Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 5, 2026

To whom it may concern,

Company Name: DAICEL CORPORATION
Representative: Yasuhiro Sakaki, President and CEO
(Code: 4202, Prime Market of the Tokyo Stock Exchange)
Contact: Misa Goto, Head of Investor Relations, Corporate Planning & Strategy Office
(Phone: +81-3-6711-8120)

Notice Regarding Revision to Certain Numerical Targets under the Mid-Term Management Strategy "Accelerate 2030"

DAICEL CORPORATION (hereinafter referred to as the "Company") hereby announces that it has revised certain numerical targets under its Mid-Term Management Strategy "Accelerate 2030," announced on May 22, 2026, as follows.

1. Reasons for the revisions

The Company has revised its numerical targets to reflect factors including revised assumptions for sales volumes and selling prices and a review of capital expenditures in the Materials business, as well as expected growth in demand for optical connectors for AI data centers in the High Performance Polymers business.

Under the Mid-Term Management Strategy, the Company has positioned FY2029/3 as a key year and is closely monitoring progress and reviewing measures to ensure the achievement of its targets.

2. Details of the revisions

(Unit: Billions of yen)

Net sales Operating profit		Previously announced targets (Announced on May 22, 2026)		Revised targets	
		FY2029/3	FY2031/3	FY2029/3	FY2031/3
High Performance Polymers	Net sales	260.0	280.0<	274.0	300.0<
	Operating profit	30.0	40.0<	34.0	45.0<
Materials	Net sales	210.0	230.0<	216.0	235.0<
	Operating profit	11.0	15.0<	16.0	28.0<
Company-wide total	Net sales	675.0	750.0<	695.0	775.0<
	Operating profit	63.0	100.0<	72.0	118.0<

Management indicators	Previously announced targets (Announced on May 22, 2026)		Revised targets	
	FY2029/3	FY2031/3	FY2029/3	FY2031/3
EBITDA (billion yen)	120.0	170.0<	129.0	188.0<
ROE	12%	15%<	13%	17%<
ROIC	7%	10%<	7.5%	12%<
ROA	5%	7%<	5%	8%<

For details, please refer to “Mid-Term Management Strategy Accelerate 2030: Revised Certain Numerical Targets,” released on November 5, 2026.

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