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Create Value, Build the Future
TOA CORPORATION

November 10, 2026

To Whom It May Concern

Company name: TOA CORPORATION
Representative: Takeshi Hayakawa, President and Representative Director
(Securities code: 1885; TSE Prime Market and SSE)
Contact: Yasuhiro Kurashiki, General Manager, Administration Dept., Corporate Management General Headquarters
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Notice Concerning Resolution on Matters Relating to Acquisition of Treasury Shares and Cancellation of Treasury Shares

[Acquisition of Treasury Shares according to the Articles of Incorporation pursuant to Article 165, Paragraph (2) of the Companies Act and Cancellation of Treasury Shares pursuant to Article 178 of the Same Act]

TOA CORPORATION (hereinafter the "Company") hereby announces that its Board of Directors, at a meeting held on November 10, 2026, resolved on the matters relating to the acquisition of treasury shares in accordance with the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act, as well as the cancellation of treasury shares pursuant to the provisions of Article 178 of the same Act. Details are as follows.

1. Reason for the acquisition of the Company's treasury shares

To enhance shareholder returns and improve capital efficiency, with the aim of realizing management that is conscious of the cost of capital and stock price.

2. Details of matters related to the acquisition

(1)	Class of share to be acquired:	Common stock of the Company
(2)	Total number of shares to be acquired:	4.5 million (maximum) (5.67% of the total number of issued shares (excluding treasury shares))
(3)	Total acquisition cost:	¥8,000 million (maximum)
(4)	Period of acquisition:	November 20, 2026 to March 24, 2027
(5)	Method of acquisition:	Market purchases on the Tokyo Stock Exchange

3. Details of matters related to the cancellation

(1)	Class of shares to be cancelled:	Common stock of the Company
(2)	Total number of shares to be cancelled:	All treasury shares acquired as described in Section 2 above
(3)	Scheduled date of cancellation:	March 31, 2027

(Reference)
Status of holdings of treasury shares as of September 30, 2026

Total number of issued shares (excluding treasury shares)	79,426,842 shares
Number of treasury shares*	8,551,674 shares

* The number of treasury shares includes 2,386,866 of the Company's shares held by the Board Benefit Trust (BBT) and the Japanese version of Employee Stock Ownership Plan Restricted Stock (J-ESOP-RS).