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November 11, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: SECOM CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 9735
URL: https://www.secom.co.jp/
Representative: Yasuyuki Yoshida , President and Representative Director
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Telephone: +81-3-5775-8100
Scheduled date to file semi-annual securities report: November 13, 2026
Scheduled date to commence dividend payments: December 9, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	622,338	4.9	73,801	9.4	92,823	17.4	55,270	12.6
September 30, 2025	593,547	6.0	67,464	14.2	79,063	(5.4)	49,102	(2.6)

Note: Comprehensive income For the six months ended September 30, 2026: ¥ 79,565 million [43.7%]
For the six months ended September 30, 2025: ¥ 55,353 million [(26.2)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	138.24	-
September 30, 2025	119.39	-

Note: There is no diluted earnings per share as there are no shares with dilutive effect.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	2,205,566	1,491,987	59.2	3,308.81
March 31, 2026	2,230,127	1,499,682	58.9	3,250.15

Reference: Equity
As of September 30, 2026: ¥ 1,305,982 million
As of March 31, 2026: ¥ 1,314,560 million

Note: Equity is calculated by deducting non-controlling interests from net assets. Net assets per share is calculated by dividing equity by the number of common shares outstanding, excluding treasury shares, as of each period-end.

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	50.00	-	50.00	100.00
Fiscal year ending March 31, 2027	-	60.00			
Fiscal year ending March 31, 2027 (Forecast)			-	60.00	120.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	1,313,500	4.5	165,500	3.2	176,000	(3.4)	105,800	(6.1)	266.33

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	466,599,796 shares
As of March 31, 2026	466,599,796 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	71,901,316 shares
As of March 31, 2026	62,138,647 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	399,814,445 shares
Six months ended September 30, 2025	411,284,801 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements including the future performance described in this document are provided based on all information available at this moment and certain assumptions considered reasonable. Actual performance may differ materially from the forward-looking statements due to various factors that may arise in the future. For matters regarding assumptions on financial projections and notes for the use of financial projections, please refer to "1. Qualitative Information Regarding the Six-month Period Ended September 30, 2026 (3) Qualitative Information Regarding Consolidated Financial Projections" on page 4 in the appendices.

SECOM CO., LTD.
November 11, 2026

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SECOM CO., LTD.
November 11, 2026

1. Qualitative Information Regarding the Six-month Period Ended September 30, 2026

(1) Qualitative Information Regarding Consolidated Financial Results

During the six-month period ended September 30, 2026, the Japanese economy showed signs of recovery in some areas, such as business investment and private consumption, amid the improvements in the employment and income environment. On the other hand, continual attention has been required to the effects of the situation in the Middle East, natural disasters, the fluctuations of the financial and capital markets, and other circumstances.

Under these circumstances, we have been working to achieve the SECOM Group's Vision for 2040, which emphasizes the importance of providing Peace of Mind through Anticipation as value to customers by detecting signs of impending issues and promptly taking proactive action to avert concerns. Furthermore, to materialize the Vision, we are actively implementing various initiatives under the SECOM Group Road Map 2027.

In August 2026, we made System Security AZ and AZ-Air for commercial customers controllable from the SECOM Smartphone ID app. This has enabled customers to arm or disarm the security systems through smartphone-based authentication, offering greater convenience. In September, in advance of the coming into effect of Japan's amended Labor Measures Comprehensive Promotion Act in October, we announced the launch of Safe Assist, a service that helps companies address customer harassment—that is, abuse of staff by customers in the form of unreasonable demands and inappropriate behaviors. The service provides companies with a mechanism to organizationally protect their employees by primarily enabling them, when subjected to customer harassment, to make an audio recording of the conversation, and send a HELP alert to their supervisor through a dedicated app on their iPhone or Apple Watch, as well as share the information with the headquarters. In the six-month period ended September 30, 2026, we continued to provide meticulous and seamless services through various initiatives to satisfy the increasingly diversified and sophisticated needs of our customers for their safety and peace of mind.

In September 2026, we implemented an 8% increase in subscription fees for SECOM Home Security in light of rising personnel expenses driven by labor shortages and persistently high energy and raw materials prices.

Meanwhile, having met our greenhouse gas (GHG) emissions reduction targets ahead of schedule, we set new reduction targets that align with the more ambitious 1.5°C Target. The new reduction targets were validated as science-based targets (SBT)[(Note 1)] by the global climate action organization SBTi in May 2026.

(Note 1) Science-based targets (SBT)
A framework whereby the Science Based Targets initiative (SBTi)—a global climate action organization founded by institutions including CDP, the United Nations Global Compact (UNGC), the World Resources Institute (WRI), and the World Wide Fund for Nature (WWF)—assesses corporate GHG emissions reduction targets to determine whether they are science-based and aligned with the goals of the Paris Agreement and validates them as such.

Consolidated net sales for the six-month period ended September 30, 2026 increased by 4.9% from the previous corresponding period to 622.3 billion yen, chiefly owing to increases in net sales of the security services segment and the fire protection services segment. Consolidated operating profit increased by 9.4% to 73.8 billion yen, mainly due to increases in operating profit of the security services segment, the fire protection services segment, and the BPO and ICT services segment. Consolidated ordinary profit increased by 17.4% to 92.8 billion yen, chiefly owing to an increase in gain on investments in investment partnerships in the U.S., etc. of 7.5 billion yen, and profit attributable to owners of parent increased by 12.6% to 55.2 billion yen.

For the six-month period ended September 30, 2026, net sales, operating profit, ordinary profit, and profit attributable to owners of parent all reached record highs.

Segment information is as follows.

In the security services segment, net sales increased by 2.5% to 332.5 billion yen, mainly due to the brisk sales of centralized monitoring services (on-line security systems) for commercial and residential use and a rise in net sales of Asahi Security Co., Ltd., which primarily provides cash collection and delivery services. Operating profit increased by 2.5% to 62.9 billion yen.

In the fire protection services segment, net sales increased by 17.1% to 90.6 billion yen, owing to an increase in revenue mainly in fire extinguishing systems and fire alarm systems and the contribution of Meisei Electric Co., Ltd. that became a consolidated subsidiary in March 2026. Operating profit increased by 90.0% to 8.4 billion yen, due to an improved cost ratio attributable to profitable projects.
Revenue tends to increase toward the end of the fiscal year, due to the fact that this segment is greatly affected by the construction industry.

In the medical services segment, net sales increased by 7.6% to 48.4 billion yen, mainly due to the brisk sales of medical equipment and an increase in sales of Takshasila Hospitals Operating Pvt. Ltd., a company operating general hospitals in India. Operating profit decreased by 6.1% to 3.0 billion yen, mainly due to an increase in selling, general and administrative expenses.

In the insurance services segment, net sales increased by 8.6% to 33.2 billion yen, due mainly to the strong sales of fire insurance and automobile insurance and an increase in investment income. Operating profit increased by 12.6% to 4.6 billion yen.

In the geospatial information services segment, net sales increased by 1.2% to 22.5 billion yen, owing to increases in sales in the domestic public sector division and the overseas division. Operating loss was 2.1 billion yen, compared with an operating loss of 1.8 billion yen in the previous corresponding period, mainly due to a rise in the cost ratio.
As deliveries of public-sector contracts, the primary market for this segment, are mainly made at the end of March, revenue tends to be concentrated toward the end of the fiscal year.

In the BPO and ICT services segment, net sales decreased by 0.5% to 64.4 billion yen, chiefly owing to the brisk sales of servers and other equipment in the previous fiscal year and a decrease in revenue in TMJ, Inc., a provider of BPO services. However, operating profit increased by 28.6% to 5.1 billion yen, mainly due to an improvement in the cost ratio and a decrease in selling, general and administrative expenses.

In the other services segment, net sales increased by 4.6% to 30.3 billion yen, and operating profit increased by 20.3% to 4.7 billion yen.

(2) Qualitative Information Regarding Consolidated Financial Position

(i) Consolidated Balance Sheets

Total assets as of September 30, 2026 amounted to 2,205.5 billion yen, 1.1% or 24.5 billion yen lower than those at the end of the previous fiscal year. Total current assets, at 923.9 billion yen, were down 5.9% or 57.7 billion yen. This was largely attributable to decreases in notes and accounts receivable - trade, and contract assets by 27.7% or 50.0 billion yen to 130.8 billion yen and cash and deposits by 4.8% or 19.0 billion yen to 375.9 billion yen, despite increases in securities by 16.9% or 7.8 billion yen to 54.1 billion yen and work in process by 21.9% or 3.1 billion yen to 17.2 billion yen. Total non-current assets, at 1,281.6 billion yen, were up 2.7% or 33.1 billion yen from the end of the previous fiscal year. This was mainly due to increases in investment securities by 6.2% or 29.8 billion yen to 510.6 billion yen and property, plant and equipment by 0.7% or 3.4 billion yen to 467.9 billion yen.

Total liabilities amounted to 713.5 billion yen, 2.3% or 16.8 billion yen lower than those at the end of the previous fiscal year. Total current liabilities amounted to 374.1 billion yen, down 7.7% or 31.2 billion yen, owing to decreases in notes and accounts payable – trade by 18.2% or 8.8 billion yen to 39.9 billion yen, accounts payable – other by 17.6% or 8.5 billion yen to 40.1 billion yen, other by 22.8% or 6.1 billion yen to 20.7 billion yen, short-term borrowings by 19.2% or 5.5 billion yen to 23.2 billion yen, and accrued consumption taxes by 37.2% or 5.0 billion yen to 8.5 billion yen. Total non-current liabilities increased by 4.4% or 14.3 billion yen to 339.4 billion yen, due to increases in long-term borrowings by 81.1% or 7.8 billion yen to 17.4 billion yen, deferred tax liabilities by 16.5% or 4.5 billion yen to 32.3 billion yen, reserve for contract of insurance by 0.6% or 1.0 billion yen to 194.0 billion yen, and retirement benefit liability by 3.3% or 0.7 billion yen to 23.0 billion yen.

Total net assets amounted to 1,491.9 billion yen, 0.5% or 7.6 billion yen lower than those at the end of the previous fiscal year, mainly due to an increase in capital surplus by 4.6% or 3.2 billion yen, an increase in retained earnings by 2.7% or 35.1 billion yen, a decrease in treasury shares by 26.7% or 63.2 billion yen, an increase in valuation difference on available-for-sale securities by 22.0% or 14.3 billion yen, and an increase in foreign currency translation adjustment by 7.8% or 2.7 billion yen.

(ii) Consolidated Cash Flows

(Cash flows from operating activities)

Net cash provided by operating activities for the six-month period ended September 30, 2026 amounted to 117.1 billion yen; 121.4 billion yen in the previous corresponding period. Major factors of cash increase were profit before income taxes of 92.0 billion yen, a decrease in accounts receivable - trade, and contract assets of 47.7 billion yen, and depreciation of 36.2 billion yen. Major factors of cash decrease were income taxes paid of 31.9 billion yen, a decrease in trade payables of 17.5 billion yen, and a gain on investments in investment partnerships of 13.5 billion yen.

(Cash flows from investing activities)

Net cash used in investing activities was 52.5 billion yen; 27.3 billion yen in the previous corresponding period. Major factors of cash decrease were purchase of property, plant and equipment, including security equipment and control stations, of 36.6 billion yen, purchase of investment securities of 16.9 billion yen, and purchase of intangible assets of 12.2 billion yen. A major factor of cash increase was proceeds from sale and redemption of investment securities of 12.4 billion yen.

(Cash flows from financing activities)

Net cash used in financing activities amounted to 88.1 billion yen; 81.6 billion yen in the previous corresponding period. Major factors of cash decrease were an increase in treasury shares of 63.2 billion yen, dividends paid of 20.2 billion yen, and a net decrease in short-term borrowings of 6.2 billion yen.

As a result, cash and cash equivalents as of September 30, 2026 were 385.1 billion yen, 21.4 billion yen lower than those at the end of the previous fiscal year.

(3) Qualitative Information Regarding Consolidated Financial Projections

Projections for the consolidated financial results for the fiscal year ending March 31, 2027 have not been changed from those disclosed on May 12, 2026.

(Notes for financial projections)

Projections for the consolidated financial results for the fiscal year ending March 31, 2027 are based on management’s assumptions in light of information currently available. As actual performance may differ materially from the forward-looking statements due to various factors, you should refrain from making an investment decision by solely relying on these projections. Such factors include, but are not limited to, changes in economic conditions affecting our group’s operations, market trends, legislative changes, occurrences of natural disasters, recalls of products sold, and the occurrence and outcome of unforeseen events.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	394,981	375,934
Cash deposits for cash collection and deposit services	142,241	145,201
Call loan	19,000	12,000
Notes and accounts receivable - trade, and contract assets	180,925	130,839
Due from subscribers	50,135	52,854
Securities	46,333	54,171
Lease receivables and investments in leases	45,228	44,972
Merchandise and finished goods	21,710	21,753
Real estate for sale	4,276	6,354
Work in process	14,191	17,294
Raw materials and supplies	19,568	20,334
Short-term loans receivable	2,453	2,231
Other	43,232	42,621
Allowance for doubtful accounts	(2,623)	(2,627)
Total current assets	981,653	923,936
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	189,601	187,717
Machinery, equipment and vehicles, net	12,080	12,012
Security equipment and control stations, net	92,161	97,205
Tools, furniture and fixtures, net	29,963	30,075
Land	126,859	126,215
Construction in progress	13,783	14,676
Total property, plant and equipment	464,449	467,902
Intangible assets		
Software	24,342	23,010
Goodwill	55,047	52,006
Other	47,610	55,016
Total intangible assets	127,000	130,034
Investments and other assets		
Investment securities	480,821	510,625
Long-term loans receivable	19,055	18,129
Leasehold and guarantee deposits	22,417	23,505
Long-term prepaid expenses	23,655	23,517
Retirement benefit asset	84,775	84,638
Deferred tax assets	20,178	17,039
Other	15,027	15,042
Allowance for doubtful accounts	(8,908)	(8,804)
Total investments and other assets	657,022	683,693
Total non-current assets	1,248,473	1,281,630
Total assets	2,230,127	2,205,566

(1) Consolidated Balance Sheets (Continued)

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	48,858	39,982
Short-term borrowings	28,742	23,218
Current portion of bonds payable	271	271
Lease liabilities	5,147	5,215
Accounts payable - other	48,773	40,181
Income taxes payable	32,156	28,587
Accrued consumption taxes	13,658	8,582
Accrued expenses	12,038	12,003
Deposits received for cash collection and deposit services	125,386	130,134
Deferred revenue	39,042	41,470
Provision for bonuses	22,822	22,081
Provision for bonuses for directors (and other officers)	89	61
Provision for loss on construction contracts	1,561	1,663
Other	26,844	20,719
Total current liabilities	405,391	374,175
Non-current liabilities		
Bonds payable	2,139	2,003
Long-term borrowings	9,648	17,475
Lease liabilities	22,555	23,030
Long-term guarantee deposits	24,300	24,402
Deferred tax liabilities	27,800	32,397
Provision for retirement benefits for directors (and other officers)	850	783
Retirement benefit liability	22,294	23,023
Long-term deferred revenue	16,879	16,575
Reserve for contract of insurance	192,954	194,041
Other	5,628	5,671
Total non-current liabilities	325,052	339,404
Total liabilities	730,444	713,579
Net assets		
Shareholders' equity		
Share capital	66,427	66,427
Capital surplus	69,628	72,844
Retained earnings	1,302,182	1,337,338
Treasury shares	(236,671)	(299,878)
Total shareholders' equity	1,201,567	1,176,731
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	65,353	79,733
Deferred gains or losses on hedges	20	3
Foreign currency translation adjustment	35,805	38,588
Remeasurements of defined benefit plans	11,813	10,924
Total accumulated other comprehensive income	112,992	129,250
Non-controlling interests	185,122	186,005
Total net assets	1,499,682	1,491,987
Total liabilities and net assets	2,230,127	2,205,566

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	593,547	622,338
Cost of sales	409,556	425,858
Gross profit	183,990	196,480
Selling, general and administrative expenses		
Advertising expenses	2,939	2,981
Salaries and allowances	42,528	44,405
Bonuses	1,959	1,977
Provision for bonuses	7,942	8,341
Retirement benefit expenses	1,254	1,298
Provision for retirement benefits for directors (and other officers)	49	43
Other personnel expenses	9,814	10,251
Depreciation	6,024	6,070
Rent expenses	6,922	7,194
Communication expenses	2,267	2,373
Enterprise tax	2,366	2,560
Provision of allowance for doubtful accounts	39	336
Amortization of goodwill	3,380	3,484
Other	29,036	31,362
Total selling, general and administrative expenses	116,526	122,679
Operating profit	67,464	73,801
Non-operating income		
Interest income	1,858	1,904
Dividend income	713	846
Gain on sale of investment securities	1	315
Share of profit of entities accounted for using equity method	4,593	3,900
Gain on investments in investment partnerships	5,948	13,521
Other	826	1,087
Total non-operating income	13,940	21,576
Non-operating expenses		
Interest expenses	693	919
Loss on sale of investment securities	41	82
Loss on disposal of fixed assets	682	679
Other	923	872
Total non-operating expenses	2,341	2,553
Ordinary profit	79,063	92,823

Consolidated Statements of Income (Continued)

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Extraordinary income		
Gain on sale of investment securities	7	254
Other	25	38
Total extraordinary income	33	293
Extraordinary losses		
Impairment losses	103	652
Loss on abandonment of non-current assets	165	261
Loss on valuation of investment securities	2	110
Dismantlement expenses	28	-
Other	44	77
Total extraordinary losses	344	1,101
Profit before income taxes	78,752	92,015
Income taxes - current	24,365	27,241
Income taxes - deferred	313	1,883
Total income taxes	24,679	29,125
Profit	54,073	62,889
Profit attributable to non-controlling interests	4,971	7,619
Profit attributable to owners of parent	49,102	55,270

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Profit	54,073	62,889
Other comprehensive income		
Valuation difference on available-for-sale securities	13,731	14,651
Foreign currency translation adjustment	(12,325)	4,375
Remeasurements of defined benefit plans, net of tax	(569)	(1,106)
Share of other comprehensive income of entities accounted for using equity method	444	(1,245)
Total other comprehensive income	1,279	16,675
Comprehensive income	55,353	79,565
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	51,567	71,528
Comprehensive income attributable to non-controlling interests	3,785	8,036

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	78,752	92,015
Depreciation	34,866	36,226
Amortization of goodwill	3,380	3,484
Share of loss (profit) of entities accounted for using equity method	(4,593)	(3,900)
Increase (decrease) in allowance for doubtful accounts	143	(139)
Decrease (increase) in net defined benefit asset and liability	(2,677)	(875)
Interest and dividend income	(4,676)	(5,562)
Interest expenses	693	919
Foreign exchange losses (gains)	204	176
Net loss (gain) on sales and disposal of assets	794	911
Impairment losses	103	652
Loss (gain) on sale of investment securities	32	(487)
Loss (gain) on valuation of investment securities	2	110
Loss (gain) on investments in investment partnerships	(5,948)	(13,521)
Decrease (increase) in accounts receivable - trade, and contract assets	45,672	47,782
Net decrease (increase) in lease receivables and investments in leases	1,535	256
Decrease (increase) in inventories	(5,790)	(5,173)
Increase (decrease) in trade payables	(14,190)	(17,573)
Increase (decrease) in accrued consumption taxes	(1,179)	(5,096)
Increase (decrease) in deferred revenue	1,025	1,999
Decrease (increase) in investment deposits by policyholders, unearned premiums and other insurance liabilities	112	1,086
Increase/decrease in cash deposits for cash collection and deposit services and deposits received	3,485	1,788
Other, net	366	(4,626)
Subtotal	132,117	130,450
Interest and dividends received	14,681	19,451
Interest paid	(686)	(852)
Income taxes paid	(24,648)	(31,907)
Net cash provided by (used in) operating activities	121,464	117,141

(3) Consolidated Statements of Cash Flows (Continued)

(Millions of yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from investing activities		
Decrease (increase) in time deposits	1,902	(621)
Decrease (increase) in short-term investment securities	-	2,007
Purchase of property, plant and equipment	(40,015)	(36,652)
Proceeds from sale of property, plant and equipment	50	337
Purchase of intangible assets	(9,117)	(12,257)
Purchase of investment securities	(9,961)	(16,953)
Proceeds from sale and redemption of investment securities	31,430	12,404
Purchase of stocks of affiliates	(590)	(750)
Decrease (increase) in short-term loans receivable	(81)	(45)
Loan advances	(1,103)	(935)
Proceeds from collection of loans receivable	1,838	2,142
Acquisitions of subsidiaries accompanied with change in scope of consolidation	(824)	(519)
Other, net	(921)	(741)
Net cash provided by (used in) investing activities	(27,394)	(52,584)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(8,467)	(6,298)
Proceeds from long-term borrowings	-	9,270
Repayments of long-term borrowings	(1,751)	(701)
Repayments of lease liabilities	(2,447)	(2,662)
Redemption of bonds	(135)	(135)
Proceeds from share issuance to non-controlling shareholders	9	8
Dividends paid	(20,783)	(20,223)
Dividends paid to non-controlling interests	(2,997)	(3,265)
Decrease (increase) in treasury shares	(44,925)	(63,282)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(102)	(852)
Net cash provided by (used in) financing activities	(81,603)	(88,144)
Effect of exchange rate change on cash and cash equivalents	(2,488)	1,938
Net increase (decrease) in cash and cash equivalents	9,976	(21,648)
Cash and cash equivalents at beginning of period	408,404	406,675
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	-	162
Cash and cash equivalents at end of period	418,381	385,189

(4) Notes Regarding the Semi-annual Consolidated Financial Statements

(Notes Regarding the Assumption of Going Concern)

Not applicable.

(Notes Regarding Significant Changes in the Amount of Shareholders' Equity)

Based on the resolution adopted by its Board of Directors at the meeting held on May 12, 2026, the Company repurchased 9,761,600 shares of its own shares. As a result, the amount of treasury shares was 299,878 million yen at the end of the six-month period ended September 30, 2026, with an increase of 63,207 million yen during the six-month period ended September 30, 2026.

(Segment Information, etc.)

[Segment Information]

I. Six-month Period Ended September 30, 2025

1. Information about Amounts of Net Sales and Profit or Loss by Reportable Segment and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	276,425	—	—	—	—
Other	43,574	77,409	41,242	352	22,310
Revenue from contracts with customers	319,999	77,409	41,242	352	22,310
Other revenue	4,357	—	3,783	30,305	—
Customers	324,357	77,409	45,025	30,657	22,310
Intersegment	6,649	1,565	41	1,545	105
Subtotal	331,007	78,975	45,067	32,203	22,415
Segment profit (loss)	61,403	4,450	3,272	4,095	(1,865)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales						
Revenue from security contracts	—	276,425	—	276,425	—	276,425
Other	64,779	249,668	20,388	270,057	—	270,057
Revenue from contracts with customers	64,779	526,093	20,388	546,482	—	546,482
Other revenue	—	38,446	8,619	47,065	—	47,065
Customers	64,779	564,540	29,007	593,547	—	593,547
Intersegment	4,369	14,277	675	14,952	(14,952)	—
Subtotal	69,148	578,817	29,682	608,499	(14,952)	593,547
Segment profit (loss)	3,978	75,334	3,958	79,292	(11,828)	67,464

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit (loss) includes intersegment elimination of 503 million yen and corporate expenses not allocated to each reportable segment of 11,324 million yen. Major components of corporate expenses are expenses regarding planning, personnel and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit (loss) is adjusted to operating profit in the semi-annual consolidated statements of income.

II. Six-month Period Ended September 30, 2026

1. Information about Amounts of Net Sales and Profit or Loss by Reportable Segment and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	282,392	—	—	—	—
Other	45,210	90,640	44,613	347	22,570
Revenue from contracts with customers	327,603	90,640	44,613	347	22,570
Other revenue	4,983	—	3,829	32,946	—
Customers	332,586	90,640	48,443	33,294	22,570
Intersegment	6,532	1,175	39	1,600	140
Subtotal	339,119	91,816	48,482	34,894	22,711
Segment profit (loss)	62,945	8,457	3,074	4,612	(2,131)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales						
Revenue from security contracts	—	282,392	—	282,392	—	282,392
Other	64,471	267,855	21,302	289,157	—	289,157
Revenue from contracts with customers	64,471	550,248	21,302	571,550	—	571,550
Other revenue	—	41,759	9,029	50,788	—	50,788
Customers	64,471	592,007	30,331	622,338	—	622,338
Intersegment	7,096	16,585	644	17,229	(17,229)	—
Subtotal	71,567	608,592	30,975	639,568	(17,229)	622,338
Segment profit (loss)	5,116	82,074	4,761	86,835	(13,034)	73,801

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit (loss) includes intersegment elimination of 796 million yen and corporate expenses not allocated to each reportable segment of 12,237 million yen. Major components of corporate expenses are expenses regarding planning, personnel and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit (loss) is adjusted to operating profit in the semi-annual consolidated statements of income.