November 2, 2026

For Immediate Release
To whom it may concern

Mitsui & Co., Ltd.

Progress on Share Repurchase

Mitsui & Co., Ltd. (“Mitsui”) resolved to repurchase its shares pursuant to Article 156 of the Companies Act of Japan, as applied pursuant to Paragraph 3, Article 165 of the Act, at the meeting of the Board of Directors held on August 4, 2026. The progress of this share repurchase is as follows.

1. Progress of share repurchase in October 2026
   (1) Class of shares repurchased : Common stock of Mitsui
   (2) Number of shares repurchased : 8,679,200 shares
   (3) Cost of acquisition : 42,923,848,280 yen
   (4) Repurchase period : From October 1, 2026 to October 31, 2026

2. Cumulative total of shares repurchased by October 31, 2026 pursuant to the above-mentioned Board of Directors resolution
   (1) Class of shares repurchased : Common stock of Mitsui
   (2) Number of shares repurchased : 16,965,100 shares
   (3) Cost of acquisition : 85,038,166,118 yen
   (4) Repurchase period : From August 5, 2026 to October 31, 2026

For reference: Details of the August 4, 2026 Board of Directors resolution.
   (1) Class of shares to be repurchased : Common stock of Mitsui
   (2) Total number of shares to be repurchased : Up to 60 million shares
   (3) Total amount : Up to 200 billion yen
   (4) Repurchase period : From August 5, 2026 to January 29, 2027
   (5) Repurchase method : Auction market on the Tokyo Stock Exchange

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Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Semi-annual Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements. This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.