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Consolidated Financial Results for the Six Months Ended September 30, 2026
(Prepared pursuant to Japanese GAAP)

November 10, 2026

Company name: MEGMILK SNOW BRAND Co., Ltd.
Stock exchange listing: Tokyo Stock Exchange (Prime Market), Sapporo Securities Exchange
Stock code:2270
URL: https://www.meg-snow.com/english
Representative: Masatoshi Sato, Representative Director and President
Contact: Masanori Sagara, General Manager, Public Relations & Investor Relations Department
(Phone)+81 3-6859-1466
Scheduled date to file semi-annual securities report: November 10, 2026
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (targeted at institutional investors and analysts)

(Amounts rounded down to the nearest million yen)

1. Consolidated Results for the First Six Months of the Fiscal Year Ending March 31, 2027 (April 1, 2026 – September 30, 2026)

(1) Consolidated Operating Results (Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%
Six months ended September 30, 2026	312,203	1.0	8,037	(12.4)	8,753	(17.4)	17,497	55.0
Six months ended September 30, 2025	309,229	(0.8)	9,172	(22.4)	10,592	(16.9)	11,285	23.5

Note: Comprehensive income: Six months ended September 30, 2026: 17,792 million yen [127.9%]
Six months ended September 30, 2025 : 7,805 million yen [-42.0%]

	Profit per share – basic	Profit per share – diluted
	Total yen	Total yen
Six months ended September 30, 2026	291.20	—
Six months ended September 30, 2025	176.19	—

(2) Consolidated Financial Position

	Total assets	Net Assets	Equity ratio	Net asset per share
	millions of yen	millions of yen	%	Total yen
September 30, 2026	425,320	248,037	57.6	4,123.74
March 31, 2026	426,820	240,741	55.7	3,923.36

For reference: Equity: September 30, 2026: 244,847 million yen
March 31, 2026: 237,666 million yen

2. Dividends

	Cash dividends per share				
	End-Q1	End-Q2	End-Q3	Year-end	Total
	Total yen	Total yen	Total yen	Total yen	Total yen
Year ended March 31, 2026	—	—	—	100.00	100.00
Year ending March 31, 2027	—	—			
Year ending March 31, 2027 (forecast)			—	100.00	100.00

Note: Revisions from the latest release of dividend forecasts: None

3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	Total yen
Full year	630,000	2.3	18,000	(1.5)	18,800	(8.2)	23,200	(29.5)	391.45

Note: Revisions from the latest release of earnings forecasts: Yes

Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Accounting methods specific to semi-annual consolidated financial statements: None

(3) Changes in accounting policy, changes in accounting estimates, and retrospective restatement

1) Changes in accordance with amendments to accounting standards, etc.: None

2) Changes other than noted in 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(4) Common stock issued

1) Issued shares as of period-end (including treasury stock)	September 30, 2026	63,835,455 shares	March 31, 2026	63,835,455 shares
2) Treasury stock as of period-end	September 30, 2026	4,460,217 shares	March 31, 2026	3,258,094 shares
3) Average number of shares (during the respective period)	Six months ended September 30, 2026	60,087,023 shares	Six months ended September 30, 2025	64,052,463 shares

*This summary of financial statements is not subject to audit by certified public accountant and auditing firm.

*Appropriate Use of Earnings Forecasts and Other Important Information

(Earnings Forecasts)

MEGMILK SNOW BRAND Co., Ltd. (the "Company") has decided at the meeting of Board of Directors held on May 14, 2026 to repurchase its own shares in accordance with Article 156 of the Companies Act of Japan, Article 165 of the Companies Act of Japan. Consequently, the Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2027 includes the "Earnings Per Share (EPS)" factor, taking into account the impact of this share repurchase.

Business forecasts contained in this report are based on the assumptions of management in the light of information available as of the release of this report. MEGMILK SNOW BRAND makes no assurances as to the actual results, which may differ from forecasts due to various factors such as changes in the business environment.

(Supplementary materials and presentation handouts)

Supplementary materials are attached to this report.

We plan to hold a briefing for analysts and institutional investors on Tuesday, November 10, 2026.
The materials used in this briefing are scheduled to be posted on our website on the same day.

Table of Contents for Attachments

1. Operating Results 2
(1) Overview of Operating Results 2
(2) Analysis of Financial Condition 3
(3) Explanation of Forward-Looking Statements, including the Forecast of Consolidated Results 4
2. Semi-annual Consolidated Financial Statements and Key Notes 5
(1) Semi-annual Consolidated Balance Sheets 5
(2) Semi-annual Consolidated Statements of Income and Consolidated Statements of Comprehensive Income 7
Semi-annual Consolidated Statements of Income 7
Semi-annual Consolidated Statements of Comprehensive Income 8
(3) Semi-annual Consolidated Statements of Cash Flows 9
(4) Notes to the Semi-annual Consolidated Financial Statements 10
(Notes on the Assumption of a Going Concern) 10
(Notes Concerning Significant Changes in Shareholders' Equity (if any)) 10
(Segment and Other Information) 11
(Revenue Recognition) 12

(Supplementary Information)
Supplementary Information for the Six Months Ended September 30, 2026

1. Operating Results

Forward-looking statements included in the following text are based on the judgments of the Group's management as of September 30, 2026.

(1) Overview of Operating Results

During the six months ended September 30, 2026, the Japanese economy was on a moderate recovery.

As for the outlook, while improvements in employment and income conditions and the effects of various policy measures are expected to support a moderate recovery, continued attention should also be paid to the impact of the situation in the Middle East and fluctuations in financial and capital markets.

Under these circumstances, based on the management plan "Next Design 2030" announced in May 2025, the Group has set "Major transformation of SNOW BRAND MEGMILK assets" as its theme and is pursuing "Cultivating and harvesting the fruits of growth," "Transforming structures to enhance the industrial value of raw milk," "Realizing regenerative dairy," and "Evolving connections with society" as the four pillars of its business strategy.

Fiscal year 2026, being the second year of the plan, is positioned as a crucial year to fully implement the initiatives outlined in "Next Design 2030" and to steadily advance our growth strategy. Furthermore, for the fiscal year 2026, we have set our management policy as "BEYOND BORDERS." With "Transformation of the Group" and "Evolution of the Individual" as dual pillars, we will further promote efforts toward achieving "Next Design 2030," aiming for sustainable growth and the creation of solid outcomes.

Consolidated operating results in the six months ended September 30, 2026 were as follows.

Net sales were ¥312,203 million (up 1.0% YoY) as all of the Dairy Products, Beverages and Desserts, and Feed and Seed segments exceeded the previous year's results. Operating profit was ¥8,037 million (down 12.4% YoY), as increases in raw material and operating costs against the backdrop of the situation in the Middle East and other factors from the second quarter onward preceded the effects of price revisions implemented in September, with lower sales volumes and other factors also having an impact. Ordinary profit was ¥8,753 million (down 17.4% YoY). Profit attributable to owners of parent was ¥17,497 million (up 55.0% YoY), mainly due to the recording of gains on the sale of fixed assets associated with the headquarters relocation and other factors.

Operating results by business segment for the six months ended September 30, 2026 were as follows. Net sales by segment are sales to outside customers.

1) Dairy Products

This segment comprises the manufacture and sale of dairy products (cheese, butter, powdered milk, etc.), margarine, functional food products and infant formula

Net sales were ¥130,987 million (up 1.0% YoY), and operating profit was ¥3,921 million (down 2.5% YoY).

(Net sales)

Sales of butter were solid as we successfully maintained sales volume at the previous year's level.

Sales of margarine decreased year on year due partly to sluggish market demand.

Cheese exceeded the same period of the previous year through various promotional activities and enhanced in-store exposure. In particular, our flagship product, "Sakeru Cheese," saw significant growth due to actively implemented promotions aimed at expanding the customer base, contributing to increased sales.

(Operating profit)

Although we implemented price revisions, results fell below the same period of the previous year partly due to cost increases taking effect first against the backdrop of the situation in the Middle East and an increase in fixed expenses, among other factors.

2) Beverages & Desserts

This segment comprises the manufacture and sale of beverages (milk, fruit juice, etc.), yogurt, desserts, and fresh cream.

Net sales were ¥134,248 million (up 0.1% YoY), and operating profit was ¥1,112 million (down 55.4% YoY).

(Net sales)

With regard to beverages, while sales of the "MBP Drink" series, a food with functional claims, significantly exceeded the same period of the previous year, the discontinuation of sales of certain products, including fruit juice beverages, and a decline in sales volume due to unfavorable weather conditions contributed to sales falling below those of the same period the previous year.

The "Megumi Lactobacillus gasseri SBT2055" yogurt series, a flagship product, performed below the same period of the previous year. However, household-use products such as "Makiba no Asa Yogurt" and "NATURE MEGUMI 400g," as well as small-volume-type products like "Prune One-Day Fe Drink Yogurt" performed well, resulting in sales surpassing those of the same period last year.

Sales of desserts and fresh cream fell below the same period last year, driven by a decrease in sales volume of the "CREAM &" series, despite the strong performance of the mainstay "Asia Sabo" series.

(Operating profit)

Results were lower than the same period of the previous year as we were affected by increased fixed expenses and a decline in sales volume due to unfavorable weather, in addition to cost increases stemming from the situation in the Middle East taking effect first, despite having implemented price revisions.

3) Feedstuffs and Seed

This segment comprises the manufacture and sale of cattle feed, pasture forage/crop and vegetable seeds, and landscaping business.

Net sales were ¥27,237 million (up 8.2% YoY), and operating profit was ¥1,063 million (up 7.8% YoY).

(Net sales)

Net sales increased year on year due to the effects of price revisions, despite a decrease in the sales volume of compound feed.

(Operating profit)

Sales rose above the same period of the previous year due to an increase in sales resulting from price revisions.

4) Other

This segment comprises joint distribution center services, real estate rental, and other businesses.

Net sales were ¥19,730 million (down 2.6% YoY), and operating profit was ¥1,939 million (up 1.7% YoY).

(2) Analysis of Financial Condition

1) Assets, liabilities, and net assets

(Millions of yen)

Category	End of March 2026	Six months ended September 30, 2026	Change	Primary reason for change
Assets	426,820	425,320	(1,500)	Cash and deposits (6,526) Notes and accounts receivable-trade, and contract assets +2,098 Merchandise and finished goods +5,013 Land (5,970) Machinery, equipment and vehicles +2,337
Liabilities	186,078	177,282	(8,796)	Notes and accounts payable-trade (960) Income taxes payable (5,561) Provision for bonuses (370)
Net Assets	240,741	248,037	7,296	Retained earnings +11,421 Treasury stock (4,418)

2) Cash flows

(Millions of yen)

Category	Six months ended September 30, 2025	Six months ended September 30, 2026	Change	Primary reason for change
Net cash provided by (used in) operating activities	8,081	(2,116)	(10,197)	(Increase factors) Profit before income taxes +9,609 Loss (gain) on sale of investment securities +7,858 (Decrease factors) Loss (gain) on sale and retirement of non-current assets (17,055) Increase in income taxes paid (10,895)
Net cash provided by (used in) investing activities	(4,269)	5,751	10,020	(Increase factors) Increase in proceeds from sale of property, plant and equipment and intangible assets +21,301 (Decrease factors) Decrease in proceeds from sale of investment securities (8,352) Purchase of property, plant and equipment and intangible assets (2,370)
Net cash provided by (used in) financing activities	(18,342)	(10,306)	8,036	(Increase factors) Decrease in purchase of treasury stock +11,098 Decrease in repayment of long-term loans payable +2,572 (Decrease factors) Decrease in short-term loans payable (5,979)
Cash and cash equivalents at end of period	6,633	7,468	835	—

(3) Explanation of Forward-Looking Statements, including the Forecast of Consolidated Results

The Company has revised downward the forecast of full-year consolidated results for the fiscal year ending March 31, 2027 disclosed on May 14, 2026, in light of progress during the current interim consolidated accounting period, continued cost increases due to the impact of the situation in the Middle East, and the expectation that sales volumes will fall below initial assumptions due to deterioration in the domestic market environment.

Revision to Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share
Previously announced forecast (A)	millions of yen 645,000	millions of yen 21,000	millions of yen 21,800	millions of yen 24,500	Total yen 413.03
Revised forecast (B)	630,000	18,000	18,800	23,200	391.45
Change (B)-(A)	(15,000)	(3,000)	(3,000)	(1,300)	—
Changes (%)	(2.3)	(14.3)	(13.8)	(5.3)	—
(Reference) Previous fiscal year results (March 31, 2026)	615,761	18,266	20,486	32,897	524.82

2. Semi-annual Consolidated Financial Statements and Key Notes

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	14,041	7,514
Notes and accounts receivable-trade, and contract assets	84,070	86,169
Merchandise and finished goods	46,698	51,711
Work in process	1,131	1,365
Raw materials and supplies	23,954	23,449
Other	6,272	6,288
Allowance for doubtful accounts	(327)	(325)
Total current assets	175,841	176,174
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	65,894	65,971
Machinery, equipment and vehicles, net	56,802	59,140
Land	47,141	41,170
Other, net	18,391	19,817
Total property, plant and equipment	188,229	186,099
Intangible assets		
Goodwill	222	169
Other	7,562	7,089
Total intangible assets	7,785	7,258
Investments and other assets		
Investment securities	35,297	36,477
Deferred tax assets	3,290	2,899
Other	16,504	16,543
Allowance for doubtful accounts	(128)	(133)
Total investments and other assets	54,963	55,787
Total non-current assets	250,979	249,145
Total assets	426,820	425,320

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable-trade	59,965	59,005
Electronically recorded obligations-operating	3,672	4,053
Short-term loans payable	7,245	8,063
Income taxes payable	12,828	7,267
Provision for bonuses	5,780	5,410
Other	38,963	35,774
Total current liabilities	128,455	119,574
Non-current liabilities		
Bonds payable	15,021	15,016
Long-term loans payable	19,446	19,246
Deferred tax liabilities	1,014	1,553
Deferred tax liabilities for land revaluation	3,929	3,929
Provision for directors' retirement benefits	1	1
Net defined benefit liabilities	6,736	6,743
Asset retirement obligations	2,776	2,951
Other	8,698	8,267
Total non-current liabilities	57,622	57,708
Total liabilities	186,078	177,282
Net assets		
Shareholders' equity		
Capital stock	20,000	20,000
Capital surplus	-	0
Retained earnings	201,607	213,029
Treasury stock	(8,167)	(12,585)
Total shareholders' equity	213,440	220,443
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	9,693	9,830
Deferred gains or losses on hedges	25	0
Revaluation reserve for land	8,425	8,425
Foreign currency translation adjustment	1,321	1,600
Remeasurements of defined benefit plans	4,760	4,547
Total accumulated other comprehensive income	24,226	24,403
Non-controlling interests	3,075	3,190
Total net assets	240,741	248,037
Total liabilities and net assets	426,820	425,320

(2) Semi-annual Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Semi-annual Consolidated Statements of Income

(Millions of yen)

	Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)
Net sales	309,229	312,203
Cost of sales	257,048	260,335
Gross profit	52,180	51,868
Selling, general and administrative expenses	43,007	43,830
Operating profit	9,172	8,037
Non-operating income		
Interest income	44	50
Dividend income	553	212
Equity in earnings of affiliates	705	671
Other	564	402
Total non-operating income	1,867	1,337
Non-operating expenses		
Interest expenses	192	196
Other	254	425
Total non-operating expenses	447	621
Ordinary profit	10,592	8,753
Extraordinary income		
Gain on sale of non-current assets	12	17,597
Gain on sale of investment securities	8,532	665
Other	66	25
Total extraordinary income	8,610	18,288
Extraordinary loss		
Loss on sale of non-current assets	7	6
Loss on retirement of non-current assets	584	1,116
Impairment loss	2,159	154
Loss on liquidation of subsidiaries and associates	834	3
Restructuring loss factory	-	606
Other	97	25
Total extraordinary loss	3,682	1,912
Profit before income taxes	15,520	25,129
Income taxes	4,414	7,537
Profit	11,106	17,592
Profit(Loss) attributable to non-controlling interests	(179)	95
Profit attributable to owners of parent	11,285	17,497

Semi-annual Consolidated Statements of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)
Profit	11,106	17,592
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,803)	85
Deferred gains or losses on hedges	5	(25)
Revaluation reserve for land	(22)	-
Foreign currency translation adjustment	(282)	254
Remeasurements of defined benefit plans	(162)	(168)
Share of other comprehensive income of entities accounted for using the equity method	(33)	54
Total other comprehensive income	(3,300)	199
Comprehensive income	7,805	17,792
(Breakdown)		
Comprehensive income attributable to owners of parent	8,009	17,674
Comprehensive income attributable to non-controlling interests	(203)	117

(3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)
Net cash provided by (used in) operating activities		
Profit before income taxes	15,520	25,129
Depreciation and amortization	8,502	9,328
Impairment loss	2,159	154
Loss on liquidation of subsidiaries and associates	834	3
Restructuring loss factory	-	606
Equity in (earnings) losses of affiliates	(705)	(671)
Amortization of goodwill	57	67
Increase (decrease) in allowance for doubtful accounts	(17)	2
Increase (decrease) in provision for bonuses	12	(370)
Decrease (increase) in nets defined benefit asset	(298)	(335)
Increase (decrease) in nets defined benefit liability	(345)	(92)
Loss (gain) on sale and retirement of non-current assets	580	(16,475)
Loss (gain) on sale of investment securities	(8,523)	(665)
Interest and dividend income received	(598)	(263)
Interest expenses	192	196
Decrease (increase) in accounts receivable-other	595	299
Decrease (increase) in trade receivables	(4,709)	(2,038)
Decrease (increase) in inventories	(4,949)	(4,705)
Increase (decrease) in trade payables	(883)	(599)
Other	1,243	143
Sub total	8,666	9,714
Interest and dividend income	665	327
Interest expenses paid	(190)	(202)
Income taxes paid	(1,059)	(11,955)
Net cash provided by (used in) operating activities	8,081	(2,116)
Net cash provided by (used in) investing activities		
Proceeds from withdrawal of time deposits	12	-
Payments into time deposits	(3)	(2)
Payments of loans receivable	(3)	(1)
Collection of loans receivable	4	1
Purchase of property, plant and equipment and intangible assets	(13,021)	(15,391)
Proceeds from sale of property, plant and equipment and intangible assets	5	21,307
Purchase of investment securities	(7)	(400)
Proceeds from sale of investment securities	9,017	665
Payments of leasehold and guarantee deposits	(20)	(27)
Other	(254)	(400)
Net cash provided by (used in) investing activities	(4,269)	5,751
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term loans payable	6,860	880
Repayment of long-term loans payable	(2,849)	(277)
Redemption of bonds	(4)	(4)
Purchase of treasury stock	(15,597)	(4,499)
Cash dividends paid	(6,741)	(6,052)
Cash dividends paid to non-controlling interests	(2)	(2)
Proceeds from share issuance to non-controlling shareholders	108	-
Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation	199	-
Other	(313)	(350)
Net cash provided by (used in) financing activities	(18,342)	(10,306)
Effect of exchange rate on cash and cash equivalents	(156)	141
Net increase (decrease) in cash and cash equivalents	(14,686)	(6,529)
Cash and cash equivalents at beginning of period	21,319	13,998
Cash and cash equivalents at end of period	6,633	7,468

(4) Notes to the Semi-annual Consolidated Financial Statements

(Notes on the Assumption of a Going Concern)

Not applicable.

(Notes Concerning Significant Changes in Shareholders' Equity (if any))

The Company repurchased 1,232,100 shares of its common stock based on a resolution at its Board of Directors held on May 14, 2026.

As a result of the above and others, treasury stock increased by 4,418 million yen during the semi annual of the current fiscal year, to 12,585 million yen at the end of the semi annual of the current fiscal year.

(Segment and Other Information)

I Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)

1. Net sales and income/loss by reportable segment and breakdown of revenue

(Millions of yen)

	Reportable segment (note 1)				Other (note 2)	Total	Adjustments (note 3)	Amount recorded on consolidated statements of income (note 4)
	Dairy Products	Beverages and Desserts	Feedstuffs and Seed	Total				
Net sales								
Revenue from contracts with customers	129,663	134,149	25,162	288,975	20,078	309,054	—	309,054
Other revenue	—	—	—	—	174	174	—	174
Sales to outside customers	129,663	134,149	25,162	288,975	20,253	309,229	—	309,229
Inter-segment sales and transfers	7,663	41	572	8,276	8,280	16,557	(16,557)	—
Total	137,327	134,190	25,734	297,252	28,533	325,786	(16,557)	309,229
Segment profit	4,021	2,493	986	7,502	1,907	9,409	(236)	9,172

Notes: 1. Net sales for reportable segments are mainly revenue from sales of merchandise and finished goods.

2. "Other" comprises businesses, such as joint distribution center services and real estate rental that are not included in reportable segments. Net sales of "Other" are mainly revenue from distribution services.

3. The (236) million yen adjustment for segment profit is for elimination of intersegment transactions.

4. Segment profit adjustments are based on operating profit reported on the semi-annual consolidated statements of income for the corresponding period.

2. Impairment loss on non-current assets or goodwill by reportable segment

(Significant impairment loss on non-current assets)

In the Dairy Products segment, the Company judged that there was an indication of impairment due to the decision to discontinue production at its Okoppe Plant (Okoppe-cho, Monbetsu-gun, Hokkaido) on November 14, 2025.

As a result of the impairment judgment, the book value was reduced to the recoverable amount, and the reduced amount was recorded as an impairment loss (2,106 million yen) under extraordinary loss.

II Six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)

1. Net sales and income/loss by reportable segment and breakdown of revenue

(Millions of yen)

	Reportable segment (note 1)				Other (note 2)	Total	Adjustments (note 3)	Amount recorded on consolidated statements of income (note 4)
	Dairy Products	Beverages and Desserts	Feedstuffs and Seed	Total				
Net sales								
Revenue from contracts with customers	130,987	134,248	27,237	292,473	19,561	312,035	—	312,035
Other revenue	—	—	—	—	168	168	—	168
Sales to outside customers	130,987	134,248	27,237	292,473	19,730	312,203	—	312,203
Inter-segment sales and transfers	7,105	39	23	7,169	7,661	14,830	(14,830)	—
Total	138,092	134,287	27,261	299,642	27,392	327,034	(14,830)	312,203
Segment profit	3,921	1,112	1,063	6,096	1,939	8,036	1	8,037

Notes: 1. Net sales for reportable segments are mainly revenue from sales of merchandise and finished goods.

2. "Other" comprises businesses, such as joint distribution center services and real estate rental that are not included in reportable segments. Net sales of "Other" are mainly revenue from distribution services.

3. The 1 million yen adjustment for segment profit is for elimination of intersegment transactions.

4. Segment profit adjustments are based on operating profit reported on the semi-annual consolidated statements of income for the corresponding period.

2. Impairment loss on non-current assets or goodwill by reportable segment

(Significant impairment loss on non-current assets)

Not applicable.

(Revenue Recognition)

The breakdown of revenue from contracts with customers is presented in "(4) Notes to the Semi-annual Consolidated Financial Statements (Segment and Other Information)".