Note:	This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 5, 2026

To Whom It May Concern

Company name: Suzuki Co., Ltd.
Name of representative: Noriyoshi Suzuki, Representative Director and President
(Securities code: 6785; TSE Prime)
Inquiries: Kiyohisa Ogawa, Executive Director
(TEL: +81-26-251-2600)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

Suzuki Co., Ltd. (the "Company") hereby announces that the payment procedure for the disposal of treasury shares as restricted stock compensation, as resolved at the Board of Directors meeting held on October 9, 2026, was completed today. For further details, please refer to the "Notice Concerning Disposal of Treasury Shares as Restricted Stock Compensation" dated October 9, 2026.

Overview of the Disposal of Treasury Shares

(1) Disposal date	November 5, 2026
(2) Class and number of shares to be disposed of	4,600 shares of common stock of the Company
(3) Disposal price	3,500 yen per share
(4) Total disposal amount	16,100,000 yen
(5) Allottees, number of allottees, and number of shares to be disposed of	5 Directors of the Company (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members) 4,600 shares

End