The share exchange described in this press release involves securities of a Japanese company. The share exchange is subject to disclosure requirements of Japan that are different from those of the United States. Financial information included in this document, if any, was excerpted from financial statements prepared in accordance with foreign accounting standards that may not be comparable to the financial statements of United States companies.
It may be difficult for you to enforce your rights and any claim you may have arising under the U.S. federal securities laws, since the issuer is located in Japan and some or all of its officers and directors reside outside of the United States. You may not be able to sue a Japanese company or its officers or directors in a Japanese court for violations of the U.S. securities laws. It may be difficult to compel a Japanese company and its affiliates to subject themselves to a U.S. court's judgment.
You should be aware that the issuer may purchase securities otherwise than under the share exchange, such as in the open market or through privately negotiated purchases.

Translation

Notice: This document is an English translation of a statement written originally in Japanese. The Japanese original should be considered as the primary version.

October 30, 2026

To whom it may concern:

Company name: Mitsubishi Kakoki Kaisha, Ltd.
Name of representative: Toshikazu Tanaka, Representative Director, President and CEO
(Securities code: 6331; Prime Market of the Tokyo Stock Exchange)
Inquiries: Tomoki Nakatani,
Deputy Division Director, Planning & Administrative Division
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Notice Concerning the Reduction of the Amounts of Share Capital, Capital Reserve, and Retained Earnings Reserve

As stated in "Notice Concerning the Conclusion of Business Integration Agreement and Share Exchange Agreement in Respect of the Business Integration of Mitsubishi Kakoki Kaisha, Ltd. and TSUKISHIMA HOLDINGS CO., LTD., the Transition to a Holding Company Structure through an Absorption-Type Company Split of Mitsubishi Kakoki Kaisha, Ltd., the Change of Trade Name, Other Partial Amendments to the Articles of Incorporation, and the Change in Representative Director" dated September 30, 2026 ("Business Integration Press Release"), Mitsubishi Kakoki Kaisha, Ltd. ("Company") and TSUKISHIMA HOLDINGS CO., LTD. (hereinafter collectively referred to with the Company as "Companies"), for the purpose of implementing a business integration ("Business Integration") based on the principle of equality as of April 1, 2027 (scheduled), have agreed to implement an absorption-type company split ("Absorption-type Company Split") in which the Company will be the company splitting in the absorption-type split and MKK Next, Ltd., a wholly owned subsidiary of the Company established on September 30, 2026 ("Preparatory Company"), will be the company succeeding in the absorption-type split, thereby making the Company a holding company by causing the Preparatory Company to succeed to the rights and obligations relating to all of the Company's businesses except for the businesses related to certain functions necessary for the Company to become a holding company; a share exchange ("Share Exchange") between the Companies subject to the Absorption-Type Company Split becoming effective; and a series of transactions under such holding company to reorganize the businesses in their respective groups.

Accordingly, the Company hereby announces that, at the board of directors meeting held today, it has resolved to submit proposals to an extraordinary general meeting of shareholders scheduled to be held on December 4, 2026 ("Extraordinary Shareholders' Meeting") as follows: (I) "Reduction of the Amounts of Share Capital, Capital Reserve, and Retained Earnings Reserve," with an effective date of March 31, 2027 (or the day immediately preceding the changed effective date, if the effective date of the Absorption-type Company Split (scheduled for April 1, 2027) is changed); and (II) "Reduction of the Amount of Capital Reserve," with an effective date of April 1, 2027 (or the changed effective date, if the effective date of the Share Exchange (scheduled for April 1, 2027) is changed).

1. Reduction of the Amounts of Share Capital, Capital Reserve, and Retained Earnings Reserve

(1) Purpose

In order to ensure agility and flexibility in the Company's future capital policies, the Company will reduce the amounts of share capital, capital reserve, and retained earnings reserve pursuant to the provisions of Article 447, Paragraph 1 and Article 448, Paragraph 1 of the Companies Act, and transfer the entire reduced amounts of share

capital and capital reserve to other capital surplus, and the entire reduced amount of retained earnings reserve to retained earnings brought forward ("Capital Reduction, etc.").

The Capital Reduction, etc. will become effective on March 31, 2027 (or the day immediately preceding the changed effective date, if the effective date of the Absorption-type Company Split (scheduled for April 1, 2027) is changed), subject to the fulfillment of the following conditions: Proposal No. 1 "Approval of the Absorption-type Company Split Agreement" and Proposal No. 5 "Reduction of the Amounts of Share Capital, Capital Reserve, and Retained Earnings Reserve" are approved and adopted as originally proposed at the Extraordinary Shareholders' Meeting (for details of Proposal No. 1, please also see the Business Integration Press Release); and by the day immediately preceding March 31, 2027 (or the day immediately preceding the changed effective date, if the effective date of the Absorption-type Company Split (scheduled for April 1, 2027) is changed), the absorption-type company split agreement pertaining to the Absorption-type Company Split has not been terminated due to cancellation or other reasons, and the Absorption-type Company Split has not been cancelled.

(2) Outline of the reduction of the amount of share capital

(I) Amount of share capital to be reduced
3,856,975,000 yen

(II) Method of the reduction of the amount of share capital
The entire reduced amount of share capital will be transferred to other capital surplus.

(3) Outline of the reduction of the amount of capital reserve

(I) Amount of capital reserve to be reduced
4,202,882,463 yen

(II) Method of the reduction of the amount of capital reserve
The entire reduced amount of capital reserve will be transferred to other capital surplus.

(4) Outline of the reduction of the amount of retained earnings reserve

(I) Amount of retained earnings reserve to be reduced
840,382,512 yen

(II) Method of the reduction of the amount of retained earnings reserve
The entire reduced amount of retained earnings reserve will be transferred to retained earnings brought forward.

(5) Schedule

(I) Date of resolution by the board of directors:	October 30, 2026
(II) Date of resolution at the Extraordinary Shareholders' Meeting:	December 4, 2026 (scheduled)
(III) Date of public notice for creditors' objections:	February 12, 2027 (scheduled)
(IV) Deadline for creditors to state objections:	March 12, 2027 (scheduled)
(V) Effective date:	March 31, 2027 (scheduled)

(6) Future outlook

As the Capital Reduction, etc. is merely a transfer between account items within the net assets section of the balance sheet, it will not result in any change in the amount of the Company's net assets and will have no impact on the Company's financial results.

2. Reduction of the Amount of Capital Reserve

(1) Purpose

In order to ensure agility and flexibility in the Company's future capital policies, including continuous dividend payments to the Company's shareholders and the acquisition of treasury shares following the Business Integration, the Company will reduce the amount of capital reserve pursuant to the provisions of Article 448, Paragraph 1 of the Companies Act, and transfer the entire reduced amount of capital reserve to other capital surplus ("Capital Reserve Reduction").

The Capital Reserve Reduction will become effective on the effective date of the Share Exchange (scheduled for April 1, 2027; or the changed effective date, if the effective date of the Share Exchange is changed), subject to the fulfillment of the following conditions: Proposal No. 1 "Approval of the Absorption-type Company Split Agreement," Proposal No. 2 "First Amendment to the Articles of Incorporation," and Proposal No. 3 "Approval of the Share Exchange Agreement" are approved and adopted as originally proposed at the Extraordinary Shareholders' Meeting and the Share Exchange becomes effective; and Proposal No. 13 "Reduction of the Amount of Capital Reserve" is approved and adopted as originally proposed at the Extraordinary Shareholders' Meeting (for details of Proposals No. 1 to No.3, please also see the Business Integration Press Release and "Notice Concerning the Determination of Details

of Proposals to Be Submitted to the Extraordinary Shareholders' Meeting" dated October 30, 2026).

(2) Outline of the reduction of the amount of capital reserve
   (I) Amount of capital reserve to be reduced
   43,000,000,000 yen
   (II) Method of the reduction of the amount of capital reserve
   The entire reduced amount of capital reserve will be transferred to other capital surplus.

(3) Schedule

(I)	Date of resolution by the board of directors:	October 30, 2026
(II)	Date of resolution at the Extraordinary Shareholders' Meeting:	December 4, 2026 (scheduled)
(III)	Date of public notice for creditors' objections:	February 12, 2027 (scheduled)
(IV)	Deadline for creditors to state objections:	March 12, 2027 (scheduled)
(V)	Effective date:	April 1, 2027 (scheduled)

(4) Future outlook

As the Capital Reserve Reduction is merely a transfer between account items within the net assets section of the balance sheet, it will not result in any change in the amount of the Company's net assets and will have no impact on the Company's financial results.

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