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November 10, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

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Listing: Tokyo Stock Exchange
Securities code: 6794
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Scheduled date to file semi-annual securities report: November 11, 2026
Scheduled date to commence dividend payments: December 4, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	73,490	10.3	3,126	(27.8)	3,864	0.0	1,900	(27.5)
September 30, 2025	66,654	0.1	4,327	19.5	3,863	(6.0)	2,620	10.9

Note: Comprehensive income For the six months ended September 30, 2026: ¥2,493 million [9.6%]
For the six months ended September 30, 2025: ¥2,274 million [(20.7)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	84.55	-
September 30, 2025	117.34	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	118,492	78,202	57.7	3,036.27
March 31, 2026	112,244	76,926	60.3	3,013.47

Reference: Equity As of September 30, 2026: ¥68,320 million
As of March 31, 2026: ¥67,706 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	35.00	-	45.00	80.00
Fiscal year ending March 31, 2027	-	55.00			
Fiscal year ending March 31, 2027 (Forecast)			-	190.00	245.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	140,000	3.8	8,000	4.3	7,500	(6.3)	5,000	1.0	222.54

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	25,000,000 shares
As of March 31, 2026	25,000,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	2,498,594 shares
As of March 31, 2026	2,532,193 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	22,474,600 shares
Six months ended September 30, 2025	22,333,114 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For details on the conditions on which earnings forecasts are based and precautions for using earnings forecasts, please refer to the "Explanation of forecast of consolidated financial results and other forward-looking information" on page 2 of the Appendix.

○ Contents of Attachment

1. Overview of operating results, etc. 2
(1) Operating results for the period under review 2
(2) Financial position for the period under review 2
(3) Explanation of forecast of consolidated financial results and other forward-looking information 2
2. Semi-annual consolidated financial statements 3
(1) Consolidated balance sheets 3
(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative) 5
(3) Consolidated statements of cash flows 7
(4) Notes to the semi-annual consolidated financial statements 8
(Notes on going concern assumption) 8
(Notes on significant changes in the amount of shareholders' equity) 8
(Changes in accounting policies) 8
(Changes in presentation method) 8
(Notes on segment information, etc.) 9

1. Overview of operating results, etc.

(1) Operating results for the period under review

During the six months ended September 30, 2026, the global economic outlook remained uncertain due to ongoing geopolitical risks, including the situation in the Middle East, as well as rising prices driven by higher crude oil and other resource prices and rising interest rates.

In the automotive market, the Foster Group's (the "Group") focus, some effects of the revision of U.S. tariff policy lingered, while prices of raw materials, including petrochemical products, soared due to the situation in the Middle East. Against this backdrop, in the second year of the medium-term business plan launched in the previous fiscal year, we worked to expand our business through our growth strategy and enhance profitability through cost structure reforms, implementing initiatives aimed at driving further growth. In the mobility-related business, which forms the core of our growth strategy, we focused on expanding orders in the automotive sector, including by acquiring new business and increasing the number of the Group's products installed per vehicle, leveraging our long-standing expertise in quality car speakers and our stable, global supply system as key strengths. However, temporary cost burdens related to U.S. tariffs and soaring material costs weighed on profits.

As a result, consolidated net sales in the six months ended September 30, 2026 were ¥73,490 million (up 10.3% YoY), operating profit was ¥3,126 million (down 27.8% YoY), ordinary profit was ¥3,864 million (up 0.0% YoY), and profit attributable to owners of parent was ¥1,900 million (down 27.5 % YoY).

Results by segment were as follows.

(Speaker Segment)

Net sales amounted to ¥60,063 million (up 9.6% YoY). Although speaker sales to some Chinese automakers declined as anticipated, this was more than offset by the promotion of a sales strategy to build a new customer base focused on branded and premium-level products, as well as the impact of the weak yen. On the profit front, operating profit amounted to ¥2,025 million (down 46.0% YoY), reflecting the aforementioned decline in speaker sales to some automakers, as well as temporary cost burdens arising from U.S. tariffs, soaring material costs, and the appreciation of the Chinese yuan.

(Mobile Audio Segment)

Net sales were ¥7,498 million (up 13.7% YoY), driven by solid sales of earphones and earphone drivers for key customers and in-car headset. Operating profit amounted to ¥733 million (up 95.5% YoY).

(Other Segment)

In the Other segment, which includes micro acoustic components and FOSTEX brand products, net sales amounted to ¥5,927 million (up 12.5% YoY), driven by solid sales of speakers for acoustic vehicle alerting and warning systems. On the profit front, operating profit totaled ¥366 million (up 84.0% YoY), reflecting increased net sales and an improved earnings structure resulting from structural reforms.

(Note) Net sales by segment shown above reflect figures after the elimination of inter-segment transactions.

(2) Financial position for the period under review

As of September 30, 2026, total assets amounted to ¥118,492 million, up ¥6,247 million from their level on March 31, 2026, mainly due to increases in advance payments to suppliers and property, plant and equipment. Owing chiefly to an increase in short-term borrowings, total liabilities were up ¥4,971 million to ¥40,289 million. Net assets came to ¥78,202 million, up ¥1,275 million, mainly due to an increase in retained earnings. The equity ratio was 57.7% as of September 30, 2026, down 2.7 percentage points from March 31, 2026.

(Cash flows for the period under review)

Cash and cash equivalents as of September 30, 2026 totaled ¥21,151 million, up ¥700 million from the level on March 31, 2026, as a result of the cash flows described below.

(Operating activities)

Net cash provided by operating activities was ¥2,506 million, chiefly due to profit before income taxes.

(Investing activities)

Net cash used in investing activities totaled ¥3,470 million, mainly due to capital investments.

(Financing activities)

Net cash provided by financing activities totaled ¥2,315 million, primarily due to an increase in short-term borrowings.

(3) Explanation of forecast of consolidated financial results and other forward-looking information

At this time, we have not made any changes to the full-year financial results forecast.

With respect to the dividend forecast, in light of recent earnings performance and the shareholder returns policy set out in the "Medium-Term Business Plan 2031" announced today, we have revised the year-end dividend forecast announced on May 15, 2026, along with the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)." For details, please see the "Announcement on Revision to Year-End Dividend Forecast" separately disclosed today.

2. Semi-annual consolidated financial statements
(1) Consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	20,235	20,943
Notes and accounts receivable - trade	25,998	25,144
Electronically recorded monetary claims - operating	755	767
Securities	426	409
Finished goods	17,575	18,956
Raw materials	10,945	11,170
Work in process	1,667	1,886
Supplies	496	360
Accounts receivable - other	2,243	1,679
Advance payments to suppliers	441	2,950
Other	2,804	3,297
Allowance for doubtful accounts	(61)	(73)
Total current assets	83,529	87,492
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,722	8,044
Machinery, equipment and vehicles, net	7,354	7,554
Tools, furniture and fixtures, net	2,374	2,360
Land	3,581	3,750
Construction in progress	3,216	4,808
Total property, plant and equipment	24,249	26,519
Intangible assets		
Software	346	315
Other	141	135
Total intangible assets	488	451
Investments and other assets		
Investment securities	1,957	2,036
Long-term prepaid expenses	96	106
Retirement benefit asset	1,292	1,445
Deferred tax assets	454	303
Other	176	137
Total investments and other assets	3,977	4,028
Total non-current assets	28,715	30,999
Total assets	112,244	118,492

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	14,931	14,802
Short-term borrowings	5,853	9,865
Current portion of long-term borrowings	600	600
Accounts payable - other	3,348	4,383
Lease liabilities	439	453
Income taxes payable	1,139	991
Accrued expenses	3,369	2,752
Provision for bonuses	659	1,267
Other	1,333	1,383
Total current liabilities	31,675	36,499
Non-current liabilities		
Long-term borrowings	1,050	750
Deferred tax liabilities	846	885
Lease liabilities	1,024	1,388
Retirement benefit liability	130	129
Provision for retirement benefits for directors (and other officers)	14	15
Provision for share awards	20	37
Other	555	583
Total non-current liabilities	3,642	3,789
Total liabilities	35,318	40,289
Net assets		
Shareholders' equity		
Share capital	6,770	6,770
Capital surplus	7,036	7,036
Retained earnings	42,744	43,624
Treasury shares	(3,822)	(3,760)
Total shareholders' equity	52,728	53,670
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	930	1,036
Foreign currency translation adjustment	14,255	13,812
Remeasurements of defined benefit plans	(207)	(200)
Total accumulated other comprehensive income	14,977	14,649
Non-controlling interests	9,220	9,882
Total net assets	76,926	78,202
Total liabilities and net assets	112,244	118,492

(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	66,654	73,490
Cost of sales	54,515	61,569
Gross profit	12,138	11,920
Selling, general and administrative expenses	7,810	8,794
Operating profit	4,327	3,126
Non-operating income		
Interest income	149	222
Dividend income	26	38
Foreign exchange gains	-	693
Miscellaneous income	127	105
Total non-operating income	304	1,059
Non-operating expenses		
Interest expenses	181	187
Foreign exchange losses	499	-
Severance Payments	2	40
Share of loss of entities accounted for using equity method	22	36
Miscellaneous losses	63	56
Total non-operating expenses	769	321
Ordinary profit	3,863	3,864
Extraordinary income		
Gain on sale of investment securities	392	324
Total extraordinary income	392	324
Profit before income taxes	4,256	4,189
Income taxes - current	994	1,180
Income taxes - deferred	(55)	204
Total income taxes	939	1,385
Profit	3,317	2,803
Profit attributable to non-controlling interests	696	903
Profit attributable to owners of parent	2,620	1,900

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	3,317	2,803
Other comprehensive income		
Valuation difference on available-for-sale securities	(120)	106
Foreign currency translation adjustment	(948)	(428)
Remeasurements of defined benefit plans, net of tax	26	11
Total other comprehensive income	(1,042)	(310)
Comprehensive income	2,274	2,493
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,921	1,572
Comprehensive income attributable to non-controlling interests	352	921

(3) Consolidated statements of cash flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	4,256	4,189
Depreciation	1,600	1,922
Decrease (increase) in retirement benefit asset	88	(180)
Increase (decrease) in retirement benefit liability	6	2
Increase (decrease) in provision for retirement benefits for directors (and other officers)	0	0
Increase (decrease) in allowance for doubtful accounts	17	12
Increase (decrease) in provision for bonuses	452	618
Severance payments	2	40
Loss (gain) on sale of investment securities	(392)	(324)
Interest and dividend income	(176)	(261)
Interest expenses	181	187
Foreign exchange losses (gains)	(82)	47
Share of loss (profit) of entities accounted for using equity method	22	36
Decrease (increase) in trade receivables	(385)	368
Decrease (increase) in inventories	(218)	(2,271)
Increase (decrease) in trade payables	(1,095)	186
Decrease (increase) in accounts receivable - other	123	505
Increase (decrease) in accounts payable - other	207	1,085
Decrease (increase) in advance payments to suppliers	158	(2,547)
Other, net	(1,569)	161
Subtotal	3,199	3,781
Interest and dividends received	176	261
Interest paid	(181)	(187)
Severance payments	(2)	(40)
Income taxes paid	(1,166)	(1,308)
Net cash provided by (used in) operating activities	2,025	2,506
Cash flows from investing activities		
Purchase of securities	(102)	-
Proceeds from sale of securities	705	-
Proceeds from sale of investment securities	719	392
Purchase of property, plant and equipment	(2,184)	(3,797)
Purchase of intangible assets	(39)	(28)
Purchase of long-term prepaid expenses	(79)	(45)
Other, net	(26)	8
Net cash provided by (used in) investing activities	(1,007)	(3,470)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	540	4,152
Repayments of long-term borrowings	(300)	(300)
Dividends paid	(896)	(1,020)
Dividends paid to non-controlling interests	(283)	(273)
Purchase of treasury shares	-	(0)
Other, net	(253)	(242)
Net cash provided by (used in) financing activities	(1,193)	2,315
Effect of exchange rate change on cash and cash equivalents	(151)	(652)
Net increase (decrease) in cash and cash equivalents	(327)	700
Cash and cash equivalents at beginning of period	20,771	20,451
Cash and cash equivalents at end of period	20,443	21,151

(4) Notes to the semi-annual consolidated financial statements

(Notes on going concern assumption)

Not applicable.

(Notes on significant changes in the amount of shareholders' equity)

Not applicable.

(Changes in accounting policies)

Not applicable.

(Changes in presentation method)

(Consolidated statement of income [cumulative])

"Severance payments," which had been included in "Miscellaneous losses" under "Non-operating expenses" in the six months ended September 30, 2025, has been presented separately under "Non-operating expenses" beginning with the fiscal year ended March 31, 2026, as its monetary impact has increased. To reflect this change in presentation, the consolidated statement of income (cumulative) for the six months ended September 30, 2025 has been adjusted accordingly. As a result, ¥2 million, which had been included in "Miscellaneous losses" under "Non-operating expenses" in the consolidated statement of income (cumulative) for the six months ended September 30, 2025, has been reclassified as "Severance payments" under "Non-operating expenses."

(Consolidated statement of cash flows)

The two items labeled as "Severance payments," which had been included in "Other, net" under "Cash flows from operating activities" in the six months ended September 30, 2025, have been presented separately under "Cash flows from operating activities" beginning with the fiscal year ended March 31, 2026, as their monetary impact has increased. To reflect this change in presentation, the consolidated statement of cash flows for the six months ended September 30, 2025 has been adjusted accordingly. As a result, ¥0 million, which had been included in "Other, net" under "Cash flows from operating activities" in the consolidated statement of cash flows for the six months ended September 30, 2025, has been reclassified as "Severance payments" of ¥2 million and "Severance payments" of ¥(2) million under "Cash flows from operating activities."

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (from April 1, 2025 to September 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments			Total	Adjustment (Note) 1	Amounts on consolidated financial statements (Note) 2
	Speaker	Mobile audio	Other			
Net sales						
Sales to external customers	54,789	6,594	5,270	66,654	-	66,654
Inter-segment sales or transfers	-	-	1,604	1,604	(1,604)	-
Total	54,789	6,594	6,874	68,258	(1,604)	66,654
Segment profit	3,753	375	199	4,327	-	4,327

Note 1 The amount of segment profit adjustment is the elimination of inter-segment transactions.

2 The total amount of segment profit is adjusted to the operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

II. The Interim Consolidated Accounting Period (April 1, 2026 to September 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments			Total	Adjustment (Note) 1	Amounts on consolidated financial statements (Note) 2
	Speaker	Mobile audio	Other			
Net sales						
Sales to external customers	60,063	7,498	5,927	73,490	-	73,490
Inter-segment sales or transfers	-	-	2,269	2,269	(2,269)	-
Total	60,063	7,498	8,197	75,759	(2,269)	73,490
Segment profit	2,025	733	366	3,126	-	3,126

Note 1 The amount of segment profit adjustment is the elimination of inter-segment transactions.

2 The total amount of segment profit is adjusted to the operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.