

(Note) Comprehensive income Third quarter of fiscal year ending December 2026 5,149 million yen (62.5%) Third quarter of fiscal year ending December 2025 3,169 million yen ((20.7) %)

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	70.73	-
September 30, 2025	60.59	-

(2) Consolidated financial positions

	Total assets	Net assets	Equity to total assets ratio
As of	Million yen	Million yen	%
September 30, 2026	88,732	63,716	71.8
December 31, 2025	85,030	61,906	72.8

(Reference) Owner's equity Third quarter of fiscal year ending December 2026: 63,697 million yen; Fiscal year ended December 2025: 61,888 million yen

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	20.00	-	21.00	41.00
Fiscal year ending December 31, 2026	-	21.00	-		
Fiscal year ending December 31, 2026 (Forecast)				21.00	42.00

(Note) 1. Whether there has been any revision to the dividend forecast most recently announced: None
2. Fiscal year ending December 2026 Q2 Detail of dividend per share-fiscal year end:
Ordinary dividend: 16 yen; Special dividend: 5 yen
Fiscal year ending December 2026 (Forecast) Detail of dividend per share-fiscal year end:
Ordinary dividend: 16 yen; Special dividend: 5 yen

3. Consolidated Earnings Forecasts for the Fiscal Year Ending December 31, 2026 (from January 01, 2026 to December 31, 2026)

(% change represents the year-over-year change for the full year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending December 31, 2026	72,500	3.9	5,150	8.1	5,300	4.3	3,700	12.6	81.10

(Note) Correction of financial forecast from the most recent financial forecast: None

※ Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Applying specific accounting of the consolidated quarterly financial statements: Yes

(Note) For details, please refer to page 8 of the attached materials, “Notes to particular accounts procedures to the preparation of quarterly consolidated financial statement.”

(3) Changes in accounting policies, Changes in accounting estimates, Retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standard: None

(ii) Accounting policy changes other than (i): None

(iii) Changes in accounting estimates: None

(iv) Retrospective restatement: None

(4) Number of issued and outstanding shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	47,290,632 shares
As of December 31, 2025	47,290,632 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	3,170,391 shares
As of December 31, 2025	1,669,214 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	44,704,181 shares
Nine months ended September 30, 2025	45,822,199 shares

(Note) Number of treasury stock at the period end includes the Company's shares held by the "Stock Grant ESOP Trust" (245,503 shares in 3Q of fiscal year ending December 2026 and 252,802 shares in fiscal year ending December 2025). In addition, the Company's shares held by the "Stock Grant ESOP Trust" are included in treasury stock deducted in the calculation of Average number of shares (quarterly period-YTD) " (249,335 shares in 3Q of fiscal year ending December 2026 and 264,722 shares in 3Q of fiscal year ending December 2025).

※ Review of attached consolidated quarterly financial statements by a certified public accountant or an audit firm: None

※ Explanation regarding the appropriate use of Forecasts, other matters of note

(Cautionary Statement Concerning Forward-Looking Statements)

The forward-looking statements, including the performance outlook, contained in this document are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and are not intended to constitute a commitment by the Company that they will be achieved. Actual performance, etc., may differ significantly due to various facto

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1. Overview of Results of Operations, Etc.

(1) Overview of Results of Operations for the First Nine Months Ended September 30, 2026

During the first nine months of the current fiscal year (January 1, 2026 to September 30, 2026), the Japanese economy as a whole was on a gradual recovery track, with a pickup in consumer spending against a backdrop of improved employment and income conditions, as well as a pickup in capital investment. On the other hand, the outlook remained uncertain due to the continued rise in prices, trends in raw material and energy prices, developments in U.S. trade policy, as well as the situation in the Middle East, natural disasters, and fluctuations in financial and capital markets.

In the construction industry—the Group's primary market—while public investment remained steady and private capital investment showed signs of recovery, delays in construction progress due to a chronic shortage of construction workers led to stagnation in the floor area of new projects, such as reinforced concrete structures. In addition, the environment remained challenging due to persistently high labor costs and steel prices that remained at elevated levels.

In this business environment, OX-2026 (Okabe Transformation 2026), the medium-term management plan, entered its final year. The plan outlines three business strategies: "customer-centric initiatives" (prioritizing the development of a system to solve customers' problems and the implementation of initiatives to solve them), "human capital management" and strengthening of the management foundation, and "DX" (Digital Transformation). The Group has been working to bring the plan to a successful conclusion with the aim of achieving sustainable growth and enhancing corporate value.

Operating results by business category of the Group are as follows.

(a) Construction-related products

In the temporary building and formwork products, we focused on deepening relationships with existing customers and acquiring new ones. However the Group was unable to fully offset the decline in demand, and net sales remained below the level of the same period of the previous fiscal year.

In civil engineering products and materials, net sales remained firm and were on par with the same period of the previous fiscal year as a result of efforts to capture demand for landslide prevention products against the backdrop of the government's policy to strengthen the national land infrastructure.

In the building structural products and materials, while sales of the improved Select Base, one of our mainstay column base products, were strong, particularly for large properties, sales of our flagship Base Pack stalled due to a decline in the number of small- and medium-sized projects. As a result, net sales decreased compared to the same period of the previous fiscal year.

In the building materials, while supply constraints and delays continued to occur for some materials due to the situation in the Middle East, the Group worked to ensure a stable supply of products through close collaboration with its authorized dealers in order to fulfill our supply obligations. As a result, sales increased compared to the same period last year.

In the building products and materials (overseas) business, net sales in the U.S. were strong compared to the same period of the previous fiscal year as the Group steadily captured robust demand for a wide range of products in the U.S. in anticipation of the expiration of the Infrastructure Investment and Jobs Act.

As a result, net sales increased 7.2% year on year, to 49,831 million yen. Operating profit reached 3,702 million yen (up 22.7% year on year), partly due to the receipt of tariff refunds by our consolidated subsidiaries in the United States.

(b) Other businesses

Sales of industrial machinery products decreased compared to the same period of the previous fiscal year, due to the impact of delays in large-scale projects and a decline following the high net sales of high-value-added products, such as custom-made items, in the same period of the previous year.

In marine materials products, although we worked to secure orders for the installation of large-scale floating fish reefs and other projects, sales decreased compared to the same period last year due to a decline following the completion of large-scale projects in the prior-year period.

Net sales of automotive-related products increased compared to the same period of the previous fiscal year, driven in part by strong demand from major customers.

As a result, net sales decreased 9.8% year on year to 4,305 million yen. Operating profit decreased 43.9% year on year to 365 million yen, due not only to the impact of lower sales but also to a decline following the strong performance of high-value-added products and large-scale projects in the same period of the previous year.

Consequently, during the first nine months under review, consolidated net sales increased 5.6% year on year, to 54,136 million yen. Consolidated operating profit increased 10.9% year on year, to 4,068 million yen, reflecting tariff refunds mentioned above. Consolidated ordinary profit increased 11.8% year on year to 4,352 million yen, and profit attributable to owners of parent increased 13.9%, to 3,162 million yen.

(2) Overview of Financial Position for the First Nine Months Ended September 30, 2026

(i) Assets

Current assets at the end of the fiscal year amounted to 48,892 million yen, an increase of 2,115 million yen from the previous fiscal year-end, due mainly to an increase in merchandise and finished goods.

Mainly owing to an increase in other (software in progress) in intangible assets, non-current assets increased by 1,589 million yen from the previous fiscal year-end, to 39,828 million yen.

As a result, total assets increased 3,701 million yen from the previous fiscal year-end, to 88,732 million yen.

(ii) Liabilities

Current liabilities at the end of the fiscal year amounted to 16,631 million yen, an increase of 1,883 million yen from the previous fiscal year-end, due mainly to income taxes payable.

Non-current liabilities increased by 8 million yen from the previous fiscal year-end, to 8,384 million yen owing to an increase in other (lease obligations).

As a result, total liabilities increased 1,892 million yen from the previous fiscal year-end to 25,016 million yen.

(iii) Net assets

Net assets increased 1,809 million yen from the previous fiscal year-end, to 63,716 million yen. The shareholders' equity ratio was 71.8%, down 1.0 percentage points from the end of the previous fiscal year.

(For reference)

Net sales by business segments and product category (consolidated)

(Yen in millions, rounded down)

		Previous consolidated first nine months (Jan. 1, 2025 – Sep. 30, 2025)		Consolidated first nine months under review (Jan. 1, 2026 – Sep. 30, 2026)		Change (%)
		Amount	Proportion (%)	Amount	Proportion (%)	
Construction-related products business	Temporary building and formwork products	4,854	9.5	4,508	8.3	(7.1)
	Civil engineering products and materials	5,326	10.4	5,415	10.0	1.7
	Building structural products and materials	15,562	30.4	15,040	27.8	(3.4)
	Building materials	7,657	14.9	7,921	14.6	3.4
	Subtotal – Japan	33,401	65.2	32,887	60.7	(1.5)
	Building products and materials	13,071	25.5	16,943	31.3	29.6
	Subtotal – overseas	13,071	25.5	16,943	31.3	29.6
	Subtotal – segment	46,473	90.7	49,831	92.0	7.2
Other businesses (Note)		4,773	9.3	4,305	8.0	(9.8)
Total		51,247	100.0	54,136	100.0	5.6

(Note) Other businesses is a business that does not belong to our core business of construction-related products, and is engaged in manufacturing and sales of industrial machinery products, manufacturing and sales of marine material products, sales of bolts and nuts for automobiles.

PT. Okabe Hardware Indonesia was engaged in tenant leasing business, but has decided to discontinue the tenant leasing business and is proceeding with the liquidation of this business following the closure of the store on December 21, 2025.

(3) Explanation regarding consolidated forecasts and other forward-looking information

There are no changes to the full-year consolidated Forecasts for the fiscal year ending December 2026 from the Forecasts announced on February 13, 2026.

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	Previous fiscal year (December 31, 2025)	For the Nine months ended (September 30, 2026)
Assets		
Current assets		
Cash and deposit	9,021	8,564
Notes and accounts receivable - trade, and contract assets	13,520	13,619
Electronically recorded monetary claims - operating	6,872	6,493
Merchandise and finished goods	11,387	12,976
Work in process	1,423	1,897
Raw materials and supplies	3,367	3,772
Other	1,214	1,594
Allowance for doubtful accounts	(31)	(26)
Total current asset	46,777	48,892
Non-current assets		
Property, plant, and equipment		
Buildings and structures, net	14,042	14,190
Machinery, equipment and vehicles, net	1,952	2,080
Land	5,287	5,356
Other, net	1,091	1,570
Total property, plant and equipment	22,373	23,198
Intangible assets		
Goodwill	1,379	1,251
Other	1,332	1,999
Total intangible assets	2,712	3,250
Investment Other assets		
Investment securities	9,834	10,158
Others	3,442	3,350
Allowance for doubtful accounts	(125)	(130)
Total investment and other assets	13,151	13,378
Total non-current assets	38,238	39,828
Deferred assets		
Bond issuance costs	15	12
Total deferred assets	15	12
Total assets	85,030	88,732

(Millions of yen)

	Previous fiscal year (December 31, 2025)	For the Nine months ended (September 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,856	4,782
Electronically recorded obligations - operating	6,212	5,425
Short-term borrowings	1,124	1,419
Income taxes payable	151	1,099
Provision for bonuses	-	384
Others	3,401	3,519
Total current liabilities	14,747	16,631
Non-current liabilities		
Bonds payable	1,750	1,750
Long-term borrowings	3,352	3,028
Provision for share awards	205	225
Liabilities for retirement benefits	1,615	1,619
Asset retirement obligations	53	53
Other	1,400	1,707
Total non-current liabilities	8,376	8,384
Total liabilities	23,124	25,016
Net assets		
Shareholders' equity		
Share capital	6,911	6,911
Capital surplus	5,983	5,990
Retained earnings	42,382	43,649
Treasury shares	(1,271)	(2,723)
Total shareholders' equity	54,006	53,828
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,772	4,006
Foreign currency translation adjustment	3,937	5,698
Remeasurements of defined benefit plans	173	164
Total accumulated other comprehensive income	7,882	9,869
Non-controlling interests	18	18
Total net assets	61,906	63,716
Total liabilities and net assets	85,030	88,732

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

(Quarterly Consolidated Statement of Income)

(First nine-months period)

(Millions of yen)

	For the nine months ended From January 1, 2025 to September 30, 2025	For the nine months ended From January 1, 2026 to September 30, 2026)
Net sales	51,247	54,136
Cost of sales	35,071	36,733
Gross profit	16,175	17,402
Selling, general and administrative expenses	12,505	13,334
Operating profit	3,670	4,068
Non-operating income		
Interest income	39	61
Dividend income	144	206
Scrap sales revenue	63	105
Others	159	66
Total non-operating income	407	440
Non-operating expenses		
Interest expense	70	62
Loss on investments in investment partnerships	51	42
Other	62	51
Total non-operating expenses	184	156
Ordinary profit	3,893	4,352
Extraordinary income		
Gain on sale of non-current assets	30	4
Gain on sale of investment securities	270	292
Others	0	-
Total extraordinary income	302	297
Extraordinary losses		
Loss on disposal of non-current assets	87	9
Loss on store closing	-	5
Other	40	-
Total extraordinary losses	127	14
Net income before income taxes	4,067	4,634
Income taxes	1,291	1,472
Net income	2,776	3,162
Net income (loss) attributable to non-controlling interests	0	0
Profit attributable to owners of parent	2,776	3,162

(Quarterly Consolidated Statement of Comprehensive Income)

(First nine-months period)

(Millions of yen)

	For the nine months ended From January 1, 2025 to September 30, 2025	For the nine months ended From January 1, 2026 to September 30, 2026)
Net income	2,776	3,162
Other comprehensive income (loss), net of tax		
Valuation difference on available-for-sale securities	380	234
Foreign currency translation adjustment	2	1,761
Remeasurements of defined benefit plans, net of tax	9	(8)
Other comprehensive income, net of tax	392	1,987
Comprehensive income	3,169	5,149
Comprehensive income attributable to		
Quarterly comprehensive income attributable to owners of the parent	3,170	5,148
Quarterly comprehensive income attributable to non-controlling interests	(0)	0

(3) Notes to Quarterly Consolidated Financial Statements

(Note to going concern assumptions)

Not applicable

(Note to significant changes in shareholders' equity)

(Acquisition and disposal of treasury stock)

The Company repurchased 1,559,100 treasury shares based on the resolution of Board of Directors' meeting held on February 13, 2026. The Company disposed of 50,650 treasury shares as restricted stock compensation based on a resolution passed at the Board of Directors meeting held on March 27, 2026. As a result, treasury shares increased by 1,451 million yen during the first nine months of the consolidated fiscal year under review, including the purchase of odd-lot shares, and treasury shares amounted to 2,723 million yen at the end of the first nine months under review.

(Notes to particular accounts procedures to the preparation of quarterly consolidated financial statements)

(Calculation of tax expenses)

Taxes are calculated by multiplying profit before income taxes by a reasonable estimate of the effective tax rate after adjustments for tax-effect accounting for profit before income taxes in the current fiscal year.

(Additional information)

(Transactions of delivering the Company's own stock to employees, etc. through trusts)

The Company has introduced a stock granting ESOP trust system, a trust-based employee incentive plan under which Company shares are awarded to employees for the purpose of enhancing their motivation, fostering a sense of participation in management, and expanding employee welfare programs in the Company and the Okabe Group.

(i) Transaction overview

This program adopts the system called the stock-granting employee stock ownership plan ("ESOP Trust"). The ESOP Trust is an employee incentive plan inspired by the U.S. ESOP system, under which shares bought back by the ESOP Trust are awarded to employees who have met the requirements prescribed in the Share Award Regulations established in advance.

The "Practical Solution on Transactions of Delivering the Company's Own Stock to Employees etc. through Trusts (ASBJ Practical Issue Task Force (PITF) No. 30, March 26, 2015)" applies to the accounting treatment of this program.

(ii) Treasury shares remaining in the trust

The Company's shares remaining in the trust are recorded at the book value (excluding all incidental expenses) in the section of net assets as treasury shares in the trust. The book value of the treasury shares is 212 million yen for the previous consolidated fiscal year and 206 million yen for the first nine months of the fiscal year under review. The number of treasury shares at the end of the term is 252,802 shares for the previous consolidated fiscal year and 245,503 shares for the first nine months of the fiscal year under review.

(Notes to quarterly consolidated statement of cash flows)

The quarterly consolidated statement of cash flows for the first nine months of the fiscal year under review has not been prepared. Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the first nine months ended September 30, 2026 are as follows.

	First nine months ended September 30, 2025 (Jan. 1, 2025 – Sep. 30, 2025)	First nine months ended September 30, 2026 (Jan. 1, 2026 – Sep. 30, 2026)
Depreciation	1,311 million yen	1,342 million yen
Amortization of goodwill	128 million yen	128 million yen

(Note to segment information)

[Segment information]

Segment information is omitted because the Group has only one segment, construction-related products.

(Note to significant events after the reporting period)

Not applicable