Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 11, 2026

Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name:	OYO Corporation	
Listing:	Tokyo Stock Exchange	
Securities code:	9755	
URL:	https://www.oyo.co.jp/	
Representative:	Hirofumi Amano	President & Chief Executive Officer
Inquiries:	Toshihiro Inayoshi	Executive Officer, Head of Administration Headquarters
Telephone:	+81-3-5577-4501	
Scheduled date to commence dividend payments:		-
Preparation of supplementary material on financial results:		None
Holding of financial results briefing:		None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	55,172	(1.2)	2,509	(20.2)	3,019	(19.8)	2,245	(29.6)
September 30, 2025	55,858	3.8	3,145	(4.1)	3,764	(5.6)	3,191	13.4

Note: Comprehensive income For the nine months ended September 30, 2026: ¥ 1,790 million [3.2%]
For the nine months ended September 30, 2025: ¥ 1,735 million [(44.6) %]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	98.52	-
September 30, 2025	139.19	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	99,588	77,729	77.2
December 31, 2025	108,515	78,805	71.8

Reference: Equity

As of September 30, 2026: ¥ 76,869 million
As of December 31, 2025: ¥ 77,920 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	43.00	-	67.00	110.00
Fiscal year ending December 31, 2026	-	55.00	-		
Fiscal year ending December 31, 2026 (Forecast)				55.00	110.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	75,000	(1.7)	4,200	2.2	4,800	(3.1)	3,900	(10.0)	171.12

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	24,322,000 shares
As of December 31, 2025	24,322,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	1,528,521 shares
As of December 31, 2025	1,534,384 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	22,791,156 shares
Nine months ended September 30, 2025	22,927,091 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements such as earnings forecasts and other projections contained in this document are based on information available at the time of disclosure and assumptions that management believes to be reasonable, and do not constitute guarantees of future performance. Actual results may differ materially from expectations due to various factors.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	23,363	22,813
Notes and accounts receivable - trade	3,401	2,743
Accounts receivable completed operation and contract assets	38,913	32,204
Lease receivables and investments in leases	4,121	3,481
Securities	-	500
Merchandise and finished goods	2,121	2,508
Work in process	1,563	1,460
Raw materials and supplies	5,015	4,962
Other	1,552	1,706
Allowance for doubtful accounts	(96)	(71)
Total current assets	79,956	72,310
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,936	5,852
Land	6,350	6,351
Other, net	3,824	3,483
Total property, plant and equipment	16,110	15,687
Intangible assets		
Goodwill	1,128	985
Other	712	589
Total intangible assets	1,840	1,574
Investments and other assets		
Investment securities	4,021	3,476
Retirement benefit asset	3,120	3,071
Other	3,855	3,831
Allowance for doubtful accounts	(389)	(362)
Total investments and other assets	10,607	10,016
Total non-current assets	28,559	27,278
Total assets	108,515	99,588

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,428	789
Accounts payable - operating	3,177	2,718
Short-term borrowings	2,187	1,053
Income taxes payable	2,599	243
Provision for product warranties	112	77
Provision for bonuses	429	1,300
Provision for loss on orders received	16	14
Provision for shareholder benefit program	-	14
Other	10,911	9,118
Total current liabilities	20,863	15,331
Non-current liabilities		
Long-term borrowings	1,547	67
Retirement benefit liability	1,911	1,977
Provision for share awards	585	559
Other	4,803	3,924
Total non-current liabilities	8,847	6,527
Total liabilities	29,710	21,859
Net assets		
Shareholders' equity		
Share capital	16,174	16,174
Capital surplus	9,289	9,289
Retained earnings	49,991	49,442
Treasury shares	(3,246)	(3,236)
Total shareholders' equity	72,208	71,669
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,126	771
Revaluation reserve for land	(3,028)	(3,076)
Foreign currency translation adjustment	6,739	6,783
Remeasurements of defined benefit plans	873	721
Total accumulated other comprehensive income	5,711	5,199
Non-controlling interests	885	859
Total net assets	78,805	77,729
Total liabilities and net assets	108,515	99,588

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	55,858	55,172
Cost of sales	38,228	37,972
Gross profit	17,630	17,199
Selling, general and administrative expenses	14,484	14,689
Operating profit	3,145	2,509
Non-operating income		
Interest income	192	179
Dividend income	111	41
Share of profit of entities accounted for using equity method	81	86
Foreign exchange gains	85	-
Rental income from real estate	33	13
Reversal of allowance for doubtful accounts	41	40
Insurance received and insurance dividends	110	115
Gain on sale of non-current assets	23	8
Other	79	147
Total non-operating income	758	633
Non-operating expenses		
Interest expenses	70	67
Foreign exchange losses	-	24
Provision of allowance for doubtful accounts	2	-
Rental costs on real estate	13	6
Loss on sale of non-current assets	30	-
Loss on retirement of non-current assets	15	5
Other	7	20
Total non-operating expenses	140	123
Ordinary profit	3,764	3,019
Extraordinary income		
Subsidy income	5	3
Gain on sale of investment securities	2,279	460
Gain on sale of non-current assets	-	49
Total extraordinary income	2,284	513
Extraordinary losses		
Loss on sale of non-current assets	-	39
Loss on sale of investment securities	-	0
Impairment losses	1,113	-
Total extraordinary losses	1,113	39
Profit before income taxes	4,935	3,493
Income taxes	1,769	1,246
Profit	3,165	2,247
Profit (loss) attributable to non-controlling interests	(25)	1
Profit attributable to owners of parent	3,191	2,245

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	3,165	2,247
Other comprehensive income		
Valuation difference on available-for-sale securities	(263)	(353)
Revaluation reserve for land	(6)	-
Foreign currency translation adjustment	(1,062)	49
Remeasurements of defined benefit plans, net of tax	(96)	(152)
Total other comprehensive income	(1,429)	(456)
Comprehensive income	1,735	1,790
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,768	1,781
Comprehensive income attributable to non-controlling interests	(32)	8

(Segment Information)

I. Q3 FY2025 (From January 1, 2025, to September 30, 2025)

1. Information regarding sales, gains, or losses by reportable segments

(Unit: million yen)

	Reportable segments				Adjustments *1	Amount recorded in consolidated financial statements *2
	Disaster Prevention and Infrastructure	Environment and Energy	International	Total		
Net sales						
Sales from external customers	20,151	23,314	12,393	55,858	—	55,858
Intersegment sales or transfers	198	48	126	373	(373)	—
Total	20,349	23,362	12,519	56,232	(373)	55,858
Segment income (loss)	482	3,091	(460)	3,113	31	3,145

Notes:

1. The elimination of intersegment sales and transfers resulted in a 31 million yen adjustment in segment income (loss).
2. Segment income (loss) was adjusted with the amount of operating profit as stated on the consolidated financial statements.

II. Q3 FY2026 (From January 1, 2026, to September 30, 2026)

1. Information regarding sales, gains, or losses by reportable segments

(Unit: million yen)

	Reportable segments				Adjustments *1	Amount recorded in consolidated financial statements *2
	Disaster Prevention and Infrastructure	Environment and Energy	International	Total		
Net sales						
Sales from external customers	20,984	21,761	12,425	55,172	—	55,172
Intersegment sales or transfers	177	39	165	382	(382)	—
Total	21,161	21,801	12,591	55,554	(382)	55,172
Segment income (loss)	2,105	1,294	(897)	2,503	6	2,509

Notes:

1. The elimination of intersegment sales and transfers resulted in a 6 million yen adjustment in segment income (loss).

Segment income (loss) was adjusted with the amount of operating profit as stated on the consolidated financial st