November 10, 2026

# Summary of Financial Results for the Third Quarter of Fiscal Year Ending December 31, 2026 (Nine Months Ended September 30, 2026)

**[Japanese GAAP]**

Company name: **KOSÉ Holdings Corporation** Stock listing: Tokyo Stock Exchange, Prime Market
Stock code: 4922 URL: https://koseholdings.co.jp/en/
President & Group COO: Koichi Shibusawa
Contact: Hiroko Hanakura, General Manager of IR Department Tel: +81- (0) 3-3273-1511
Scheduled date of dividend payment: -
Preparation of supplementary materials for financial results: Yes
Holding of financial results meeting: Yes (for institutional investors and analysts)

*(Rounded down to million yen)*

## 1. Consolidated Financial Results for the Nine Months Ended September 30, 2026 (January 1, 2026 – September 30, 2026)

(1) Consolidated financial results *(YoY change % represents changes from the previous fiscal year)*

| | Net sales (Million yen) | YoY change (%) | Operating profit (Million yen) | YoY change (%) | Ordinary profit (Million yen) | YoY change (%) | Profit attributable to owners of parent (Million yen) | YoY change (%) |
|---|---|---|---|---|---|---|---|---|
| 3Q 2026 | 249,426 | 3.7 | 12,758 | (6.0) | 14,145 | 4.4 | 6,983 | (25.6) |
| 3Q 2025 | 240,510 | 0.7 | 13,575 | (27.8) | 13,543 | (34.5) | 9,387 | (0.3) |

Note: Comprehensive income (million yen) 3Q 2026: 6,129 (down 9.5%) 3Q 2025: 6,776 (down 30.8%)

| | Net income per share (basic) (Yen) | Net income per share (diluted) (Yen) |
|---|---|---|
| 3Q 2026 | 122.82 | - |
| 3Q 2025 | 164.50 | - |

(2) Consolidated financial position

| | Total assets (Million yen) | Net assets (Million yen) | Equity ratio (%) | Net assets per share (Yen) |
|---|---|---|---|---|
| 3Q 2026 | 398,373 | 300,510 | 70.4 | 4,939.89 |
| 2025 | 393,454 | 304,784 | 72.2 | 4,979.35 |

Ref.: Shareholders' equity (million yen) 3Q 2026: 280,330 2025: 284,193

## 2. Dividends

| | Dividend per share | | | | |
|---|---|---|---|---|---|
| | 1Q-end (Yen) | 2Q-end (Yen) | 3Q-end (Yen) | Year-end (Yen) | Total (Yen) |
| 2025 | - | 70.00 | - | 70.00 | 140.00 |
| 2026 | - | 70.00 | - | | |
| 2026 (forecast) | | | | 80.00 | 150.00 |

Note: Revisions to the most recently announced dividend forecast: None
The year-end dividend forecast for 2026 comprises an ordinary dividend of 70.00 yen and a commemorative dividend of 10.00 yen.

## 3. Consolidated Forecast for 2026 (January 1, 2026 – December 31, 2026)

*(YoY change % represents changes from the previous fiscal year)*

| | Net sales (Million yen) | YoY change (%) | Operating profit (Million yen) | YoY change (%) | Ordinary profit (Million yen) | YoY change (%) | Profit attributable to owners of parent (Million yen) | YoY change (%) | Net income per share (Yen) |
|---|---|---|---|---|---|---|---|---|---|
| Full year | 340,000 | 3.0 | 15,500 | (16.1) | 18,300 | (14.7) | 10,500 | (30.5) | 185.03 |

Note: Revisions to the most recently announced consolidated forecast: Yes

*** Notes**

(1) Significant changes in scope of consolidation during the period: None

Newly added: - Excluded: -

(2) Application of special accounting methods for presenting consolidated quarterly financial statements: None

(3) Changes in accounting policies and accounting-based estimates, and restatements

| | |
|---|---|
| 1) Changes in accounting policies due to revisions in accounting standards, others | : None |
| 2) Changes in accounting policies other than 1) above | : None |
| 3) Changes in accounting-based estimates | : None |
| 4) Restatements | : None |

(4) Number of shares outstanding (common stock)

1) Number of shares outstanding (incl. treasury shares) at end of the period

| | | | |
|---|---|---|---|
| As of September 30, 2026 | 60,592,541 shares | As of December 31, 2025 | 60,592,541 shares |

2) Number of treasury shares at end of the period

| | | | |
|---|---|---|---|
| As of September 30, 2026 | 3,844,262 shares | As of December 31, 2025 | 3,518,215 shares |

3) Average number of shares outstanding during the period

| | | | |
|---|---|---|---|
| 3Q 2026 | 56,861,292 shares | 3Q 2025 | 57,070,125 shares |

Note 1: Review of the attached consolidated quarterly financial statements by a certified public accountant or auditing firm: None

Note 2: Cautionary statement with respect to forward-looking statements
These materials contain forward-looking statements and statements of this nature based on assumptions judged to be valid and information available to KOSÉ Holdings as of the announcement date of the summary. These statements are not promised by KOSÉ Holdings regarding future performance. As such, actual results may differ significantly from these projections resulting from changes in the economic environment and other risks and uncertainties. For discussion of the assumptions and other factors considered by KOSÉ Holdings in preparing the above projections, please refer to the section “1. Qualitative Information on Consolidated Quarterly Financial Performance, (2) Explanation of Consolidated Forecast and Other Forward-looking Statements” on page 4 of the attachments.

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## 1. Qualitative Information on Consolidated Quarterly Financial Performance

### (1) Explanation of Results of Operations

Nine Months Ended September 30, 2026 (January 1, 2026 – September 30, 2026) *Millions of yen, %*

| Operating segment | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) | | YoY change | |
|---|---|---|---|---|---|---|
| | Amount | % comp. | Amount | % comp. | Amount | % |
| Cosmetics | 189,939 | 79.0 | 201,106 | 80.6 | 11,167 | 5.9 |
| Cosmetaries | 48,391 | 20.1 | 45,978 | 18.4 | (2,413) | (5.0) |
| Others | 2,179 | 0.9 | 2,342 | 0.9 | 162 | 7.5 |
| Total net sales | 240,510 | 100.0 | 249,426 | 100.0 | 8,916 | 3.7 |

| | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) | | YoY change | |
|---|---|---|---|---|---|---|
| | Amount | % of sales | Amount | % of sales | Amount | % |
| Operating profit | 13,575 | 5.6 | 12,758 | 5.1 | (816) | (6.0) |
| Ordinary profit | 13,543 | 5.6 | 14,145 | 5.7 | 601 | 4.4 |
| Profit attributable to owners of parent | 9,387 | 3.9 | 6,983 | 2.8 | (2,404) | (25.6) |

In the first nine months (January 1 to September 30) of 2026, lower sales at the KOSÉ Cosmeport business were more than offset by higher sales at the Tarte business and in the China duty-free sector of the KOSÉ business. As a result, consolidated sales increased 3.7% from the same period of 2025 to 249,426 million yen (up 0.9% after excluding the effects of changes in foreign exchange rates). Overseas sales were 38.9% of total sales.

Operating profit fell 6.0% from the same period of 2025 to 12,758 million yen. Although earnings were higher at the KOSÉ business, lower earnings at the ALBION and KOSÉ Cosmeport businesses impacted the consolidated results.

Ordinary profit, despite the decline in operating profit, increased 4.4% to 14,145 million yen due to higher foreign exchange gains resulting from the yen's weakness.

Profit attributable to owners of parent was 6,983 million yen, a decline of 25.6% from one year earlier. This was because, although a gain on sale of non-current assets from real estate sales was recorded at a level comparable to the same period of 2025, extra retirement payments of 2,412 million yen were recorded in connection with the implementation of the "Special Life Challenge" voluntary early retirement program.

In the cosmetics business segment, sales increased because of higher sales in the high prestige and prestige categories.

In the high prestige category, sales at the Tarte business and DECORTÉ sales in the KOSÉ business increased.

In the prestige category, ONE BY KOSÉ, a core brand of the KOSÉ business, contributed to sales growth.

The segment operating profit increased. Although selling expenses rose at the ALBION and Tarte businesses due to proactive marketing investments, these were offset by higher earnings at the KOSÉ business, driven by strong, highly profitable duty-free sales in China.

As a result, sales in this business segment increased 5.9% from the same period of 2025 to 201,106 million yen and operating profit was up 19.9% to 14,008 million yen.

In the cosmetaries business segment, sales were down from one year earlier.

At the KOSÉ Cosmeport business, sales decreased due to intensified competition affecting CLEAR TURN and the non-recurrence of the sales contribution from new Je l'aime product launches in the same period of 2025.

The segment operating profit decreased because of a lower gross profit at the KOSÉ Cosmeport business, the result of a sales decline, and higher marketing expenses for major marketing campaigns in the first half.

As a result, sales in this business segment decreased 5.0% from the same period of 2025 to 45,978 million yen and operating profit decreased 49.5% to 2,652 million yen.

Sales in the others business segment increased 7.5% from the same period of 2025 to 2,342 million yen and operating profit decreased 14.6% to 946 million yen.

**Net Sales by Region (Sales to Third Parties)** *Millions of yen, %*

| | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) | | YoY change | |
|---|---|---|---|---|---|---|
| | Amount | % comp. | Amount | % comp. | Amount | % |
| Japan | 157,046 | 65.3 | 152,354 | 61.1 | (4,692) | (3.0) |
| Asia | 29,883 | 12.4 | 37,904 | 15.2 | 8,021 | 26.8 |
| North America | 47,402 | 19.7 | 51,184 | 20.5 | 3,782 | 8.0 |
| Others | 6,177 | 2.6 | 7,982 | 3.2 | 1,804 | 29.2 |
| Total net sales | 240,510 | 100.0 | 249,426 | 100.0 | 8,916 | 3.7 |

**Japan**

Sales decreased from one year earlier. ONE BY KOSÉ and DECORTÉ sales were higher but insufficient to offset lower sales at the KOSÉ Cosmeport and ALBION businesses.

ONE BY KOSÉ sales were brisk for new and existing products. DECORTÉ sales increased, supported by the start of sales on Amazon Premium Beauty and growth in sales through KOSÉ EC channels.

In the ALBION business, sales decreased. Although domestic demand was strong following new product launches, domestic duty-free sales declined due to factors including flight reductions caused by travel restrictions between Japan and China.

Sales at the KOSÉ Cosmeport business were lower because of intense competition.

As a result, sales in Japan decreased 3.0% from the same period of 2025 to 152,354 million yen.

**Asia**

There was double-digit sales growth in Asia. Duty-free sales in China grew, driven by a demand recovery in Hainan Island, along with the completed integration and resumed operations of duty-free operators. In mainland China, strong sales of “AQ PORE BLACKHEAD DISSOLVER” (Deep Pore Cleanser) and other AQ series products contributed to higher revenue.

Furthermore, the PAÑPURI business also contributed to overall sales growth, driven by strong sales in Thailand and new store openings.

As a result, sales in Asia increased 26.8% from the same period of 2025 to 37,904 million yen.

**North America/Others**

In the Tarte business, both store-level sell-through and shipments achieved record highs, driven by expanded sales of core products at Sephora and strong sales on TikTok.

In the KOSÉ business, although sales declined in the first half, orders for SEKKISEI from a major retailer contributed to sales in the third quarter, bringing sales to roughly the same level as in the same period of 2025.

As a result, sales in North America increased 8.0% from the same period of 2025 to 51,184 million yen, and sales in Others (including Europe) increased 29.2% to 7,982 million yen.

### (2) Explanation of Consolidated Forecast and Other Forward-looking Statements

The KOSÉ Group has reviewed its current performance and revised its consolidated forecast that was announced on February 12, 2026 as follows.

**Revised Forecast**

The sales forecast has been lowered by 10,000 million yen (2.9%) to 340,000 million yen from the previous forecast. This revision reflects expectations that sales of mass-market brands in the KOSÉ business and sales at the KOSÉ Cosmeport business will fall below projections due to intensifying competition in the Japanese mass market, in addition to anticipated lower domestic duty-free sales in the ALBION business caused by the prolonged impact of flight reductions amid travel restrictions between Japan and China.

The operating profit forecast has been lowered by 4,500 million yen (22.5%) to 15,500 million yen from the previous forecast. This is due to a decrease in gross profit resulting from lower sales, as well as the impact of changes in the channel mix in the Tarte business, among other factors.

As a result of the lower operating profit forecast, the ordinary profit forecast has been lowered by 2,700 million yen (12.9%) to 18,300 million yen. The forecast for profit attributable to owners of parent has also been lowered by 1,600 million yen (13.2%) to 10,500 million yen.

* Forecasts are based on the major foreign exchange rates of 158.0 yen to the U.S. dollar and 23.2 yen to the Chinese yuan.

There is no change in the dividend forecast in association with the consolidated forecast revisions.

Revision to Consolidated Forecast for the Fiscal Year Ending December 31, 2026
(January 1, 2026 – December 31, 2026)

| | Net sales | Operating profit | Ordinary profit | Profit attributable to owners of parent | Net income per share |
|---|---|---|---|---|---|
| | *Million yen* | *Million yen* | *Million yen* | *Million yen* | *Yen* |
| Previous forecast (A) | 350,000 | 20,000 | 21,000 | 12,100 | 213.21 |
| Revised forecast (B) | 340,000 | 15,500 | 18,300 | 10,500 | 185.03 |
| Change (B – A) | (10,000) | (4,500) | (2,700) | (1,600) | (28.18) |
| Percentage change (%) | (2.9) | (22.5) | (12.9) | (13.2) | (13.2) |

*Millions of yen, %*

| Operating segment | 2025 (Jan.-Dec. 2025) | | 2026 (Previous forecast) (Jan.-Dec. 2026) | | 2026 (Revised forecast) (Jan.-Dec. 2026) | | YoY change | |
|---|---|---|---|---|---|---|---|---|
| | Amount | % comp. | Amount | % comp. | Amount | % comp. | Amount | % |
| Cosmetics | 262,303 | 79.4 | 279,000 | 79.7 | 276,000 | 81.2 | 13,696 | 5.2 |
| Cosmetaries | 64,493 | 19.5 | 67,000 | 19.1 | 60,600 | 17.8 | (3,893) | (6.0) |
| Others | 3,396 | 1.0 | 4,000 | 1.1 | 3,400 | 1.0 | 3 | 0.1 |
| Total net sales | 330,193 | 100.0 | 350,000 | 100.0 | 340,000 | 100.0 | 9,806 | 3.0 |

*Millions of yen, %*

| | 2025 (Jan.-Dec. 2025) | | 2026 (Previous forecast) (Jan.-Dec. 2026) | | 2026 (Revised forecast) (Jan.-Dec. 2026) | | YoY change | |
|---|---|---|---|---|---|---|---|---|
| | Amount | % of sales | Amount | % of sales | Amount | % of sales | Amount | % |
| Operating profit | 18,467 | 5.6 | 20,000 | 5.7 | 15,500 | 4.6 | (2,967) | (16.1) |
| Ordinary profit | 21,463 | 6.5 | 21,000 | 6.0 | 18,300 | 5.4 | (3,163) | (14.7) |
| Profit attributable to owners of parent | 15,114 | 4.6 | 12,100 | 3.5 | 10,500 | 3.1 | (4,614) | (30.5) |

## 2. Details of Stock, etc.

### (1) Total Number of Shares, etc.

#### (i) Total number of shares

| Class | Total number of authorized shares (Shares) |
|---|---|
| Common stock | 200,000,000 |
| Total | 200,000,000 |

#### (ii) Outstanding shares

| Class | Number of shares outstanding as of Sep. 30, 2026 (Shares) | Number of shares outstanding as of the filing date (November 10, 2026) (Shares) | Name of financial instruments exchange or authorized financial instruments firms association (where shares are listed or registered) | Description |
|---|---|---|---|---|
| Common stock | 60,592,541 | 60,592,541 | Prime Market of Tokyo Stock Exchange | The number of shares per one unit is 100 shares. |
| Total | 60,592,541 | 60,592,541 | - | - |

### (2) Transition of Total Number of Shares Outstanding and Amount of Share Capital

| Date | Increase (decrease) in total number of shares outstanding (Thousand shares) | Balance of total number of shares outstanding (Thousand shares) | Increase (decrease) in share capital (Million yen) | Balance of share capital (Million yen) | Increase (decrease) in legal capital surplus (Million yen) | Balance of legal capital surplus (Million yen) |
|---|---|---|---|---|---|---|
| Jul. 1, 2026 – Sep. 30, 2026 | - | 60,592 | - | 4,848 | - | 6,390 |

### (3) Voting Rights

#### (i) Outstanding shares

As of September 30, 2026

| Category | Number of shares (Shares) | Number of voting rights (Units) | Description |
|---|---|---|---|
| Shares with no voting rights | - | - | - |
| Shares with restricted voting rights (treasury shares, etc.) | - | - | - |
| Shares with restricted voting rights (other) | - | - | - |
| Shares with full voting rights (treasury shares, etc.) | Common stock 3,844,000 | - | - |
| Shares with full voting rights (other) | Common stock 56,602,500 | 566,025 | - |
| Odd-lot shares | Common stock 146,041 | - | Less than one unit (fewer than 100 shares) |
| Total number of shares outstanding | 60,592,541 | - | - |
| Voting rights held by all shareholders | - | 566,025 | - |

Note: “Shares with full voting rights (other)” of common stock includes 3,800 shares registered under the name of Japan Securities Depository Center, Inc.
“Number of voting rights” includes 38 units of voting rights related to such shares with full voting rights under the name of Japan Securities Depository Center, Inc.

#### (ii) Treasury shares, etc.

As of September 30, 2026

| Name of shareholder | Address of shareholder | Number of shares held in own name (Shares) | Number of shares held in others’ name (Shares) | Total number of shares held (Shares) | Ratio against total number of shares outstanding (%) |
|---|---|---|---|---|---|
| KOSÉ Holdings Corporation | 3-6-2 Nihonbashi, Chuo-ku, Tokyo | 3,844,000 | - | 3,844,000 | 6.34 |
| Total | - | 3,844,000 | - | 3,844,000 | 6.34 |

## 3. Consolidated Quarterly Financial Statements and Notes

### (1) Consolidated Quarterly Balance Sheet

*Millions of yen*

| | 2025 (As of Dec. 31, 2025) | 3Q 2026 (As of Sep. 30, 2026) |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 92,462 | 82,777 |
| Notes and accounts receivable-trade | 56,075 | 50,408 |
| Merchandise and finished goods | 43,537 | 48,592 |
| Work in process | 3,931 | 3,801 |
| Raw materials and supplies | 25,551 | 26,505 |
| Other | 7,529 | 11,436 |
| Allowance for doubtful accounts | (141) | (656) |
| Total current assets | 228,947 | 222,864 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 54,564 | 79,159 |
| Accumulated depreciation | (31,002) | (32,044) |
| Buildings and structures, net | 23,562 | 47,114 |
| Machinery, equipment and vehicles | 22,998 | 25,961 |
| Accumulated depreciation | (20,468) | (21,214) |
| Machinery, equipment and vehicles, net | 2,530 | 4,746 |
| Tools, furniture and fixtures | 43,765 | 43,647 |
| Accumulated depreciation | (37,910) | (37,742) |
| Tools, furniture and fixtures, net | 5,855 | 5,905 |
| Land | 18,527 | 17,944 |
| Leased assets | 14,955 | 23,481 |
| Accumulated depreciation | (5,891) | (6,829) |
| Leased assets, net | 9,063 | 16,651 |
| Construction in progress | 22,262 | 610 |
| Total property, plant and equipment | 81,800 | 92,973 |
| Intangible assets | | |
| Software | 4,929 | 5,671 |
| Goodwill | 5,629 | 4,269 |
| Other | 14,933 | 13,152 |
| Total intangible assets | 25,492 | 23,093 |
| Investments and other assets | | |
| Investment securities | 19,852 | 20,841 |
| Retirement benefit asset | 27,729 | 27,840 |
| Deferred tax assets | 5,639 | 6,276 |
| Other | 4,665 | 5,158 |
| Allowance for doubtful accounts | (673) | (676) |
| Total investments and other assets | 57,213 | 59,441 |
| Total non-current assets | 164,506 | 175,508 |
| Total assets | 393,454 | 398,373 |

*Millions of yen*

| | 2025 (As of Dec. 31, 2025) | 3Q 2026 (As of Sep. 30, 2026) |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 9,204 | 10,536 |
| Electronically recorded obligations-operating | 13,127 | 8,453 |
| Short-term borrowings | 799 | 784 |
| Lease liabilities | 1,465 | 2,606 |
| Accounts payable-other | 15,563 | 13,722 |
| Accrued expenses | 10,417 | 13,607 |
| Income taxes payable | 2,641 | 4,149 |
| Accrued consumption taxes | 717 | 750 |
| Refund liabilities | 6,510 | 5,509 |
| Other | 2,765 | 4,155 |
| Total current liabilities | 63,212 | 64,274 |
| Non-current liabilities | | |
| Lease liabilities | 8,391 | 15,691 |
| Deferred tax liabilities | 12,137 | 12,377 |
| Other | 4,928 | 5,519 |
| Total non-current liabilities | 25,457 | 33,588 |
| Total liabilities | 88,669 | 97,862 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 4,848 | 4,848 |
| Capital surplus | 206 | 713 |
| Retained earnings | 250,470 | 249,486 |
| Treasury shares | (9,031) | (11,545) |
| Total shareholders' equity | 246,493 | 243,503 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 4,441 | 5,102 |
| Foreign currency translation adjustment | 18,796 | 18,561 |
| Remeasurements of defined benefit plans | 14,461 | 13,163 |
| Total accumulated other comprehensive income | 37,699 | 36,826 |
| Non-controlling interests | 20,591 | 20,180 |
| Total net assets | 304,784 | 300,510 |
| Total liabilities and net assets | 393,454 | 398,373 |

## (2) Consolidated Quarterly Statements of Income and Comprehensive Income

### Consolidated Quarterly Statement of Income (For the Nine-month Period)

*Millions of yen*

| | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) |
|---|---|---|
| Net sales | 240,510 | 249,426 |
| Cost of sales | 73,362 | 74,401 |
| Gross profit | 167,148 | 175,025 |
| Selling, general and administrative expenses | | |
| Advertising expenses | 19,932 | 22,934 |
| Promotion expenses | 34,468 | 36,804 |
| Freight and packing costs | 15,143 | 16,071 |
| Salaries and allowances | 41,211 | 43,320 |
| Retirement benefit expenses | (82) | (1,079) |
| Legal welfare expenses | 6,249 | 6,466 |
| Depreciation | 4,714 | 4,810 |
| Other | 31,933 | 32,936 |
| Total selling, general and administrative expenses | 153,572 | 162,266 |
| Operating profit | 13,575 | 12,758 |
| Non-operating income | | |
| Interest income | 698 | 800 |
| Dividend income | 297 | 189 |
| Subsidy income | 449 | - |
| Consumption taxes refund | 48 | 5 |
| Foreign exchange gains | - | 190 |
| Miscellaneous income | 285 | 483 |
| Total non-operating income | 1,779 | 1,668 |
| Non-operating expenses | | |
| Interest expenses | 39 | 113 |
| Provision of allowance for doubtful accounts | 1 | 41 |
| Loss on investments in investment partnerships | 58 | 88 |
| Foreign exchange losses | 1,670 | - |
| Miscellaneous losses | 40 | 38 |
| Total non-operating expenses | 1,811 | 282 |
| Ordinary profit | 13,543 | 14,145 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 2,715 | 2,327 |
| Gain on sale of investment securities | 96 | 148 |
| Total extraordinary income | 2,812 | 2,476 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 275 | 423 |
| Impairment losses | 2 | 41 |
| Loss on valuation of investment securities | - | 1 |
| Extra retirement payments | - | 2,412 |
| Total extraordinary losses | 277 | 2,879 |
| Profit before income taxes | 16,078 | 13,742 |
| Income taxes-current | 5,113 | 6,596 |
| Income taxes-deferred | 847 | 68 |
| Total income taxes | 5,961 | 6,665 |
| Profit | 10,117 | 7,077 |
| Profit attributable to non-controlling interests | 729 | 93 |
| Profit attributable to owners of parent | 9,387 | 6,983 |

**Consolidated Quarterly Statement of Comprehensive Income**
**(For the Nine-month Period)**

*Millions of yen*

| | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) |
|---|---|---|
| Profit | 10,117 | 7,077 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (423) | 685 |
| Foreign currency translation adjustment | (2,302) | (266) |
| Remeasurements of defined benefit plans, net of tax | (614) | (1,366) |
| Total other comprehensive income | (3,340) | (947) |
| Comprehensive income | 6,776 | 6,129 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 6,099 | 6,110 |
| Comprehensive income attributable to non-controlling interests | 677 | 19 |

## (3) Notes to Consolidated Quarterly Financial Statements

### Going Concern Assumption

Not applicable.

### Notes on Significant Changes in Shareholders' Equity

Based on the resolution of the Board of Directors meeting held on February 12, 2026, the Company purchased 508,300 shares of its own stock.
In addition, based on the resolution of the Board of Directors meeting held on March 28, 2025, the Company disposed of 172,110 treasury shares as restricted stock for the KOSÉ Employee Stock Ownership Plan, and based on the resolution of the Board of Directors meeting held on April 24, 2026, disposed of 15,127 treasury shares as restricted stock compensation.
As a result, treasury shares increased by 2,514 million yen during the nine months ended September 30, 2026 to 11,545 million yen at the end of the third quarter.

### Segment and Other Information

### Segment Information

I. 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025)
1. Information related to net sales and profit or loss for each reportable segment

*Millions of yen*

| | Reportable segment | | | Other (Note 1) | Total | Adjustment (Note 2) | Amounts shown on consolidated quarterly statement of income (Note 3) |
|---|---|---|---|---|---|---|---|
| | Cosmetics | Cosmetaries | Subtotal | | | | |
| Net sales | | | | | | | |
| (1) Sales to third parties | 189,939 | 48,391 | 238,330 | 2,179 | 240,510 | - | 240,510 |
| (2) Intragroup sales and transfers | - | - | - | 374 | 374 | (374) | - |
| Total sales | 189,939 | 48,391 | 238,330 | 2,553 | 240,884 | (374) | 240,510 |
| Segment profit | 11,684 | 5,248 | 16,932 | 1,108 | 18,041 | (4,465) | 13,575 |

Notes: 1. The "other" segment consists of activities that are not included in any of the reportable segments: amenity products, etc.

2. Adjustments to segment profit are as follows. *Millions of yen*

| | |
|---|---|
| Eliminations for intersegment transactions | 64 |
| Corporate expenses that cannot be allocated to reportable segments | (4,530) |

Corporate expenses consist primarily of expenses related to the administration division at KOSÉ Holdings and expenses for basic research that are not assigned to any particular reportable segment.

3. Segment profit is adjusted with operating profit shown on the consolidated quarterly statement of income.

2. Information related to impairment losses on non-current assets and goodwill, etc. for each reportable segment

Significant change in goodwill

In the cosmetics segment, a provisional accounting treatment was applied in 2024 for the acquisition of Puri Co., Ltd. on December 26, 2024. This treatment was finalized in the second quarter of 2025.

3. Geographic sales information

*Millions of yen*

| Japan | Asia | North America | Other | Total |
|---|---|---|---|---|
| 157,046 | 29,883 | 47,402 | 6,177 | 240,510 |

II. 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026)

1. Information related to net sales and profit or loss for each reportable segment

*Millions of yen*

| | Reportable segment | | | Other (Note 1) | Total | Adjustment (Note 2) | Amounts shown on consolidated quarterly statement of income (Note 3) |
|---|---|---|---|---|---|---|---|
| | Cosmetics | Cosmetaries | Subtotal | | | | |
| Net sales | | | | | | | |
| (1) Sales to third parties | 201,106 | 45,978 | 247,084 | 2,342 | 249,426 | - | 249,426 |
| (2) Intragroup sales and transfers | - | - | - | 189 | 189 | (189) | - |
| Total sales | 201,106 | 45,978 | 247,084 | 2,532 | 249,616 | (189) | 249,426 |
| Segment profit | 14,008 | 2,652 | 16,661 | 946 | 17,607 | (4,848) | 12,758 |

Notes: 1. The “other” segment consists of activities that are not included in any of the reportable segments: amenity products, etc.

2. Adjustments to segment profit are as follows. *Millions of yen*

| | |
|---|---|
| Eliminations for intersegment transactions | 2 |
| Corporate expenses that cannot be allocated to reportable segments | (4,851) |

Corporate expenses consist primarily of expenses related to the administration division at KOSÉ Holdings and expenses for basic research that are not assigned to any particular reportable segment.

3. Segment profit is adjusted with operating profit shown on the consolidated quarterly statement of income.

2. Information related to impairment losses on non-current assets and goodwill, etc. for each reportable segment

No significant items in 3Q 2026

3. Geographic sales information

*Millions of yen*

| Japan | Asia | North America | Other | Total |
|---|---|---|---|---|
| 152,354 | 37,904 | 51,184 | 7,982 | 249,426 |

**Consolidated Quarterly Statement of Cash Flows**

A consolidated quarterly statement of cash flows for 3Q 2026 has not been prepared. Depreciation (includes amortization expenses related to intangible assets excluding goodwill) and goodwill amortization for 3Q 2025 and 3Q 2026 are as follows.

*Millions of yen*

| | 3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025) | 3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026) |
|---|---|---|
| Depreciation | 7,917 | 7,981 |
| Goodwill amortization | 1,253 | 1,205 |

**Business Combinations**

Transaction under common control

Transition to a holding company structure through a split

To change to a holding company structure, in accordance with a resolution of the Board of Directors of KOSÉ Corporation (now KOSÉ Holdings Corporation) on February 26, 2025, a corporate split on January 1, 2026, was used to transfer all business operations to the new KOSÉ Corporation. This company was previously KOSÉ Split Preparation Corporation and was renamed KOSÉ Corporation on January 1, 2026. The transfer did not include activities involving the control and administration of the business activities of companies in which the former KOSÉ Corporation holds stock, nor activities involving the operation of the KOSÉ Group. Due to this transfer, the original KOSÉ Corporation was renamed KOSÉ Holdings Corporation.

1. Overview of the corporate split
(1) Details of the transferred business operations

All business activities other than those involving the control and administration of the business activities of companies in which KOSÉ Holdings holds stock, and activities involving the operation of the KOSÉ Group

(2) Date of the corporate split

January 1, 2026

(3) Legal form used for the corporate split

An absorption-type split in which KOSÉ Holdings Corporation serves as the splitting company and KOSÉ Corporation, a wholly owned subsidiary of KOSÉ Holdings Corporation, serves as the succeeding company.

(4) Name of the company after the corporate split

Splitting Company: KOSÉ Holdings Corporation
Succeeding Company: KOSÉ Corporation

(5) Purpose of the corporate split

KOSÉ Holdings provides various types of value to customers worldwide as a beauty creation company with operations based on the mission of “Creating Beauty in a Sustainable World.” Significant changes are taking place in the business climate for these activities. Achieving the goals of more growth in Japan and a major expansion of operations outside Japan will require going beyond business models used by KOSÉ Group in the past to become a source of a diverse array of products and services. To continue growing as these medium to long-term changes take place in its markets, the KOSÉ Group must reexamine the organizational structure used for business operations. As a result, the decision has been made for transition to a pure holding company structure for accomplishing the following two goals.

(i) Make the KOSÉ Group more competitive and increase corporate value

A pure holding company structure is expected to enable group companies to benefit from more synergies. Other anticipated benefits are better linkage and oversight of the functions of group companies, the more strategic capital allocation across the entire group, and the ability to take actions with even greater speed and flexibility. Overall, these benefits are expected to make the entire group more competitive and contribute to the growth of corporate value.

(ii) Stronger governance of the KOSÉ Group

Operations on a global scale using many business models will require the ability to make decisions quickly and allocate resources efficiently. The pure holding company structure is expected to facilitate the even stronger

governance needed for the optimization of operations of group companies.

2. Summary of accounting methods applied

Accounting methods used for this corporate split as a transaction under common control are based on “Accounting Standard for Business Combinations” (ASBJ Statement No. 21, January 16, 2019) and “Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures” (ASBJ Guidance No. 10, January 16, 2019).

**Information Concerning Revenue Recognition**

Division of sales

The KOSÉ Group has two reportable segments: cosmetics business and cosmetaries business. These are business units where the Board of Directors performs periodic studies in order to determine the allocation of resources and evaluate performance. The revenue of these two businesses is presented as sales. In addition, geographic sales are divided according to the locations of customers. The relationship between these geographic divisions of revenue and segment sales is as follows.

3Q 2025 (Jan. 1, 2025 – Sep. 30, 2025)

*Millions of yen*

| | Japan | Asia | North America | Others | Total |
|---|---|---|---|---|---|
| Cosmetics | 107,843 | 28,533 | 47,402 | 6,158 | 189,939 |
| Cosmetaries | 47,023 | 1,348 | - | 18 | 48,391 |
| Total | 154,867 | 29,882 | 47,402 | 6,177 | 238,330 |
| Others (Note) | 2,019 | 0 | - | - | 2,019 |
| Revenue from contracts with customers | 156,887 | 29,883 | 47,402 | 6,177 | 240,350 |
| Other revenue | 159 | - | - | - | 159 |
| Sales to third parties | 157,046 | 29,883 | 47,402 | 6,177 | 240,510 |

Note: The “others” segment consists of activities that are not included in any of the reportable segments: amenity products, etc.

3Q 2026 (Jan. 1, 2026 – Sep. 30, 2026)

*Millions of yen*

| | Japan | Asia | North America | Others | Total |
|---|---|---|---|---|---|
| Cosmetics | 105,445 | 36,566 | 51,141 | 7,954 | 201,106 |
| Cosmetaries | 44,568 | 1,337 | 43 | 28 | 45,978 |
| Total | 150,013 | 37,903 | 51,184 | 7,982 | 247,084 |
| Others (Note) | 2,149 | 1 | - | - | 2,150 |
| Revenue from contracts with customers | 152,162 | 37,904 | 51,184 | 7,982 | 249,234 |
| Other revenue | 192 | - | - | - | 192 |
| Sales to third parties | 152,354 | 37,904 | 51,184 | 7,982 | 249,426 |

Note: The “others” segment consists of activities that are not included in any of the reportable segments: amenity products, etc.

*Note: This is a translation of Japanese Kessan Tanshin (including attachments), a summary of financial statements prepared in accordance with accounting principles generally accepted in Japan. This translation is prepared and provided for the purpose of the reader’s convenience. All readers are recommended to refer to the original version in Japanese of the report for complete information.*