Summary of Selected Financial Data
Second Quarter Ended September 30, 2026

ALSOK CO., LTD.

1. Consolidated Financial Results

(1) Consolidated Statements of Income

	April 1 - June 30			July 1 - September 30			2Q Accounting Period			Annual Financial Results		
	FY2026	FY2027	Increase/ Decrease (%)	FY2026	FY2027	Increase/ Decrease (%)	FY2026	FY2027	Increase/ Decrease (%)	FY2026	FY2027 (Forecast)	Increase/ Decrease (%)
Net sales (Billion yen)	141.1	145.8	3.4	150.1	167.9	11.8	291.3	313.8	7.7	597.0	670.0	12.2
Operating income (Billion yen)	10.4	12.0	15.4	12.0	18.4	52.3	22.5	30.4	35.2	46.9	63.5	35.3
Ordinary income (Billion yen)	10.9	13.2	21.5	12.9	19.6	51.1	23.8	32.8	37.6	49.9	66.5	33.2
Profit attributable to owners of parent (Billion yen)	6.4	8.0	25.8	8.1	12.1	48.3	14.6	20.2	38.4	33.2	52.1	56.6
Net income per share (Yen)	13.27	16.66	—	16.82	25.23	—	30.10	41.84	—	68.49	107.82	—

Note: The forecast figures are based on information currently available to the Company and certain assumptions deemed reasonable, and are not intended to constitute a commitment by the Company to achieve those results. Furthermore, actual results may differ significantly due to various factors. In light of recent performance trends, we have revised our earnings forecast for the fiscal year ending March 2027 upward.

(2) Consolidated Balance Sheets

	FY2025 2Q	FY2026 2Q	FY2027 2Q
Total assets (Billion yen)	569.5	580.7	695.9
Net assets (Billion yen)	366.5	388.2	435.3
Equity ratio (%)	58.0	60.1	55.7
Net assets per share (Yen)	680.67	717.77	813.00

(3) Consolidated Statements of Cash Flows

	FY2025 2Q	FY2026 2Q	FY2027 2Q
Net cash provided by (used in) operating activities (Billion yen)	19.8	21.6	29.7
Net cash provided by (used in) investing activities (Billion yen)	(4.4)	(11.4)	(40.5)
Net cash provided by (used in) financing activities (Billion yen)	(25.3)	(9.7)	6.6
Cash and cash equivalents at end of interim period (Billion yen)	59.2	60.3	62.6

(4) Dividend

	Dividends Per Share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
FY2026	-	14.60	-	14.60	29.20
FY2027	-	17.50	-	-	-
FY2027(Forecast)	-		-	17.50	35.00

Note: For the fiscal year ending March 2027, we have increased the interim and year-end dividend amounts by 1 yen 00 sen each.

2. Major Items

(1) Sales by Business Segment (Billion yen)

	FY2026 2Q	Share(%)	Increase/ Decrease (%)	FY2027 2Q	Share(%)	Increase/ Decrease (%)
Security Services						
Electronic Security Services	89.5	30.7	8.1	91.2	29.1	1.9
HOME ALSOK Services	12.3	4.3	4.6	12.9	4.1	4.5
Stationed Security Services	71.9	24.7	19.6	82.2	26.2	14.4
Transportation Security Services	35.9	12.4	1.2	38.2	12.2	6.2
Total	209.8	72.0	10.2	224.6	71.6	7.0
Facility Management Services etc.	40.3	13.9	21.3	43.6	13.9	8.0
Long-term Care Services	27.4	9.4	3.6	30.4	9.7	11.2
Overseas Services	13.6	4.7	4.3	15.0	4.8	10.1
Total	291.3	100.0	10.7	313.8	100.0	7.7

(2) Contracts by Business Segment (Contract: Thousands)

	FY2024	FY2025 2Q	FY2025	FY2026 2Q	FY2026	FY2027 2Q
Security Services						
Electronic Security Services	579	590	591	598	600	611
HOME ALSOK Services	505	512	521	531	536	545
Stationed Security Services	4	4	4	4	4	4
Transportation Security Services	86	89	90	92	94	95
Total	1,176	1,196	1,208	1,227	1,235	1,257
Facility Management Services etc.	127	129	130	135	138	137
Long-term Care Services	27	28	28	29	29	31
Overseas Services	4	4	4	5	5	5
Total	1,336	1,359	1,371	1,397	1,408	1,431

<Comparison to the previous period>	FY2025 2Q Increase/ Decrease	Increase/ Decrease (%)	FY2026 2Q Increase/ Decrease	Increase/ Decrease (%)	FY2027 2Q Increase/ Decrease	Increase/ Decrease (%)
Security Services						
Electronic Security Services	11	1.9	7	1.3	10	1.8
HOME ALSOK Services	6	1.3	9	1.9	9	1.7
Stationed Security Services	0	1.7	0	3.8	0	1.2
Transportation Security Services	2	3.1	1	1.8	1	1.5
Total	20	1.8	19	1.6	21	1.7
Facility Management Services etc.	2	1.6	5	4.2	(0)	(0.2)
Long-term Care Services	0	2.8	0	2.5	1	5.0
Overseas Services	0	1.7	0	13.9	(0)	(0.2)
Total	23	1.8	26	1.9	22	1.6

Note: The above figures represent the number of long-term contracts (contracts providing continuous service over a fixed period) agreed upon with customers, not the number of clients to whom our group provides services.

(3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

(Times)

	FY2025 2Q	FY2026 2Q	FY2027 2Q
Net sales	2.11	2.13	2.20
Operating income	2.45	2.30	1.97
Ordinary income	0.84	0.95	1.02
Profit attributable to owners of parent	0.57	0.73	0.76
Total assets	1.53	1.51	1.55

(4) Trends in Personnel

(Personnel)

	FY2024	FY2025 2Q	FY2025	FY2026 2Q	FY2026	FY2027 2Q
Domestic employees	34,669	35,362	35,301	36,426	36,524	37,945
Overseas employees	30,313	30,003	29,432	28,494	30,425	31,674

<Comparison to the previous period>	FY2025 2Q Increase/Decrease	Increase/Decrease (%)	FY2026 2Q Increase/Decrease	Increase/Decrease (%)	FY2027 2Q Increase/Decrease	Increase/Decrease (%)
Domestic employees	693	2.0	1,125	3.2	1,421	3.9
Overseas employees	(310)	(1.0)	(938)	(3.2)	1,249	4.1

(5) Capital Expenditure / Depreciation / Research and Development Expenditure

(Billion yen)

	FY2025 2Q	Increase/Decrease (%)	FY2026 2Q	Increase/Decrease (%)	FY2027 2Q	Increase/Decrease (%)	FY2027 (Forecast)
Capital expenditure	8.7	17.4	12.8	47.8	11.5	(10.4)	20.0
Depreciation	9.9	9.5	10.3	3.7	10.9	6.8	23.0
Research and development expenditure	0.2	(17.7)	0.3	27.9	0.3	5.4	0.6

3. Consolidated Financial Statements

(1) Consolidated Statements of Income

(Billion yen)

	FY2026 2Q		FY2027 2Q		YoY		FY2027 2Q (Forecast)		Gap	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)	Amount	Share(%)	Amount	Achievement Ratio (%)
Net sales	291.3	100.0	313.8	100.0	22.4	7.7	308.7	100.0	5.1	101.7
Cost of sales	221.5	76.0	233.5	74.4	12.0	5.4	—	—	—	—
Gross profit	69.8	24.0	80.2	25.6	10.4	14.9	—	—	—	—
Selling, general and administrative expenses	47.2	16.2	49.7	15.9	2.4	5.3	—	—	—	—
Operating income	22.5	7.7	30.4	9.7	7.9	35.2	24.8	8.0	5.6	122.8
Non-operating income	3.0	1.0	4.5	1.4	1.5	50.2	—	—	—	—
Non-operating expenses	1.6	0.6	2.1	0.7	0.4	28.2	—	—	—	—
Ordinary income	23.8	8.2	32.8	10.5	8.9	37.6	26.3	8.5	6.5	125.0
Extraordinary income	0.0	0.0	1.1	0.4	1.0	—	—	—	—	—
Extraordinary loss	0.1	0.0	9.0	0.3	0.7	590.9	—	—	—	—
Profit attributable to owners of the parent	14.6	5.0	20.2	6.4	5.6	38.4	16.4	5.3	3.8	123.3

Note: The figures in the plan are based on the initial plan values announced on May 12, 2026.

(2) Consolidated Statements of Income (Main variable factors)

(Billion yen)

	YoY		Factors	
	Amount	Increase/ Decrease (%)		
Net sales	22.4	7.7	Security Services Electronic Security Services HOME ALSOK Services Stationed Security Services Transportation Security Services Facility Management Services etc. Long-term Care Services Overseas Services	14.7 1.6 0.5 10.3 2.2 3.2 3.0 1.3
Cost of sales	12.0	5.4		
Gross profit	10.4	14.9		
Selling, general and administrative expenses	2.4	5.3		
Operating income	7.9	35.2		
Non-operating income	1.5	50.2		
Non-operating expenses	0.4	28.2		
Ordinary income	8.9	37.6		
Extraordinary income	1.0	—		
Extraordinary loss	0.7	590.9		
Profit attributable to owners of the parent	5.6	38.4		

(3) Consolidated Balance Sheets (YoY)

(Billion yen)

	FY2026		FY2027 2Q		Increase/Decrease	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)
Assets	675.0	100.0	695.9	100.0	20.9	3.1
Current assets	297.8	44.1	277.6	39.9	(20.2)	(6.8)
Non-current assets	377.1	55.9	418.3	60.1	41.2	10.9
Property, plant and equipment	145.9	21.6	156.8	22.5	10.8	7.5
Intangible assets	36.7	5.4	35.9	5.2	(0.7)	(2.0)
Investments and other assets	194.4	28.8	225.4	32.4	31.0	16.0
Liabilities	248.0	36.8	260.6	37.4	12.5	5.1
Current liabilities	139.5	20.7	150.5	21.6	11.0	7.9
Non-current liabilities	108.5	16.1	110.1	15.8	1.5	1.4
Net assets	426.9	63.2	435.3	62.6	8.4	2.0
Shareholders' equity	330.8	49.0	333.7	47.9	2.8	0.9
Accumulated other comprehensive Income	52.7	7.8	54.1	7.8	1.3	2.6
Non-controlling interests	43.3	6.4	47.5	6.8	4.2	9.7

(4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

	Account Title	YoY	Remarks
Non-current assets	Investment Securities	15.7	
Non-current assets	Other investments and other assets	13.8	Long-term loans receivable,etc
Non-current assets	Property, plant and equipment	10.8	Land, etc.
Non-current assets	Cash for Transportation Security Services	(19.9)	
Current liabilities	Other current liabilities	5.8	Advances received, etc.
Current liabilities	short-term loans payable	5.5	

End