November 5, 2026

Company name: Kanematsu Corporation
Name of representative: Yoshiya Miyabe, President & CEO
(Securities code: 8020; Tokyo Stock Exchange Prime Market)
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Notice of Distribution of Retained Earnings (Interim Dividend) and Revision of Year-End Dividend Forecast (Dividend Increase)

Kanematsu Corporation (the "Company") hereby announces that, at a meeting of the Board of Directors held on November 5, 2026, it resolved to pay a dividend of surplus with a record date of September 30, 2026, and to revise its year-end dividend forecast for the fiscal year ending March 31, 2027, as described below.

1. Details of the Interim Dividend

	Amount resolved	Most recent forecast (announced May 8, 2026)	Actual results for the previous fiscal year (fiscal year ended March 31, 2026)
Record date	September 30, 2026	September 30, 2026	September 30, 2025
Interim dividend per share	38.50 yen	35.00 yen	57.50 yen
Total amount of dividends	6,485 million yen	-	4,843 million yen
Effective date	December 4, 2026	-	December 2, 2025
Source of dividends	Retained earnings	-	Retained earnings

2. Revision to Year-End Dividend Forecast for the Fiscal Year Ending March 31, 2027

	Annual dividend per share (yen)		
	Interim	Year-end	Total
Previous forecast	35.00 yen	35.00 yen	70.00 yen
Revised forecast		38.50 yen	77.00 yen
Actual results for the current fiscal year	38.50 yen		
Actual results for the previous fiscal year (fiscal year ended March 31, 2026)	57.50 yen	34.25 yen	–

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. The interim dividend per share for the fiscal year ended March 31, 2026 presented above is the amount before taking into account the effect of the stock split, and therefore the total annual dividend per share is presented as "–". After taking into account the stock split, the interim dividend per share for the fiscal year ended March 31, 2026 was 28.75 yen, and the annual dividend per share was 63.00 yen.

3. Reason for the Revision of the Dividend Forecast

The Company recognizes shareholder returns as an important management priority. Under its medium-term management plan “integration 1.1,” the Company’s basic policy is to focus on growth investments that contribute to business expansion and enhancement of corporate value, while providing shareholder returns in line with profit growth. The Company targets a total shareholder return ratio of 30% to 35% and maintains a progressive dividend policy.

For the fiscal year ending March 31, 2027, in light of the upward revision to the earnings forecast announced today based on the steady progress of the Company’s business performance, the Company has decided to increase the interim dividend by 3.50 yen per share from the previous forecast to 38.50 yen per share. The Company has also revised its year-end dividend forecast upward by 3.50 yen per share from the previous forecast to 38.50 yen per share.

As a result, the annual dividend for the fiscal year ending March 31, 2027 is expected to be 77.00 yen per share, with a dividend payout ratio of 33.3%.