November 5, 2026

Corporate Name: AGC Inc.
President & CEO: Yoshinori Hirai
(Code Number: 5201; TSE Prime section)
Contact: Kazumi Tamaki, Executive Officer,
General Manager, Corporate Communications & Investor Relations
(Tel: +81-3-3218-5603)

Changes in the Representative Directors

Following the recommendation of the Nominating Committee, and approval at the meeting of the Board of Directors held today, AGC Inc. (the Company) hereby announces the following change in the Representative Directors as described below.

The changes in the Representative Directors will be made subject to approvals at the Ordinary General Meeting of Shareholders to be held in late March 2027 and the Meeting of Board of Directors to be held thereafter.

1. Reason of the changes

Mr. Tadashi Murano, current Senior Executive Officer, will be promoted as President & CEO on January 1st, 2027, to head the overall corporate management and will become the Representative Director in the late March.

Dr. Yoshinori Hirai, current President & CEO, will be the Representative Director & Chairman on January 1st, 2027.

2. Changes in the Representative Directors

The following person is a candidate to be newly appointed:

[Name]	Tadashi Murano
[New Position]	Representative Director, President & CEO

3. Profile of the newly appointed Representative Director

Name	Tadashi Murano	
Date of Birth	July 8, 1965	
Educational Background	Mar. 1989	Waseda University School of Law
Job History	Apr. 1989	Joined Asahi Glass Co., Ltd. (Current AGC Inc.)
	Jan. 2018	GM of Applied Glass Materials General Division, Electronics Company
	Jan. 2019	GM of Mobility General Division, Automotive Company
	Jan. 2021	Executive Officer, GM of Strategy & Planning Division, Corporate Planning General Division
	Apr. 2022	Executive Officer GM of Strategy & Planning Division, Corporate Planning General Division GM of Sustainability Division, Corporate Planning General Division
	Jan. 2023	Senior Executive Officer, GM of Corporate Planning General Division
	Jan. 2024	Senior Executive Officer, President of Life Science Company

Number of shares the director owns 10,400 shares

4. Date of the change
March 30, 2027