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Summary of Flash Report for the First Half (Six Months) Ended September 30, 2026(based on Japanese GAAP) (on a consolidated basis)

November 11, 2026

Name of the listed company: Fuji Seal International, Inc.
Security code: 7864 Stock exchange: Tokyo Prime
URL: https://www.fujiseal.com
Representative: Shigeko Okazaki, President and CEO
Contact: Fumitaka Goto, IR Division Manager TEL +81-6-6350-1080
Scheduled date for submission of semi-annual securities report: November 12, 2026
Scheduled date for initiation of dividend payments: December 1, 2026
Prepared supplementary presentation material: Yes
Held results briefing: Yes (for securities analysts and institutional investors)

* All amounts are rounded down to the nearest million yen.

1. Consolidated Financial Results for the Six Months Ended September 30, 2026

(April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) (Millions of yen) (%: year on year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended September 30, 2026	123,211	12.7%	12,845	10.1%	12,975	8.1%	9,091	(0.6)%
September 30, 2025	109,328	3.9	11,671	27.1	12,004	39.9	9,147	60.5

Note: Comprehensive income
Six months ended
September 30, 2026: ¥10,814 million [80.1%]
September 30, 2025: ¥6,003 million [(57.9)%]

	Earnings per share (¥)	Diluted EPS (¥)
Six months ended September 30, 2026	170.31	—
September 30, 2025	171.61	—

(2) Consolidated financial position (Millions of yen)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (¥)
As of September 30, 2026	256,567	169,855	66.2	3,178.28
As of March 31, 2026	226,082	161,264	71.3	3,023.11

Reference: Owners' equity
As of September 30, 2026: ¥169,855 million
As of March 31, 2026: ¥161,264 million

2. Dividends

	Cash dividends per share (¥)				
	Quarter-end			Fiscal year-end	Annual
	1st	2nd	3rd		
Fiscal year ended March 31, 2026	—	35.00	—	46.00	81.00
Fiscal year ending March 31, 2027	—	43.00			
Fiscal year ending March 31, 2027 (forecast)			—	44.00	87.00

Note: Revisions to the most recently disclosed dividend payment forecasts: None

3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2027
(from April 1, 2026 to March 31, 2027)

(Millions of yen) (%: year on year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share (¥)
Fiscal year ending March 31, 2027	228,600	5.0%	22,200	8.5%	22,400	1.8%	15,300	(25.9)%	286.82

Note: Revisions to the most recently disclosed financial forecasts: None

4. Notes

(1) Significant changes in the scope of consolidation during the six-month period: None
New: — (Company name: —) Excluded: — (Company name: —)

(2) Application of specific accounting treatments to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatements
1. Changes in accounting policies due to revisions to accounting standards, etc.: None
2. Changes in accounting policies other than 1.: None
3. Changes in accounting estimates: None
4. Restatements: None

(4) Number of ordinary shares issued

1. Number of shares issued at the end of the period (including treasury shares)	As of September 30, 2026	60,161,956 shares	As of March 31, 2026	60,161,956 shares
2. Number of treasury shares at the end of the period	As of September 30, 2026	6,719,231 shares	As of March 31, 2026	6,818,091 shares
3. Average number of shares during the period (six-month period)	Six months ended September 30, 2026	53,385,669 shares	Six months ended September 30, 2025	53,302,955 shares

Note: The number of treasury shares at the end of the period includes shares of the Company held by a saving-type employee stock ownership plan (ESOP) trust account and a grant-type ESOP trust account. In addition, shares of the Company held by each trust account are included in the treasury shares excluded from the calculation of the average number of shares during the period.

* Summary of Flash Report for the First Half (Six Months) Ended September 30, 2026 is outside of the scope of review by a certified public accountant or an audit firm.

(How to obtain Supplementary Materials for Financial Results)
The Company plans to hold a briefing for institutional investors and analysts on November 11, 2026.
The financial results supplementary briefing materials that will be used on that day are scheduled to be posted on the Company's website today.

5. Semi-annual Consolidated Financial Statements

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	35,801	42,021
Notes and accounts receivable - trade	56,232	59,928
Electronically recorded monetary claims - operating	10,296	15,526
Merchandise and finished goods	11,162	13,353
Work in process	7,086	8,689
Raw materials and supplies	10,550	12,614
Other	7,595	8,892
Allowance for doubtful accounts	(95)	(94)
Total current assets	138,630	160,933
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	26,528	35,837
Machinery, equipment and vehicles, net	21,559	24,281
Tools, furniture and fixtures, net	2,751	2,833
Land	9,331	9,279
Leased assets, net	291	312
Construction in progress	13,791	9,871
Other, net	876	848
Total property, plant and equipment	75,129	83,262
Intangible assets		
Goodwill	936	891
Other	1,261	1,515
Total intangible assets	2,197	2,407
Investments and other assets		
Investment securities	3,135	3,216
Deferred tax assets	3,287	3,013
Other	3,789	3,826
Allowance for doubtful accounts	(88)	(92)
Total investments and other assets	10,124	9,963
Total non-current assets	87,451	95,634
Total assets	226,082	256,567

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	16,408	20,692
Electronically recorded obligations - operating	8,672	11,008
Short-term borrowings	4,000	9,871
Current portion of long-term borrowings	745	2,118
Lease liabilities	89	97
Accounts payable - other	4,706	4,914
Income taxes payable	703	2,998
Provision for bonuses	2,720	2,306
Other	14,872	14,784
Total current liabilities	52,919	68,793
Non-current liabilities		
Long-term borrowings	5,613	11,436
Lease liabilities	103	113
Deferred tax liabilities	1,739	1,861
Retirement benefit liability	2,986	3,024
Other	1,455	1,482
Total non-current liabilities	11,898	17,918
Total liabilities	64,817	86,711
Net assets		
Shareholders' equity		
Share capital	5,990	5,990
Capital surplus	6,665	6,861
Retained earnings	135,909	142,530
Treasury shares	(12,056)	(12,005)
Total shareholders' equity	136,508	143,377
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	991	1,034
Deferred gains or losses on hedges	(3)	—
Foreign currency translation adjustment	23,556	25,245
Remeasurements of defined benefit plans	211	198
Total accumulated other comprehensive income	24,755	26,478
Total net assets	161,264	169,855
Total liabilities and net assets	226,082	256,567

(2) Semi-annual Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Semi-annual Consolidated Statements of Income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	109,328	123,211
Cost of sales	84,317	94,218
Gross profit	25,010	28,992
Selling, general and administrative expenses	13,339	16,146
Operating profit	11,671	12,845
Non-operating income		
Interest income	200	211
Dividend income	70	84
Foreign exchange gains	109	—
Other	101	109
Total non-operating income	481	405
Non-operating expenses		
Interest expenses	114	156
Foreign exchange losses	—	107
Depreciation of inactive non-current assets	33	1
Other	1	8
Total non-operating expenses	149	274
Ordinary profit	12,004	12,975
Extraordinary income		
Gain on sale of non-current assets	3	39
Gain on sale of investment securities	—	1
Total extraordinary income	3	40
Extraordinary losses		
Loss on sale and retirement of non-current assets	28	130
Expense on restructuring of organization	64	—
Impairment losses	61	28
Total extraordinary losses	153	158
Profit before income taxes	11,854	12,857
Income taxes - current	2,963	3,420
Income taxes - deferred	(256)	345
Total income taxes	2,706	3,765
Profit	9,147	9,091
Profit attributable to owners of parent	9,147	9,091

Semi-annual Consolidated Statements of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	9,147	9,091
Other comprehensive income		
Valuation difference on available-for-sale securities	(126)	43
Deferred gains or losses on hedges	(0)	3
Foreign currency translation adjustment	(3,011)	1,689
Remeasurements of defined benefit plans, net of tax	(4)	(12)
Total other comprehensive income	(3,143)	1,722
Comprehensive income	6,003	10,814
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,003	10,814
Comprehensive income attributable to non-controlling interests	—	—

(3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	11,854	12,857
Depreciation	4,039	4,382
Impairment losses	61	28
Amortization of goodwill	37	44
Restructuring costs	64	—
Increase (decrease) in allowance for doubtful accounts	(119)	(1)
Increase (decrease) in provision for bonuses	(266)	(426)
Increase (decrease) in retirement benefit liability	62	47
Loss (gain) on sales and retirement of noncurrent assets	24	90
Interest and dividend income	(271)	(296)
Interest expenses	114	156
Foreign exchange losses (gains)	(238)	377
Decrease (increase) in trade receivables	(2,835)	(8,254)
Decrease (increase) in inventories	(999)	(5,385)
Increase (decrease) in trade payables	2,120	6,491
Increase (decrease) in accounts payable - other	(305)	106
Other, net	914	(2,109)
Subtotal	14,257	8,110
Interest and dividends received	268	304
Interest paid	(113)	(124)
Restructuring costs paid	(45)	(239)
Income taxes refund (paid)	(2,238)	(514)
Net cash provided by (used in) operating activities	12,128	7,536
Cash flows from investing activities		
Payments into time deposits	(467)	(469)
Proceeds from withdrawal of time deposits	5,358	368
Purchase of property, plant and equipment	(5,683)	(10,809)
Proceeds from sale of property, plant and equipment	36	30
Purchase of intangible assets	(87)	(286)
Purchase of investment securities	(19)	(17)
Payments of contingent consideration for acquisition of shares of subsidiaries	—	(174)
Loan advances	(0)	(17)
Proceeds from collection of loans receivable	3	3
Other, net	(11)	(72)
Net cash provided by (used in) investing activities	(872)	(11,445)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(516)	5,748
Proceeds from long-term borrowings	—	7,500
Repayments of long-term borrowings	(359)	(375)
Purchase of treasury shares	(1,077)	(0)
Proceeds from sale of treasury shares	90	85
Dividends paid	(2,055)	(2,470)
Other, net	(187)	(196)
Net cash provided by (used in) financing activities	(4,104)	10,291
Effect of exchange rate change on cash and cash equivalents	(264)	(243)
Net increase (decrease) in cash and cash equivalents	6,887	6,138
Cash and cash equivalents at beginning of period	29,051	35,344
Cash and cash equivalents at end of period	35,939	41,483