November 6, 2026

Summary of Financial Results for the Second Quarter of Fiscal Year Ending March 31, 2027 (FY2026) (Six Months Ended September 30, 2026) [Japanese GAAP]

Company name: Sanrio Company, Ltd. Listed Stock Exchange: Tokyo Stock Exchange
Stock code: 8136 URL: https://www.sanrio.co.jp/english/corporate/ir/
Representative: Tomokuni Tsuji, President and Chief Executive Officer
Inquiries: Seiichiro Matsumoto, Managing Executive Officer TEL: +81-3-3779-8058
Scheduled date of filing of Semi-annual Report: November 13, 2026
Starting date of dividend payment: December 7, 2026
Preparation of supplementary materials for financial results: Yes
Holding of financial results meeting: Yes (for institutional investors and analysts)

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Second Quarter of FY2026 (April 1, 2026 – September 30, 2026)

(1) Consolidated results of operations (Percentages represent year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended Sep. 30, 2026	107,725	22.9	42,882	9.4	43,069	8.4	29,198	6.1
Six months ended Sep. 30, 2025	87,676	39.6	39,183	66.1	39,715	64.1	27,518	44.3

Note: Comprehensive income (millions of yen) Six months ended Sep. 30, 2026: 31,912 (up 31.3%)
Six months ended Sep. 30, 2025: 24,298 (up 5.5%)

		Operating Profit before Consolidation Adjustments due to Differences in Fiscal Year-ends of Consolidated Subsidiaries	
		Millions of yen	%
Six months ended Sep. 30, 2026		44,570	20.0
Six months ended Sep. 30, 2025		37,129	49.9

	Basic Earnings per Share	Diluted Earnings per Share
	Yen	Yen
Six months ended Sep. 30, 2026	24.08	23.94
Six months ended Sep. 30, 2025	23.04	22.84

Notes: 1. The Company conducted a 5-for-1 common stock split effective on April 1, 2026. Basic earnings per share and diluted earnings per share are calculated as if this stock split had taken place at the beginning of the previous fiscal year.
2. "Operating profit before consolidation adjustments due to differences in fiscal year-ends of consolidated subsidiaries" refers to figures based on the official financial statements of the subsidiaries before making the necessary adjustments for significant discrepancies in intercompany transactions arising from differences in fiscal year-ends.

(2) Consolidated financial position

	Total Assets	Net Assets	Equity Ratio
	Millions of yen	Millions of yen	%
As of Sep. 30, 2026	263,155	178,852	67.9
As of Mar. 31, 2026	234,684	155,971	66.4

Reference: Shareholders' equity (millions of yen) As of Sep. 30, 2026: 178,639 As of Mar. 31, 2026: 155,785

2. Dividends

	Dividend per Share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2025	-	31.00	-	38.00	69.00
FY2026	-	8.00			
FY2026 (forecast)			-	8.00	16.00

Notes: 1. Revisions to the most recently announced dividend forecast: None
2. The Company conducted a 5-for-1 common stock split effective on April 1, 2026. Dividends per share for FY2025 are the actual amounts before the stock split and dividends per share for FY2026 and FY2026 (forecast) have been adjusted to reflect the stock split.

3. Consolidated Forecast for FY2026 (April 1, 2026 – March 31, 2027)

(Percentages represent year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Basic Earnings per Share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	229,800	18.4	89,500	15.0	90,200	13.7	63,800	16.8	52.62

		Operating Profit before Consolidation Adjustments due to Differences in Fiscal Year-ends of Consolidated Subsidiaries	
		Millions of yen	%
Full year		88,800	13.2

Notes: 1. Revisions to the most recently announced consolidated forecasts: None

2. "Operating profit before consolidation adjustments due to differences in fiscal year-ends of consolidated subsidiaries" refers to figures based on the official financial statements of the subsidiaries before making the necessary adjustments for significant discrepancies in intercompany transactions arising from differences in fiscal year-ends.

* Notes

(1) Significant changes in scope of consolidation during the period: None

Newly added: - Excluded: -

(2) Application of special accounting methods for presenting interim consolidated financial statements: None

(3) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting-based estimates: None

4) Restatements: None

(4) Number of outstanding shares (common stock)

1) Number of outstanding shares at the end of the period (including treasury shares)

As of Sep. 30, 2026: 1,277,041,515 shares As of Mar. 31, 2026: 1,277,041,515 shares

2) Number of treasury shares at the end of the period

As of Sep. 30, 2026: 63,581,046 shares As of Mar. 31, 2026: 64,596,815 shares

3) Average number of shares outstanding during the period

Six months ended Sep. 30, 2026: 1,212,507,821 shares Six months ended Sep. 30, 2025: 1,194,335,660 shares

Notes: 1. The Company conducted a 5-for-1 common stock split effective on April 1, 2026. Number of outstanding shares at the end of the period (including treasury shares), number of treasury shares at the end of the period and average number of shares outstanding during the period are calculated as if this stock split had taken place at the beginning of the previous fiscal year.

2. The Company has introduced an Executive Compensation BIP Trust from the second quarter of the current fiscal year. The shares of the Company held by this trust are included in the number of treasury shares deducted when calculating the number of treasury shares at the end of the period and the average number of shares during the period (interim period).

Note 1: The current financial report is not subject to quarterly (semi-annual) review by certified public accountants or auditing firms.

Note 2: Cautionary statement with respect to forward-looking statements and other special items

Forecasts regarding future performance in these materials are based on assumptions judged to be valid and information currently available to the Company. These materials are not promises by the Company regarding future performance. Actual results may differ significantly from these forecasts for a number of factors. Please refer to "1. Qualitative Information on Interim Consolidated Financial Performance, (3) Explanation of Consolidated Forecasts and Other Forward-looking Statements" on page 5 of the attachments for forecast assumptions and notes of caution for usage.

Contents of Attachments

1. Qualitative Information on Interim Consolidated Financial Performance 2
(1) Explanation of Results of Operations 2
(2) Explanation of Financial Position 5
(3) Explanation of Consolidated Forecasts and Other Forward-looking Statements 5

2. Interim Consolidated Financial Statements and Notes 6
(1) Consolidated Balance Sheet 6
(2) Consolidated Statements of Income and Comprehensive Income 8
Consolidated Statement of Income 8
Consolidated Statement of Comprehensive Income 9
(3) Notes to Interim Consolidated Financial Statements 10
Going Concern Assumption 10
Significant Changes in Shareholders' Equity 10
Segment and Other Information 10

1. Qualitative Information on Interim Consolidated Financial Performance

(1) Explanation of Results of Operations

The current fiscal year is the final year of the Sanrio Group's three-year medium-term management plan, "From Uncertain Growth to Stable and Perpetual Growth," covering the fiscal year ended March 31, 2025 through the fiscal year ending March 31, 2027. We are making progress with each of these three approaches: reviewing marketing and sales strategies to make Evergreen global IP; developing a foundation for global growth; and expanding IP portfolio and monetizing in multiple layers. In May 2025, we announced our long-term vision, "Lighting the Way to Bring Smiles to All." We are implementing various initiatives aimed at achieving our goals by the close of the fiscal year ending March 31, 2035.

As announced in "Notice Regarding Receipt of the Investigation Report from the Special Investigation Committee Regarding Allegations of Improper Compensation Received by a Managing Director and the Company's Future Course of Action" dated May 29, 2026, the Company has taken seriously the Special Investigation Committee's findings, analysis of the underlying causes, and recommendations. It has formulated measures that are being progressively implemented to prevent recurrence aimed at strengthening governance across the entire Group. Initial implementation measures to prevent recurrence will be completed within the current fiscal year.

During the first half of the fiscal year under review, the popularity of a wide range of Sanrio characters, led by Hello Kitty and Pompompurin, who celebrated his 30th anniversary, continued. The popularity of Sanrio characters contributed to improved business performance.

Moreover, the number of members of Sanrio+, a membership service for all Sanrio Group companies, increased by 210,000 from the end of June 2026, and reached around 3.69 million as of the end of September 2026.

As a result of these factors, net sales increased 22.9% year-on-year to 107.7 billion yen, operating profit increased 9.4% year-on-year to 42.8 billion yen, ordinary profit increased 8.4% year-on-year to 43.0 billion yen, and profit attributable to owners of parent increased 6.1% year-on-year to 29.1 billion yen.

Since the accounting period for all overseas consolidated subsidiaries runs from January to December, consolidated results for the first half under review included results of these subsidiaries during the period from January to June 2026.

Reportable Segment (100 millions of yen)

	First six months of	Sales				Segment profit (operating profit)			
		FY2025	FY2026	Increase/ decrease	Change (%)	FY2025	FY2026	Increase/ decrease	Change (%)
Japan	Product sales/others	383	446	62	16.3%	249	300	50	20.1%
	Licenses	139	181	42	30.6%				
	Total	522	627	105	20.1%				
Europe	Product sales/others	0	1	0	48.8%	12	11	(0)	(2.3)%
	Licenses	44	64	19	42.9%				
	Total	45	65	19	42.9%				
North America	Product sales/others	11	12	0	7.0%	34	23	(11)	(31.9)%
	Licenses	98	106	7	7.8%				
	Total	109	118	8	7.7%				
Latin America	Product sales/others	0	0	(0)	(98.9)%	4	6	1	45.8%
	Licenses	12	21	9	74.4%				
	Total	12	21	8	71.8%				
Asia	Product sales/others	46	82	35	76.5%	102	97	(4)	(4.3)%
	Licenses	139	162	22	16.3%				
	Total	186	244	58	31.4%				
Adjustment		-	-	-	-	(11)	(11)	0	-
Consolidated	Product sales/others	442	541	99	22.4%	391	428	36	9.4%
	Licenses	434	535	101	23.4%				
	Total	876	1,077	200	22.9%				

Notes: 1. Beginning with the first six months of FY2026, “Royalties” has been renamed to “Licenses” in the breakdown of sales in the reportable segments. This change is only a change in name and does not affect the segment information.

2. Regional subsidiaries overseas pay the amount of licenses commensurate as the cost of sales while the Japanese parent company (the copyright holder) calculates this income as sales. Because consolidated transactions are eliminated, however, these are not included in Japan’s sales figures stated above (although included in segment profit (operating profit)). Further, the above sales figures are “sales to customers,” and the inter-segment sales, which are not limited to the above-mentioned licenses, are eliminated as internal transaction sales.

3. Beginning with the first three months of FY2026, expenses related to the President‘s Office, previously included in “Adjustment,” are now reported in the “Japan” segment in order to more appropriately present the performance of the reportable segments. Segment profit (operating profit) for the first six months of FY2025 has been revised to facilitate direct comparisons.

i. Japan: Net sales rose 20.1% year-on-year to 62.7 billion yen and operating profit rose 20.1% to 30.0 billion yen.

1. Product sales business/Licensing business

In the product sales business, sales remained strong due to an increase in the number of domestic customers. In addition to rolling out character initiatives, including Pompompurin’s 30th anniversary, and various promotions, we opened the Sanrio Shinsaibashi Store in July 2026 as a large-scale store following the opening of the Sanrio Harajuku Store the previous year, and we are striving to enhance the experiential value of our characters. Increased sales of prize-winning lottery tickets also contributed to our business performance.

In the licensing business, sales remained steady as licensees featured a wide range of Sanrio characters, led by Hello Kitty. In particular, initiatives for Pompompurin, including the in-person POMPOMPURIN FESTIVAL held at the Yokohama Red Brick Warehouse Event Plaza on September 12 and 13, proved effective and increased advance collaboration with licensees.

Operating profit rose due to an increase in sales.

2. Theme park business

Sanrio Puroland recorded its highest-ever attendance for the first half of a fiscal year, driven by the popularity of Sanrio characters. A variety of events helped drive visitor numbers. In addition to three seasonal events—Puro Wish Matsuri (June 5–July 7), Puroland Neo Natsu Matsuri III (July 10–September 1), and PURO MONSTER SCRAMBLE (September 11–November 3)—the park is also hosting the POMPOMPURIN 30th Anniversary event (April 10–December 31).

Although Harmonyland was affected by the July 28 earthquake in Kumamoto, severe summer heat, and prolonged rainfall in September, several events proved popular, including the seasonal Hachamecha Summer Party! (July 3–September 15) and HARMONYLAND HALLOWEEN (September 18–November 10), as well as the Harmonyland 35th Anniversary from April 16 onward.

In both theme parks, limited-edition products and meal menus connected to events performed well.

Operating profit increased as a result of a rise in sales, despite an increase in SG&A expenses due to the strengthening of the staffing system and costs for repairs at Harmonyland.

ii. Europe: Net sales rose 42.9% year-on-year to 6.5 billion yen and operating profit fell 2.3% year-on-year to 1.1 billion yen.

In the licensing business, sales rose steadily, driven by the continued strategy of featuring multiple Sanrio characters together and successful initiatives with licensees that are market leaders in their respective regions. Growth was driven in particular by collaborations with major fast-fashion brands operating in various countries across Europe and the toy category featuring multiple Sanrio characters together. In addition, with a view to enhancing brand value, we also participated in exhibitions in various locations and held sports events together with an Italian basketball team.

Although sales were higher, operating profit decreased due to an increase in the cost of sales and higher SG&A expenses.

iii. North America: Net sales rose 7.7% year-on-year to 11.8 billion yen and operating profit fell 31.9% year-on-year to 2.3 billion yen.

In the licensing business, sales were strong in the toy and apparel categories. The toy category performed well, supported by initiatives with licensees handling a wide range of toys and by strong sales of collaboration products featuring popular characters from other companies. The apparel category also remained solid through initiatives with existing licensees.

As part of its initiatives to expand customer touchpoints, we collaborated with a globally renowned artist on a world tour. We partnered with professional sports leagues such as MLB (baseball), NHL (ice hockey), NBA (basketball), NFL (American football) and MLS and NWSL (soccer).

Although sales were higher, operating profit decreased due to an increase in personnel costs, marketing expenses and other costs.

iv. Latin America: Net sales rose 71.8% year-on-year to 2.1 billion yen and operating profit rose 45.8% year-on-year to 0.6 billion yen.

In Latin America as a whole, the licensing business performed well in the categories of apparel, health & beauty, stationery and bags.

In the apparel category, children’s clothing performed well in Mexico, while children’s clothing and adult casual wear performed well in Brazil. The health & beauty category also performed well, supported by higher sales of hygiene products in Mexico. In the stationery category, children’s products contributed to sales growth in Mexico and Argentina, while the bags category performed well in Peru.

Operating profit increased due to sales growth despite an increase in personnel costs.

v. Asia: Net sales rose 31.4% year-on-year to 24.4 billion yen and operating profit fell 4.3% to 9.7 billion yen.

In mainland China, while the toy category remained the core focus, the corporate special sales and kitchen categories performed well in the licensing business. Hello Kitty continued to enjoy steady popularity, and My Melody, Pompompurin, and other characters also contributed to sales growth. In the product sales business, we expanded our store network, promoted the development and sale of original products for the Chinese market, and advanced the development of a membership system.

In South Korea, licensing business sales in the health & beauty, digital and toy categories were strong. Pompompurin and Hangyodon contributed to sales growth.

In Taiwan, the licensing business performed well in the corporate special sales and toy categories. The strategic deployment of multiple Sanrio characters together proved successful. Notably, the growing popularity of Hello Kitty, Pompompurin and Cinnamoroll contributed to sales growth.

In the Hong Kong and Macau region, the licensing business saw growth in sales, driven by the success of the corporate special sales category, which implemented initiatives mainly in collaboration with theme parks and financial institutions. In addition, proactive sales efforts proved effective in driving growth in Pompompurin-related sales.

In Southeast Asia, the strategy of featuring multiple Sanrio characters together contributed to sales growth in Kuromi and My Melody in the licensing business. By category, the health & beauty category contributed to sales growth.

Although sales were higher, operating profit decreased due to an increase in the cost of sales and higher SG&A expenses.

(2) Explanation of Financial Position

At the end of the second quarter of the current fiscal year, total assets stood at 263.1 billion yen, an increase of 28.4 billion yen from the end of the previous fiscal year. The main increases were 17.0 billion yen in cash and deposits, 1.5 billion yen in accounts receivable-trade, 2.2 billion yen in merchandise and finished goods, 1.7 billion yen in other current assets, 0.4 billion yen in buildings and structures, net, 0.4 billion yen in land, 0.3 billion yen in other, net under property, plant and equipment, 2.1 billion yen in intangible assets, 0.8 billion yen in investment securities and 1.4 billion yen in investments and other assets.

Liabilities increased 5.5 billion yen from the end of the previous fiscal year to 84.3 billion yen. The main increases were 3.1 billion yen in notes and accounts payable-trade, 2.1 billion yen in contract liabilities, 2.6 billion yen in other current liabilities and 1.4 billion yen in other non-current liabilities. The main decreases were 3.1 billion yen in long- and short-term borrowings and convertible-bond-type bonds with share acquisition rights, and 0.8 billion yen in income taxes payable.

Net assets increased 22.8 billion yen from the end of the previous fiscal year to 178.8 billion yen. The main increases were 19.9 billion yen in retained earnings and 3.0 billion yen in foreign currency translation adjustment.

As a result, the equity ratio was 67.9%, up 1.5 percentage points from the end of the previous fiscal year.

(3) Explanation of Consolidated Forecasts and Other Forward-looking Statements

There are no revisions to the consolidated forecasts for the fiscal year ending March 2027, which were announced on June 23, 2026.

2. Interim Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	FY2025 (As of Mar. 31, 2026)	Second quarter of FY2026 (As of Sep. 30, 2026)
Assets		
Current assets		
Cash and deposits	125,433	142,493
Notes receivable-trade	346	363
Accounts receivable-trade	25,152	26,706
Merchandise and finished goods	11,240	13,453
Work in process	27	40
Raw materials and supplies	552	866
Accounts receivable-other	2,406	2,377
Other	3,553	5,259
Allowance for doubtful accounts	(145)	(674)
Total current assets	168,567	190,887
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,037	6,473
Land	6,324	6,781
Other, net	7,622	8,022
Total property, plant and equipment	19,985	21,278
Intangible assets	6,629	8,759
Investments and other assets		
Investment securities	8,490	9,322
Retirement benefit asset	22,164	22,156
Deferred tax assets	2,648	2,849
Other	6,827	8,281
Allowance for doubtful accounts	(629)	(380)
Total investments and other assets	39,502	42,230
Total non-current assets	66,117	72,268
Total assets	234,684	263,155
Liabilities		
Current liabilities		
Notes and accounts payable-trade	4,517	7,621
Short-term borrowings	3,942	2,804
Income taxes payable	11,774	10,889
Contract liabilities	6,779	8,945
Provision for bonuses	1,987	2,221
Provision for share awards for directors (and other officers)	-	28
Provision for shareholder benefit program	95	110
Provision for point card certificates	16	29
Other	22,280	24,956
Total current liabilities	51,393	57,605
Non-current liabilities		
Convertible-bond-type bonds with share acquisition rights	7,251	6,442
Long-term borrowings	2,744	1,507
Retirement benefit liability	970	970
Other	16,353	17,776
Total non-current liabilities	27,319	26,696
Total liabilities	78,713	84,302

(Millions of yen)

	FY2025 (As of Mar. 31, 2026)	Second quarter of FY2026 (As of Sep. 30, 2026)
Net assets		
Shareholders' equity		
Share capital	10,261	10,261
Capital surplus	17,245	17,443
Retained earnings	132,411	152,395
Treasury shares	(24,716)	(24,721)
Total shareholders' equity	135,202	155,378
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	69	675
Foreign currency translation adjustment	10,288	13,314
Remeasurements of defined benefit plans	10,224	9,271
Total accumulated other comprehensive income	20,583	23,261
Non-controlling interests	185	212
Total net assets	155,971	178,852
Total liabilities and net assets	234,684	263,155

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	First six months of FY2025 (Apr. 1, 2025 – Sep. 30, 2025)	First six months of FY2026 (Apr. 1, 2026 – Sep. 30, 2026)
Net sales	87,676	107,725
Cost of sales	17,214	25,245
Gross profit	70,461	82,479
Selling, general and administrative expenses	31,278	39,596
Operating profit	39,183	42,882
Non-operating income		
Interest income	517	697
Interest on securities	112	26
Dividend income	49	58
Gain on investments in investment partnerships	21	2
Other	301	252
Total non-operating income	1,001	1,037
Non-operating expenses		
Interest expenses	88	128
Foreign exchange losses	162	93
Commission expenses	105	226
Settlement expenses	97	-
Special investigation-related expenses	-	348
Other	14	54
Total non-operating expenses	469	850
Ordinary profit	39,715	43,069
Extraordinary income		
Gain on sale of non-current assets	0	-
Total extraordinary income	0	-
Extraordinary losses		
Loss on disposal of non-current assets	37	40
Impairment losses	7	13
Other	-	1
Total extraordinary losses	44	54
Profit before income taxes	39,671	43,014
Income taxes-current	10,070	12,047
Income taxes-deferred	1,935	1,739
Total income taxes	12,006	13,786
Profit	27,664	29,227
Profit attributable to non-controlling interests	145	29
Profit attributable to owners of parent	27,518	29,198

Consolidated Statement of Comprehensive Income

(Millions of yen)

	First six months of FY2025 (Apr. 1, 2025 – Sep. 30, 2025)	First six months of FY2026 (Apr. 1, 2026 – Sep. 30, 2026)
Profit	27,664	29,227
Other comprehensive income		
Valuation difference on available-for-sale securities	(208)	605
Foreign currency translation adjustment	(2,620)	3,032
Remeasurements of defined benefit plans, net of tax	(537)	(953)
Total other comprehensive income	(3,366)	2,685
Comprehensive income	24,298	31,912
Total comprehensive income attributable to:		
Owners of parent	24,192	31,876
Non-controlling interests	105	36

(3) Notes to Interim Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Significant Changes in Shareholders' Equity

Not applicable.

Segment and Other Information

I. First six months of FY2025 (Apr. 1, 2025 – Sep. 30, 2025)

1. Information related to sales and profit or loss for each reportable segment (Millions of yen)

	Reportable segment						Adjustment (Note 1)	Amounts shown on consolidated statement of income (Note 2)
	Japan	Europe	North America	Latin America	Asia	Total		
Sales								
Customers	52,278	4,571	10,984	1,237	18,603	87,676	-	87,676
(License income)	(13,916)	(4,499)	(9,843)	(1,218)	(13,943)	(43,422)	(-)	(43,422)
Inter-segment	15,300	90	68	39	3,686	19,184	(19,184)	-
(License income)	(14,204)	(4)	(-)	(-)	(-)	(14,208)	((14,208))	(-)
Total	67,579	4,662	11,052	1,276	22,289	106,861	(19,184)	87,676
Segment profit	24,991	1,216	3,463	432	10,235	40,339	(1,155)	39,183

Notes: 1. The minus 1,155 million yen adjustment to segment profit is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit is adjusted to be consistent with operating profit shown on the consolidated statement of income.

2. Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment

Detailed explanations are omitted due to immateriality of the amount.

II. First six months of FY2026 (Apr. 1, 2026 – Sep. 30, 2026)

1. Information related to sales and profit or loss for each reportable segment (Millions of yen)

	Reportable segment						Adjustment (Note 1)	Amounts shown on consolidated statement of income (Note 2)
	Japan	Europe	North America	Latin America	Asia	Total		
Sales								
Customers	62,786	6,535	11,833	2,125	24,444	107,725	-	107,725
(License income)	(18,176)	(6,427)	(10,612)	(2,125)	(16,220)	(53,563)	(-)	(53,563)
Inter-segment	20,154	93	47	17	2,763	23,076	(23,076)	-
(License income)	(18,751)	(4)	(-)	(-)	(-)	(18,755)	((18,755))	(-)
Total	82,940	6,628	11,881	2,142	27,208	130,801	(23,076)	107,725
Segment profit	30,015	1,188	2,358	630	9,795	43,989	(1,106)	42,882

Notes: 1. The minus 1,106 million yen adjustment to segment profit is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit is adjusted to be consistent with operating profit shown on the consolidated statement of income.
3. Beginning with the first six months of FY2026, "Royalty income" has been renamed to "License income" in the "Information related to sales and profit or loss for each reportable segment" under "Segment and Other Information." This change has also been applied to the first six months of FY2025. This change is only a change in name and does not affect the segment information.

2. Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment

Detailed explanations are omitted due to immateriality of the amount.

3. Information related to revisions for reportable segments

Beginning with the first quarter of FY2026, expenses related to the Office of the President, previously included in "Adjustment," are now reported in the "Japan" segment in order to more appropriately present the performance of the reportable segments.

Segment information for the first six months of FY2025 has been revised to facilitate direct comparisons.

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.