SANRITSU

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November 10, 2026

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2026 (Based on Japanese GAAP)

Company name: SANRITSU CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 9366
URL: https://www.srt.co.jp/
Representative: Morito Shibamoto, President and Representative Director
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on quarterly financial results: None
Holding of quarterly financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to one million yen, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	11,447	15.0	908	122.3	802	124.9	535	132.4
September 30, 2025	9,953	3.7	408	(7.1)	356	13.5	230	15.8

Note: Comprehensive income Six months ended September 30, 2026: ¥ 938 million [- %]
Six months ended September 30, 2025: ¥(209) million [- %]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	94.76	92.55
September 30, 2025	41.05	40.08

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Million yen	Million yen	%
September 30, 2026	29,886	13,078	43.2
March 31, 2026	26,728	12,311	45.4

Reference: Equity
As of September 30, 2026: ¥ 12,913 million
As of March 31, 2026: ¥ 12,146 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	0.00	-	36.00	36.00
Fiscal year ending March 31, 2027	-	0.00			
Fiscal year ending March 31, 2027 (Forecast)			-	38.00	38.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027(April 1, 2026, to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	yen
Full year	22,000	7.1	1,350	30.4	1,050	6.3	700	1.7	124.42

Note: Revisions to the forecast of cash dividends most recently announced: None

*** Notes**

(1) Changes in significant subsidiaries during the period
(changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatements

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatements: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	6,006,373 shares
As of March 31, 2026	6,006,373 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	336,143 shares
As of March 31, 2026	368,093 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	5,651,987 shares
Six months ended September 30, 2025	5,615,423 shares

* Review of "Summary of Consolidated Financial Results" (the Japanese original and English translation) by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forecasts given in this document are based on the information currently available to the company and certain assumptions deemed reasonable by the company. Therefore, we may not be successful in achieving forecasted results. Actual results may differ significantly from these forecasts due to various factors.

Quarterly Consolidated Financial Statements
Quarterly Consolidated Balance Sheets

(Unit: thousand yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	2,382,728	2,697,838
Notes receivable - trade	4,984	-
Accounts receivable - trade	3,494,782	3,503,327
Electronically recorded monetary claims - operating	182,741	201,199
Raw materials and supplies	320,561	337,851
Other	555,637	375,581
Allowance for doubtful accounts	(5,400)	(5,000)
Total current assets	6,936,035	7,110,797
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9,883,581	16,016,820
Machinery, equipment and vehicles, net	338,423	338,947
Land	3,165,749	3,200,250
Leased assets, net	324,517	251,978
Construction in progress	3,291,116	39,150
Other, net	108,358	103,902
Total property, plant and equipment	17,111,748	19,951,051
Intangible assets		
Software	132,510	98,809
Other	574	505
Total intangible assets	133,085	99,315
Investments and other assets		
Investment securities	751,026	955,816
Deferred tax assets	770,894	688,929
Other	1,103,628	1,156,180
Allowance for doubtful accounts	(77,507)	(75,927)
Total investments and other assets	2,548,042	2,724,998
Total non-current assets	19,792,875	22,775,365
Total assets	26,728,911	29,886,163

(Unit: thousand yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable-trade	719,334	733,658
Short-term borrowings	3,183,247	3,186,548
Lease liabilities	115,590	78,677
Income taxes payable	213,817	293,134
Provision for bonuses	506,288	414,236
Other	1,032,980	1,131,450
Total current liabilities	5,771,258	5,837,706
Non-current liabilities		
Long-term borrowings	6,538,201	8,075,146
Lease liabilities	110,587	82,338
Retirement benefit liability	845,152	860,278
Asset retirement obligations	509,058	1,284,353
Derivatives liabilities	65,290	53,743
Other	577,902	613,798
Total non-current liabilities	8,646,192	10,969,660
Total liabilities	14,417,450	16,807,366
Net assets		
Shareholders' equity		
Capital stock	2,523,866	2,523,866
Capital surplus	2,487,291	2,501,150
Retained earnings	6,167,844	6,500,471
Treasury shares	(208,673)	(190,589)
Total shareholders' equity	10,970,328	11,334,899
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	426,226	568,766
Foreign currency translation adjustment	709,081	970,795
Remeasurements of defined benefit plans	41,048	38,755
Total accumulated other comprehensive income	1,176,356	1,578,317
Share acquisition rights	47,277	47,277
Non-controlling interests	117,498	118,302
Total net assets	12,311,460	13,078,796
Total liabilities and net assets	26,728,911	29,886,163

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income (For the six months)

(Unit: thousand yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	9,953,835	11,447,791
Cost of sales	7,902,970	8,786,767
Gross profit	2,050,865	2,661,024
Selling, general and administrative expenses		
Selling expenses	764,934	799,709
General and administrative expenses	877,202	952,836
Total selling, general and administrative expenses	1,642,137	1,752,545
Operating profit	408,727	908,478
Non-operating income		
Interest income	14,272	14,030
Dividend income	11,442	14,052
Insurance claim income	8,045	5,874
Gain on valuation of derivatives	63,752	14,067
Other	10,213	5,904
Total non-operating income	107,726	53,929
Non-operating expenses		
Interest expenses	80,044	127,817
Foreign exchange losses	66,487	30,165
Commission for syndicated loans	3,224	2,914
Loss on valuation of derivatives	10,312	-
Provision of allowance for doubtful accounts	(1,500)	(1,500)
Other	904	16
Total non-operating expenses	159,473	159,413
Ordinary profit	356,980	802,994
Extraordinary income		
Gain on sale of non-current assets	-	27
Total extraordinary income	-	27
Extraordinary losses		
Loss on retirement of non-current assets	-	149
Total extraordinary losses	-	149
Profit before income taxes	356,980	802,872
Income taxes–current	53,865	246,217
Income taxes–deferred	69,508	20,246
Total income taxes	123,373	266,463
Profit	233,607	536,409
Profit attributable to non-controlling interests	3,111	804
Profit attributable to owners of parent	230,495	535,605

Consolidated Statements of Comprehensive Income

(Unit: thousand yen)

	For the six months ended September 30,2025	For the six months ended September 30,2026
Profit	233,607	536,409
Other comprehensive income		
Valuation difference on available-for-sale securities	98,861	142,539
Foreign currency translation adjustment	(540,722)	261,713
Remeasurements of defined benefit plans, net of tax	(850)	(2,292)
Total other comprehensive income	(442,712)	401,961
Comprehensive income	(209,105)	938,370
(Comprehensive income attributable to)		
Comprehensive income attributable to owners of parent	(212,216)	937,566
Comprehensive income attributable to non-controlling interests	3,111	804