Genki Global
Dining Concepts

FY3/2027

Second Quarter Financial Results Presentation

Genki Global Dining Concepts Corporation

Securities Code: 9828

November 11, 2026

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Key Points

Genki Global Dining Concepts

Financial highlights	• New stores and acquisitions drove **sales growth** • Acquisition-related and pre-opening costs **reduced profits** • Japan **performed well**, supported by value menus
Growth strategy	• Takeaway **QSR formats** to **expand the overseas network** • Aquaculture and rice farming to **strengthen stable sourcing** of key ingredients

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Agenda

Genki Global Dining Concepts

01 First-Half Results

Consolidated results, segment performance and balance sheet

02 Segment Overview

Japan, global business, sourcing and sustainability

03 Full-Year Outlook and Shareholder Returns

Earnings forecast and shareholder return policy

04 Appendix

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

01

First-Half Results

April 1–September 30, 2026

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

FY3/2027 Q2 YTD Executive Summary

Genki Global Dining Concepts

Record first-half sales. Acquisition-related costs at subsidiaries weighed on earnings, reducing profit.

Systemwide sales*	Net sales	Operating profit	Net profit
90.2 (JPY bn)	50.0 (JPY bn)	2.9 (JPY bn)	1.5 (JPY bn)
133.1% of prior year	142.2% of prior year	94.0% of prior year	74.3% of prior year
Japan same-store sales	**Guests in Japan**	**Stores**	**EPS**
108.4%	25.53 million	644 stores	88.57 (JPY)
Sales up JPY 2.53bn YoY	Up 2.34 million YoY	Japan 200 / Overseas 444	74.3% of prior year

*Systemwide sales = (net sales – royalty income – ingredient sales to franchisees) + overseas store sales

- ◆ Japan: Spend per guest held at the prior-year level and traffic exceeded the prior year, increasing sales and contributing to profit.
- ◆ Global: Acquisition-related costs at subsidiaries and pre-opening costs for new stores reduced profit.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Consolidated Highlights (Q2 YTD)

Genki Global Dining Concepts

Sales increased as newly consolidated subsidiaries contributed and Japan remained strong.
Operating profit declined due to one-off acquisition costs and higher goodwill amortization.

JPY million	FY3/2026 Second Quarter		FY3/2027 Second Quarter		YoY change	
	Actual	% of sales	Actual	% of sales	Amount	Change (pt)
Net sales	35,205		50,059		+14,854	
Cost of sales	14,707	41.8%	24,611	49.2%	+9,904	+7.4pt
Gross profit	20,497	58.2%	25,447	50.8%	+4,950	−7.4pt
Operating profit	3,108	8.8%	2,921	5.8%	−187	−3.0pt
Net profit	2,106	6.0%	1,564	3.1%	−542	−2.9pt
EBITDA	4,052	11.5%	4,525	9.0%	+473	−2.5pt
Stores	433		644		+211	
(Japan stores)	191		200		+9	
(Overseas stores)	242		444		+202	

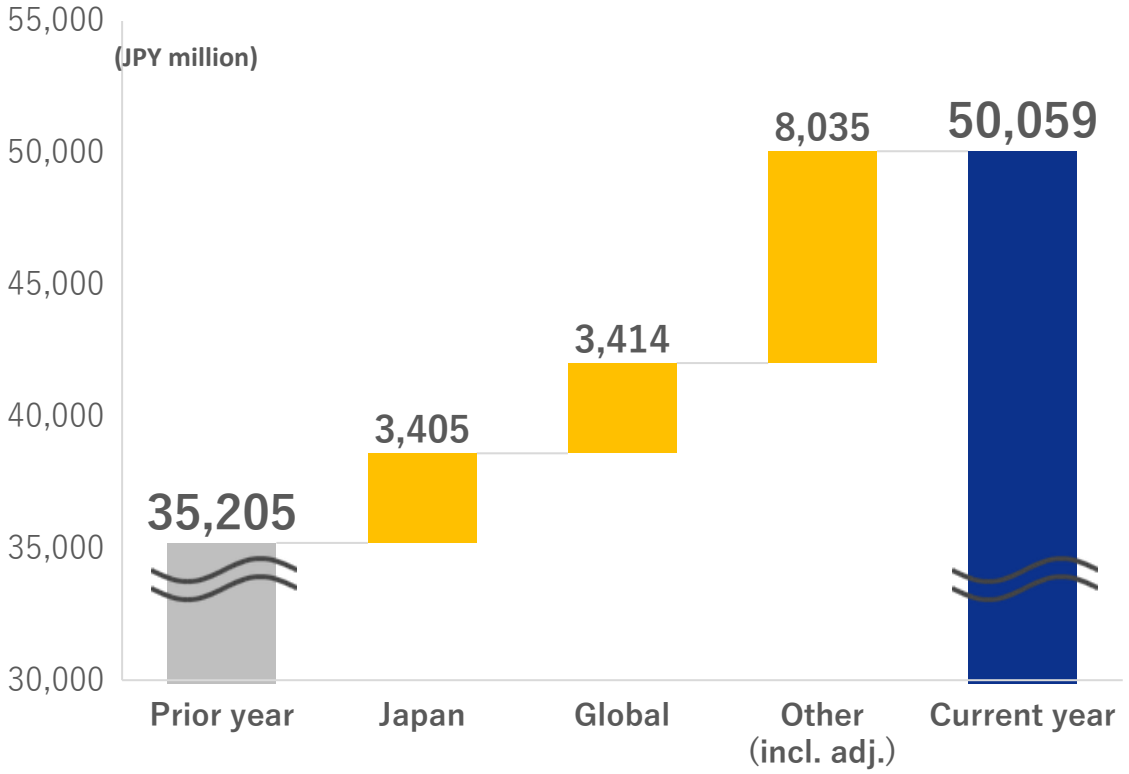
Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Segment Performance (Q2, YoY)

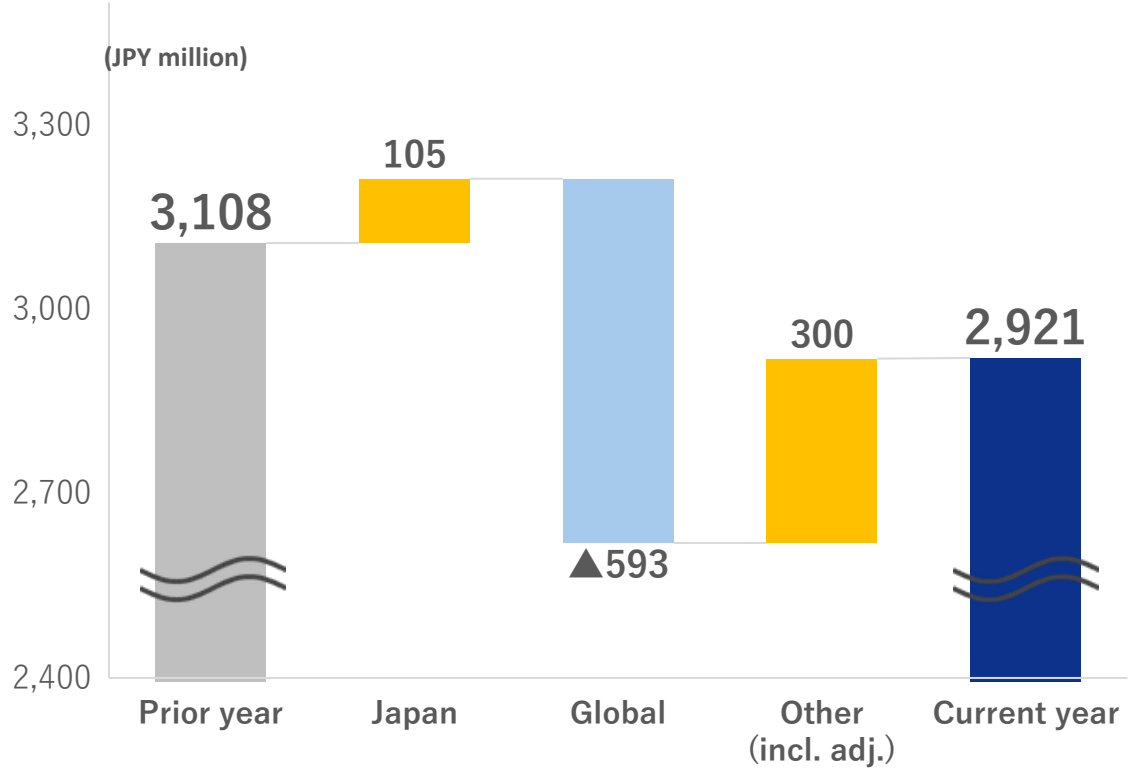
Genki Global Dining Concepts

Sales: In Japan, attractive value-oriented menus increased traffic, and seven new domestic stores also contributed.
Operating profit: declined due to one-off costs in the Global business.
Other: consolidation of GODAK and Kobe Marukan lifted both sales and operating profit.

Net sales



Operating profit



Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Segment Performance (Q2 YTD)

Genki Global Dining Concepts

(JPY million)	FY3/2026 Q2	FY3/2027 Q2	YoY change	% change
Systemwide sales*	67,757	90,211	+22,454	+33.1%
Japan business	30,828	34,233	+3,405	+11.0%
Global business	36,929	47,942	+11,013	+29.8%
Other	—	8,035	+8,035	—
Consolidated net sales	35,205	50,059	+14,854	+42.2%
Japan business	30,828	34,233	+3,405	+11.0%
Global business	4,377	7,791	+3,414	+78.0%
Other (incl. adjustments)	—	8,035	+8,035	—
Consolidated operating profit	3,108	2,921	−187	−6.0%
Japan business	2,277	2,382	+105	+4.6%
Global business	916	323	−593	−64.7%
Other (incl. adjustments)	−85	215	+300	—

*Systemwide sales = (net sales − royalty income − ingredient sales to franchisees) + overseas store sales
*Other (incl. adjustments) includes corporate costs, etc. Figures are rounded down to the nearest JPY million, so the breakdown may not sum to the total.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Balance Sheet

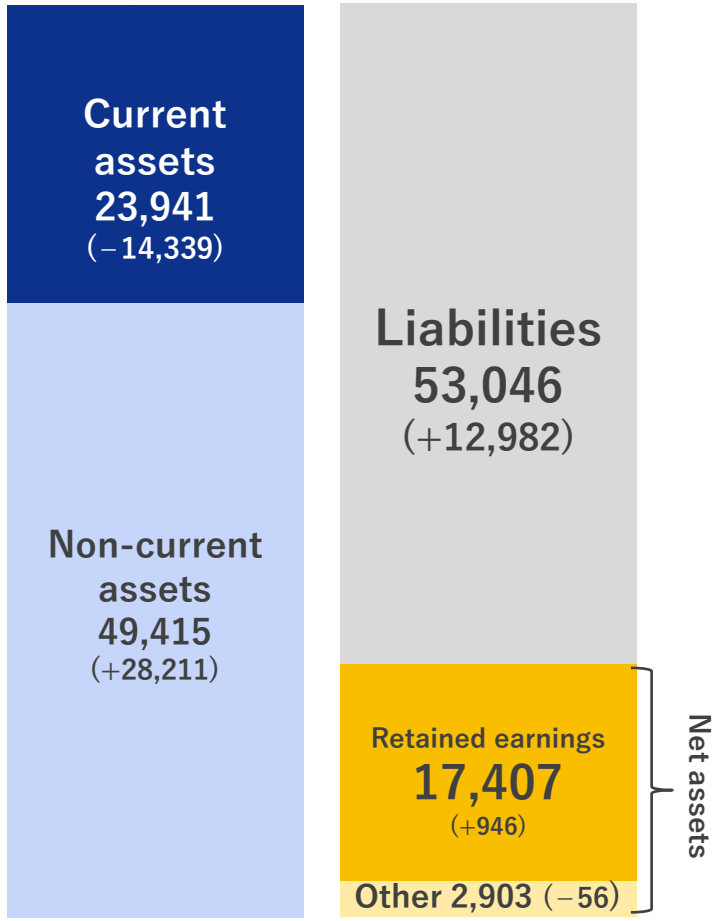
Genki Global Dining Concepts

Cash and deposits decreased following payment of the consideration for acquiring Food Odyssey.
Non-current assets and liabilities increased with the consolidation of Food Odyssey.
Equity ratio: 27.7% (32.6% at the prior year-end)

(JPY million)	FY3/2026 Year-end	FY3/2027 End of Q2	Change
Total current assets	38,280	23,941	−14,339
Cash and deposits	28,492	10,047	−18,444
Other current assets	9,788	13,894	+4,106
Total non-current assets	21,204	49,415	+28,211
Total assets	59,484	73,356	+13,872
Total liabilities	40,063	53,046	+12,982
Total borrowings	25,288	25,152	−136
Other liabilities	14,775	27,894	+13,119
Total net assets	19,420	20,310	+889
Total liabilities and net assets	59,484	73,356	+13,872

*Borrowings are the total of short-term loans, current portion of long-term loans and long-term loans (excluding lease obligations).

(JPY million)



Copyright © Genki Global Dining Concepts Corporation All rights reserved.

02

Segment Overview

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Japan Same-Store Traffic: Stronger Value Menus

Genki Global Dining Concepts



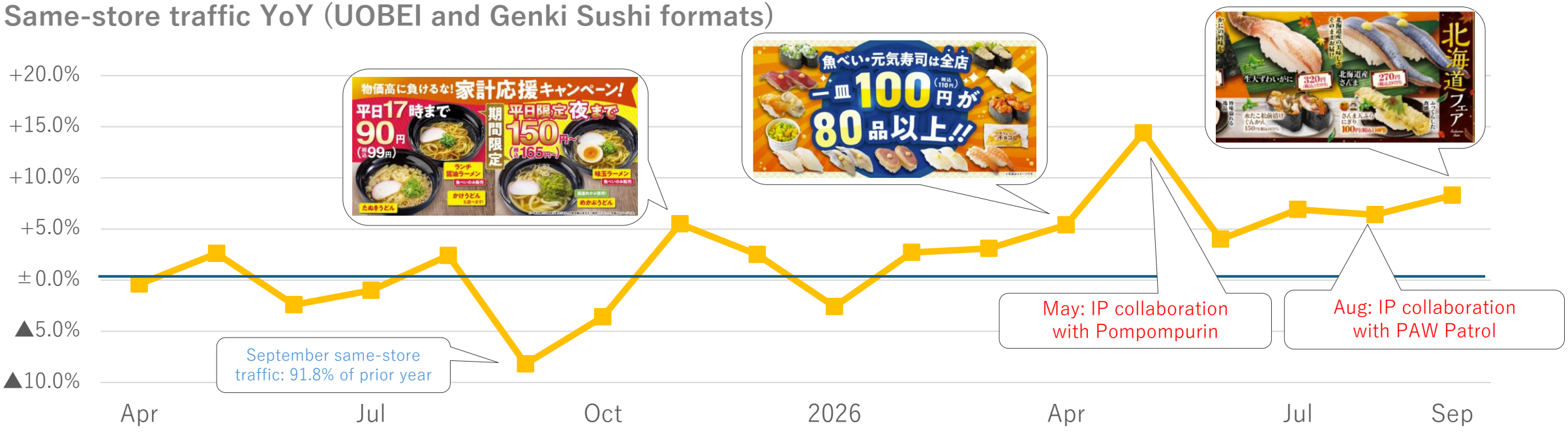
Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Japan Same-Store Traffic: YoY Trend

Genki Global Dining Concepts

As of Q2, same-store traffic was strong at 107.6% of prior year, while spend per guest held at the prior-year level. Stronger value menus, new JPY 100 desserts, IP collaborations and product fairs also attracted new guests.

Same-store traffic YoY (UOBEI and Genki Sushi formats)



FY3/2026	FY3/2027
In the first half of the prior year, traffic struggled, falling to 91.8% of the prior-year level in September. JPY 90 udon and ramen were introduced from November to improve weekday seat utilization, and traffic has been recovering since the second half.	More JPY 100 items strengthened guest draw, while item-level price optimization secured profitability. Traffic exceeded the prior year in all six months of the first half, reaching 108.3% in September.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

New Stores in Japan

Genki Global Dining Concepts

Four UOBEI / Senryo stores opened. Despite rising construction costs, we remain selective and keep our opening criteria, so openings are expected to fall short of plan.
Two Umakatsu stores opened. Priorities are proving the profit model and establishing low-cost operations.

魚べい 千両

Expansion policy
Target 15 new stores a year

As of Q2
4 stores opened

Above-average sales with strong profitability

- This year: openings to strengthen existing clusters
- Next year: develop stores mainly in new areas
- Install Uoppi at new stores



UOBEI Soka Shinden: opened Aug 29



“Uoppi” entertainment panel

大阪焼肉 うま勝

Expansion policy
Expand in eastern Japan, led by Tochigi

As of Q2
2 stores opened

Sales broadly in line with plan, building a model for rapid payback

- First half: clustered openings in Tochigi
- Next year: develop stores mainly in new areas
- Target low investment, food and labor costs



Umakatsu Nasushiobara: opened Jun 29



Umakatsu Yuinomori: opened Aug 28

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Food Odyssey: “Sushi Sushi” Joins the Group

Genki Global Dining Concepts

A sushi takeaway chain with 186 stores in Oceania and the Middle East
Accelerating growth through Japanese quality and group synergies



Sushi Sushi store


Products

Food Odyssey stores

186 stores

Australia 181 / NZ 1 / Saudi Arabia 4

Overseas stores (Mar → Sep)

254 → 444 stores

Overseas network expanded about 1.7× in 2026

Acquisition objectives — strategic direction

01 Japanese quality

Japanese ingredients, menus and operating expertise to build quality and trust as "sushi from a Japanese company"

Key initiatives

- Japanese menus
- Japanese quality standards

02 Group synergies

Use Genki sourcing and product development to improve products while controlling costs

Key initiatives

- Direct imports from Japan
- Joint procurement

Our goal

Grow same-store sales and improve profitability

Overseas franchising discussions underway with several countries

Sushi Sushi at a glance

Brand promise

“Real Food. Ready to Go.”

Fresh, quality meals for convenient takeaway

Products

Hand rolls and sushi packs

Also platters and onigiri

Shopping and customer touchpoints

Primarily in-store takeaway

Koi Club member app drives store visits

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Food Odyssey: Japanese Quality and Synergies to Lift Profitability

Genki Global Dining Concepts

Bring Japanese menus, sourcing and store operations into Food Odyssey (FO) to strengthen products and cost competitiveness

Strategic direction | Japanese quality × Group synergies → Executed through three initiatives

1 Products | Introduce Japanese menus



Sushi (current range)

×



Hot noodles



Desserts

Grow sales with sushi meal sets

- Offer sets combining sushi with hot noodles and soups
- Broaden desserts, incl. ice cream made in Japan (phased launch from January 2027)

2 Sourcing | Efficient imports from Japan

Japan (Genki Group) → Buy → Australia (Sushi Sushi)

Combine volumes / standardize specifications and materials

Reduce costs, improve value and satisfaction

- Combine volumes with Genki to import ingredients directly from Japan
- Use cost savings to improve price and quality, raising customer satisfaction

3 Operations | Two-way sharing of expertise

Genki (Send managers) → Operations committee (FO / Genki) → Owned stores (Roll out)

Exchange expertise through the operations committee

Improve store operations with Genki expertise

- Share expertise in quality control, hygiene and customer service for store operations
- Joint FO / Genki operations committee to address issues

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Global Business: Store Expansion Strategy

Genki Global Dining Concepts

444 overseas stores. Expand QSR formats in both owned and franchised stores to exceed 550 stores by March 2029.

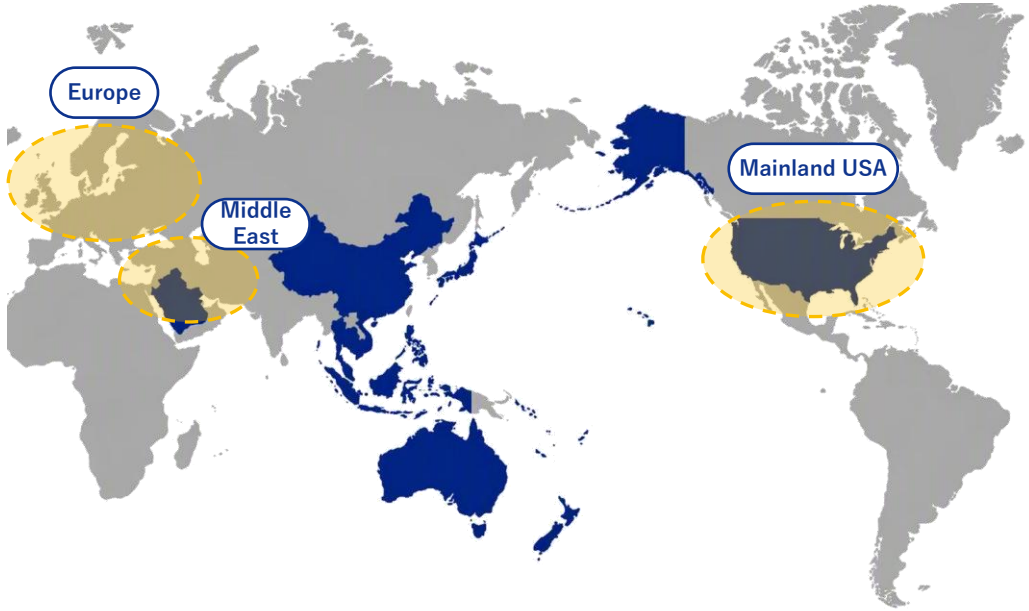
Overseas stores

Sep 30, 2026

444 stores → March 2029 target **550+** stores

Asia	Oceania	USA	Middle East
244 stores	182 stores	13 stores	5 stores
9 countries / regions, incl. Hong Kong and China	Australia 181 / NZ 1	Hawaii 11 / Mainland 2	Saudi Arabia 4 / Kuwait 1

Current footprint and future expansion



Regional expansion policy

Asia (excl. Japan)

GENKI SUSHI / 千両

Expand the conveyor-belt sushi network

244 stores (Hong Kong 102, China 56, etc., all FC)

- Work more closely with local franchisees on further openings
- Prepare to launch takeaway QSR formats

USA

GENKI SUSHI / GENKI 元気ダイナー DINER HANDROLL + SUSHI / UOBEI / sushi sushi

New formats for mainland USA

13 stores (Hawaii 11 / Mainland 2)

- Expand new Genki Diner format from Hawaii to the mainland
- Develop takeaway QSR formats

Australia / New markets

sushi sushi

Sushi Sushi in new countries

186 stores (Australia 181 / NZ 1 / Saudi Arabia 4)

- Australia: add openings in the west to the east-focused network
- New markets: FC talks with eight countries, incl. in Europe

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Global Business: Planned Openings

Genki Global Dining Concepts

GENKI DINER: new format scheduled to open in Waikiki, Hawaii in November
UOBEI: LA 9th St scheduled to start operating as a takeaway store on December 1

GENKI 元気ダイナー DINER HANDROLL + SUSHI

Expansion policy
Start in Hawaii, then expand to mainland USA

Beachwalk
Late Nov

New format opening in Waikiki, Hawaii

Brand concept
A new format of hand rolls focused on quality ingredients and live preparation, capturing the new lifestyles of younger guests



Exterior concept


Ahi poke hand roll

UOBEI

Expansion policy
Build a store cluster in the LA area

LA 9th St
Dec 1

Scheduled to start operating at Los Angeles 9th St

Brand concept
A hub serving authentic sushi and rice bowls anytime, delivered quickly to fit local lifestyles



UOBEI exterior


Premier Nigiri Set $20.99
Citrus Pepper Salmon $15.49
Rainbow Roll $16.49
Dragon Roll $16.49

Grab & Go Menu (selection)

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Progress in Strengthening Sourcing

Genki Global Dining Concepts

Farming sea bream, yellowtail, salmon and salmon roe for stable sourcing and higher product value

From building production capacity to wider supply to stores in Japan, then future overseas expansion

Upstream: aquaculture	Current progress	Future plans
 **Red sea bream** Marine farming	**Full-scale store supply since May 2026** 71 pens / approx. 600 t a year AI feeders installed in all 71 pens	**Expand AI feeding to more pens** Improve consistency and reduce feed costs Explore aquaculture DX for other species
 **Yellowtail** Marine farming	**Farming partnership began in Dec 2025** 45 pens / planned approx. 900 t a year Limited sales of Naoshima Kanburi announced	**Full shipments planned from winter 2026** Stable supply to group stores in Japan Further improve scale and quality
 **Salmon** Land-based farming	**Expanded to 55 land-based tanks** Oct 2026: early sales of existing stock Joint-farmed fish being raised for full shipment	**Joint-farmed fish to ship from spring 2027** Discussing expansion to 1,000 tanks in 7 years Domestic salmon for stores in Japan and overseas
 **Salmon roe** Land-based farming	**Land-based partnership began in Oct 2025** Uses the same infrastructure as salmon Building a stable production system	**Target annual output of 40–60 t** Shift from imports to domestic raw materials All Japan stores, then overseas expansion

Sources: company releases (Nov / Dec 2025; Jun / Sep 2026), FY3/2026 results presentation. *Output, shipping dates and expansion include planned figures and matters under discussion.
*The October 2026 early salmon sales used Hirayama's existing stock, not shipments from the joint farming project.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

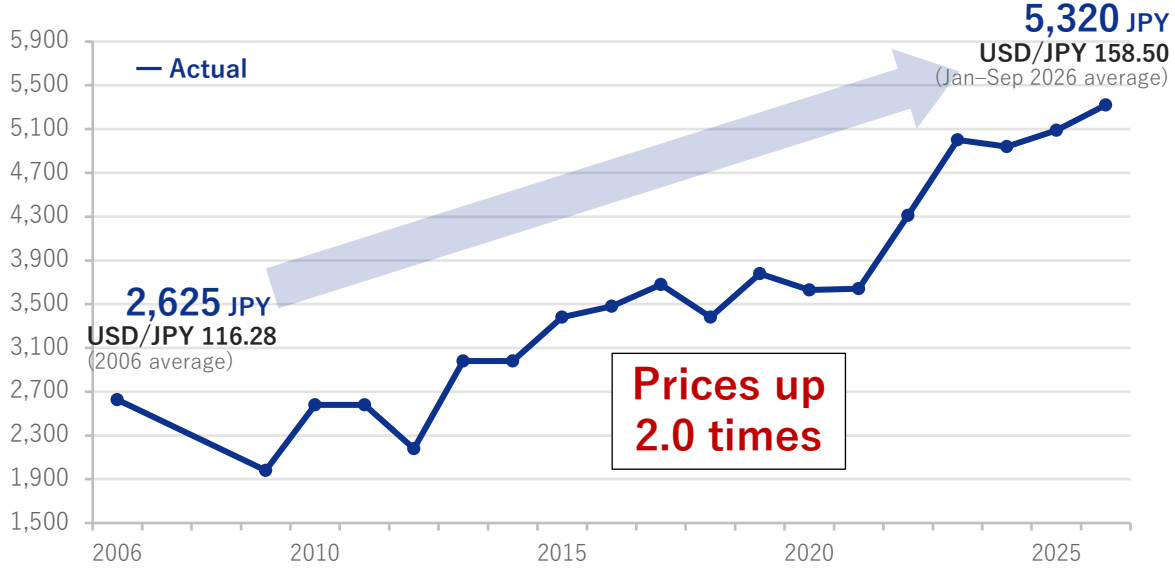
Salmon and Salmon Roe: Supply and Prices

Genki Global Dining Concepts

Salmon prices remain high and roe raw materials are scarce. Without our own farmed supply, we cannot secure these toppings.

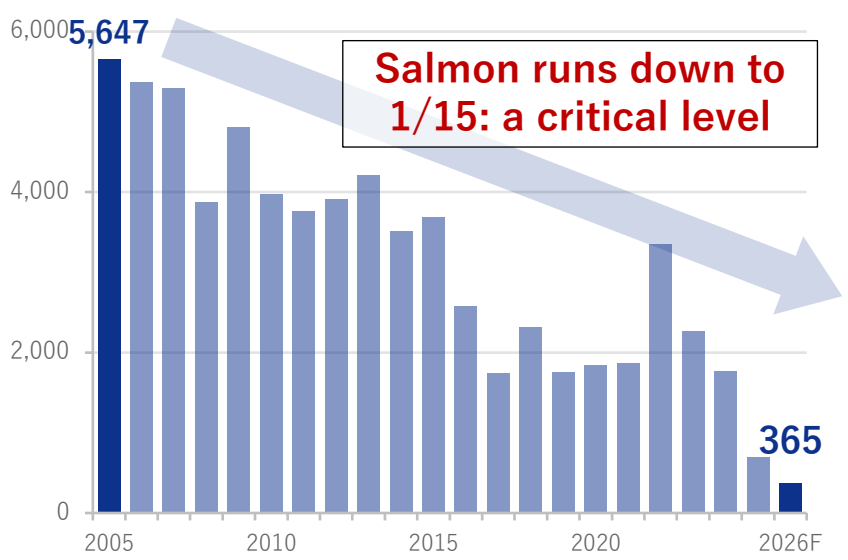
Salmon: about 2.0× in 20 years, likely to stay high

Imported farmed salmon (sashimi grade): retail price (JPY/kg)



Roe: chum salmon runs fell to about 1/15 in 20 years

Hokkaido chum salmon runs (10,000 fish)



Roe retail price
(national median, JPY/kg)

Sep 2016
11,280 JPY

Sep 2025
19,370 JPY

Sep 2026
23,130 JPY

About 2.1 times in 10 years

■ Four reasons salmon and roe prices are likely to stay high

Demand: China competes

China imports: +39%

Atlantic salmon (Jan–Jun 2026, YoY). China competes with Japan for the same fish.

Supply: little global growth

Growth: 0–2%

Zero growth in H2 2026
Only 0–2% growth expected in 2027

FX: weak yen raises costs

USD 1 = JPY 116 → 159

2006 → 2026 (Jan–Sep average)
The same USD 1 fish needs about 1.4× as many yen

Warming: salmon fail to grow

Chum salmon catch: −34%

Hokkaido, end-Sep 2026 YoY. Rising water temperatures from warming reduce food for juvenile salmon.

Sources: Salmon prices: MIC Retail Price Survey; published price records for the same Costco item / FX: Bank of Japan / Chum salmon runs: Japan Fisheries Research and Education Agency; Hokkaido Research Organization (HRO) Salmon and Freshwater Fisheries Research Institute / Roe prices: MIC Retail Price Survey (compiled by Nedan Hakusho) / Supply: Mowi Q2 2026 results (Kontali estimates) / Demand: China Customs statistics (compiled by Undercurrent News) / Warming and chum salmon catch: HRO Salmon and Freshwater Fisheries Research Institute (Kyodo News, Oct 6, 2026)
Notes: 2006–19 salmon prices are single-date in-store prices of the same Costco item (Norwegian farmed Atlantic salmon, sashimi grade; no records for 2007–08); from 2020, MIC national averages for trout / Atlantic salmon, sashimi grade (2026: Jan–Sep average). Definitions differ. FX: average of BOJ Tokyo 17:00 monthly averages. 2026 salmon runs are forecasts.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Salmon and Roe Farming: Partnership with Hirayama

Genki Global Dining Concepts

One year into the partnership: early Momotaro Salmon sales despite the earthquake; full shipments planned around spring 2027

September 2025



Land-based farming tanks

Salmon land-based farming partnership

- Hirayama (Yatsushiro) handles raising through shipment
- Raised in natural groundwater

October 2025



Juvenile fish release

Roe partnership begins First release ceremony

- Land-based farming of domestic roe
- Starting with 36 tanks
- Target 40–60 t a year

May 2026



Land-based farming tanks

Second release ceremony (first release of our own juveniles)

- Release of our own juveniles
- Juveniles purchased and jointly raised

October 2026



Momotaro Salmon sashimi

After the Kumamoto earthquake, early sales to support recovery

- Farming maintained despite the Jul 28 quake (JMA upper 6)
- Early sales at the Ueno store, Oct 3–4
- All sales proceeds donated

Dec 2026 (planned)



Land-based farming tanks

Add 73 tanks: 128 in total (planned)

- Add 73 tanks to the existing 55
- Expand capacity with greenhouse-type facilities
- 1,000 tanks in 7 years

Next steps

Around spring 2027
Full shipments of joint-farmed fish
Planned launch in selected stores

Tanks
36 → 55 (current)
Toward 1,000 tanks in 7 years

2032 production
Salmon: 1,000 t / year
Roe: 40–60 t / year

2032 shipments
All group stores
in Japan and overseas (target)

Note: Momotaro Salmon is a registered trademark of Yamahira Co., Ltd.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Kiyohara Genki Farm: First-Year Harvest

Genki Global Dining Concepts

Kiyohara Genki Farm began its first rice harvest in September. About 150 t planned for UOBEI and Genki Sushi in eastern Japan.

Sustainable operations with farmers

Fair prices allow growers to sustain their farming operations

Stable rice sourcing and lower price risk also stabilize our business


Harvest / threshing


Loading unhulled rice


Drying / processing


Dryers (3)


Rice huller (new)


Rice grader (new)


Color sorter (new)

Commitment to quality

Grown in Kiyohara paddies using clear Kinugawa River water
Hulled, graded and color-sorted after harvest before shipment



In-store display

approx. 150 t

Shipments to GGDC have begun

Niji no Kirameki / Tochigi no Hoshi

Used in stores in eastern Japan

From harvest to store supply

Sep 5	Harvest begins (through mid-October)
From late Sep	Truck deliveries to Shinmei's Honjo warehouse, Saitama
Nov–Dec	Use begins at UOBEI and Genki Sushi in eastern Japan

Medium-term annual target

approx. 500 t

Target output to supply UOBEI and Genki Sushi stores in Tochigi

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Sustainability Initiatives

Genki Global Dining Concepts

Sustainable operations in three areas: store electricity, aquaculture and community contribution

01 On-site power generation systems

Installed at three UOBEI stores to verify cuts in purchased power and CO_2

- Installed: Tsuruta Oct 16 / Ageo Hiratsuka Oct 29 / Koriyama Shima mid-Nov (planned)
- Lower environmental impact and backup power during outages; community support also under study
- Trial run in November; phased full operation from around December after approvals


Container installed at UOBEI Tsuruta

02 Land-based salmon farming

Land-based farming in Japan supplies low-impact domestic salmon

- No overseas shipping, reducing transport CO_2 emissions
- No sea pens, limiting impact on the marine environment
- Farms use renewable energy from hydro and wind power


Salmon farming tanks, Yatsushiro, Kumamoto 71 tanks

03 Corporate hometown tax donation

Corporate Hometown Tax Donation to Utsunomiya City (March 2026)

- Supports children's play and learning environments, a new arena, etc.
- Corporate hometown tax donation gives back to Utsunomiya, our birthplace
- Also supplied cutlery to children's cafeterias (six in Utsunomiya)


Cups donated to children's cafeterias

Related SDGs | 4 Quality education | 7 Clean energy | 11 Sustainable cities | 13 Climate action | 14 Life below water | 17 Partnerships

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

03

Full-Year Outlook and Shareholder Returns

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

FY3/2027 Consolidated Earnings Forecast

Genki Global Dining Concepts

(JPY million)

	FY3/2026	FY3/2027		
	Actual	Forecast	YoY change	% change
Net sales	73,711	(1) 103,000	+29,288	+39.7%
Operating profit	4,797	6,000	+1,203	+25.1%
Operating margin	6.5%	(2) 5.8%	−0.7pt	–
EBITDA	6,776	8,673	+1,897	+27.9%
Ordinary profit	5,242	5,900	+658	+12.5%
Net profit	3,492	(3) 3,300	−192	−5.5%
EPS (JPY)	197.77	186.87	−10.90	−5.5%
ROE	19.1%	16.5%	−2.6pt	–

(1) GODAK Co., Ltd. and Kobe Marukan Co., Ltd. included from Q4 FY3/2026; Food Odyssey Pty. Ltd. included from Q2 FY3/2027.
(2) Consolidation of GODAK, which has a high cost-of-sales ratio, is expected to affect earnings.
Goodwill amortization for Food Odyssey Pty. Ltd. is expected to be recorded.
(3) The tax burden ratio is expected to rise because goodwill amortization is not deductible for tax purposes.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Dividends and Shareholder Benefits

Genki Global Dining Concepts

FY3/2027 annual dividend forecast: JPY 70 per share (unchanged from the prior year)

Dividend per share

	FY3/2025 Actual	FY3/2026 Actual	FY3/2027 Forecast
Interim	JPY 30	JPY 35	JPY 35
Year-end	JPY 40	JPY 35	JPY 35
Annual	JPY 70	JPY 70	JPY 70

*FY3/2025 and FY3/2026: actual. FY3/2027: company forecast.

Record dates: interim September 30 / year-end March 31

Shareholder benefits

魚べい 元気寿司 千両 大阪焼肉 うま勝

Shares held	Held under 1 year	Held 1 year or more
2,000 or more	40 × JPY 500 vouchers (JPY 40,000 a year)	50 × JPY 500 vouchers (JPY 50,000 a year)
1,000 to under 2,000	20 × JPY 500 vouchers (JPY 20,000 a year)	25 × JPY 500 vouchers (JPY 25,000 a year)
200 to under 1,000	4 × JPY 500 vouchers (JPY 4,000 a year)	5 × JPY 500 vouchers (JPY 5,000 a year)
100 to under 200	2 × JPY 500 vouchers (JPY 2,000 a year)	2 × JPY 500 vouchers (JPY 2,000 a year)

*Issued twice a year (June / December). Voucher counts shown are per issue.

*1 year or more: listed or recorded under the same shareholder number on at least three consecutive record dates.

Basic policy

We regard returning profits to shareholders as one of our key management priorities. While strengthening our equity base, our basic policy is to continue paying stable dividends and issuing shareholder benefit vouchers.

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

04

Appendix

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Company Profile

Genki Global Dining Concepts

Company name	Genki Global Dining Concepts Corporation
Representative	Mitsuzo Fujio, Representative Director, President and Executive Officer
Established	Founded: December 1968 / Incorporated: July 1979
Business	Operation of restaurant chains in Japan and overseas
Tokyo HQ	19F Ueno Frontier Tower, 3-24-6 Ueno, Taito-ku, Tokyo
Utsunomiya HQ	2F MSC No. 2 Building, 1-4-22 Odori, Utsunomiya, Tochigi
Employees (consolidated)	691 (as of March 31, 2026)
Stock exchange	Tokyo Stock Exchange, Standard Market (Securities Code: 9828)

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

History

Genki Global Dining Concepts

1968	Dec (Founded)	First store opened in Utsunomiya, Tochigi
1979	Jul (Incorp.)	Genroku Shoji Co., Ltd. established as a Genroku Sushi Chain franchisee
1990	Mar	Renamed Genki Sushi Co., Ltd. (independent of the franchise)
1991	Aug	OTC stock listing (first in Japan's conveyor-belt sushi industry)
1993	Sep	First overseas store, in Hawaii (first in Japan's conveyor-belt sushi industry)
1994	Jul	First Singapore FC store opens (first overseas franchise)
1995	Mar	First Hong Kong FC store opens
	Oct	First Malaysia FC store opens
1997	Nov	Listed on TSE 2nd Section (first in Japan's conveyor-belt sushi industry)
2002	Sep	Moved to TSE 1st Section (first in Japan's conveyor-belt sushi industry)
2009	May	First Indonesia FC store opens
2010	Jun	First China FC store opens
2012	May	Capital and business alliance with Shinmei (became a Shinmei subsidiary via TOB in June 2015)
	Jul	First non-conveyor sushi store opens
2015	Sep	First Philippines FC store opens
2016	Dec	First Cambodia FC store opens
2018	Jul	First Myanmar FC store opens
2024	Aug	Renamed Genki Global Dining Concepts Corporation
	Aug	New Tokyo HQ established
2025	Jul	First Vietnam FC store opens
	Oct	Acquired all shares of GODAK and Kobe Marukan
	Nov	Utsunomiya HQ established
2026	Jan	Osaka Yakiniku Umakatsu first store opens
	Apr	Acquired Food Odyssey Pty. Ltd. (Australia) as a subsidiary

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Corporate Philosophy

Genki Global Dining Concepts

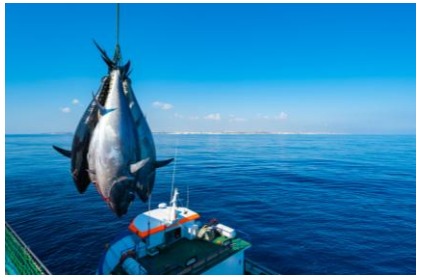
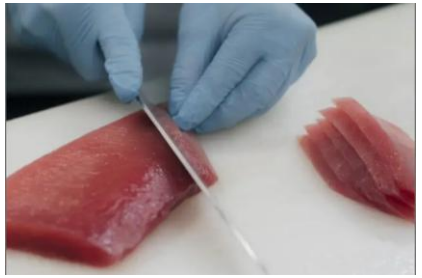
Corporate philosophy

We energize people around the world

by creating meaningful and joyful moments

through every dish we serve with sincerity and care.



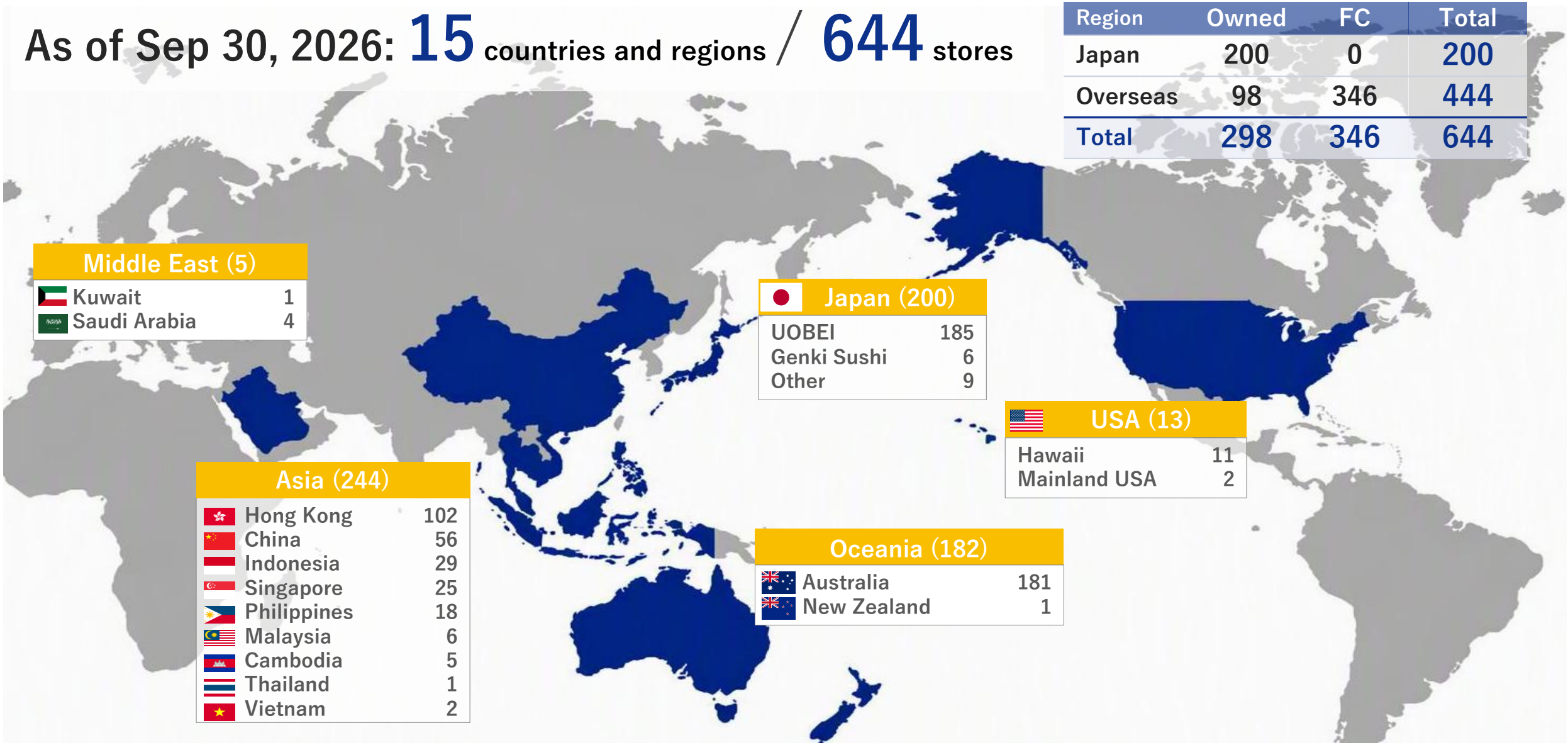
Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Store Network and Geographic Footprint

Genki Global Dining Concepts

As of Sep 30, 2026: 15 countries and regions / 644 stores

Region	Owned	FC	Total
Japan	200	0	200
Overseas	98	346	444
Total	298	346	644



Middle East (5)

Kuwait	1
Saudi Arabia	4

Japan (200)

UOBEI	185
Genki Sushi	6
Other	9

USA (13)

Hawaii	11
Mainland USA	2

Asia (244)

Hong Kong	102
China	56
Indonesia	29
Singapore	25
Philippines	18
Malaysia	6
Cambodia	5
Thailand	1
Vietnam	2

Oceania (182)

Australia	181
New Zealand	1

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Store Network

Genki Global Dining Concepts

Category	Operating model	Country / region	Mar 31, 2026	Sep 30, 2026	Change
Japan	**Owned**	(UOBEI, Genki Sushi, Osaka Yakiniku Umakatsu, etc.)	**194**	**200**	**+6**
Overseas	**Owned**	USA	11	12	+1
		Australia	—	86	+86
	Owned subtotal		**11**	**98**	**+87**
	Franchise (FC)	Hong Kong	101	102	+1
		China	55	56	+1
		Singapore	24	25	+1
		Indonesia	29	29	—
		Philippines	18	18	—
		Malaysia	6	6	—
		Cambodia	5	5	—
		Vietnam	2	2	—
		Thailand	1	1	—
		Kuwait	1	1	—
		Australia	—	95	+95
		New Zealand	—	1	+1
		Saudi Arabia	—	4	+4
		USA	1	1	—
	FC subtotal		**243**	**346**	**+103**
	Overseas total		**254**	**444**	**+190**
Total		**Japan + overseas total**	**448**	**644**	**+196**

魚べい

大阪焼肉 うま勝

GENKI SUSHI

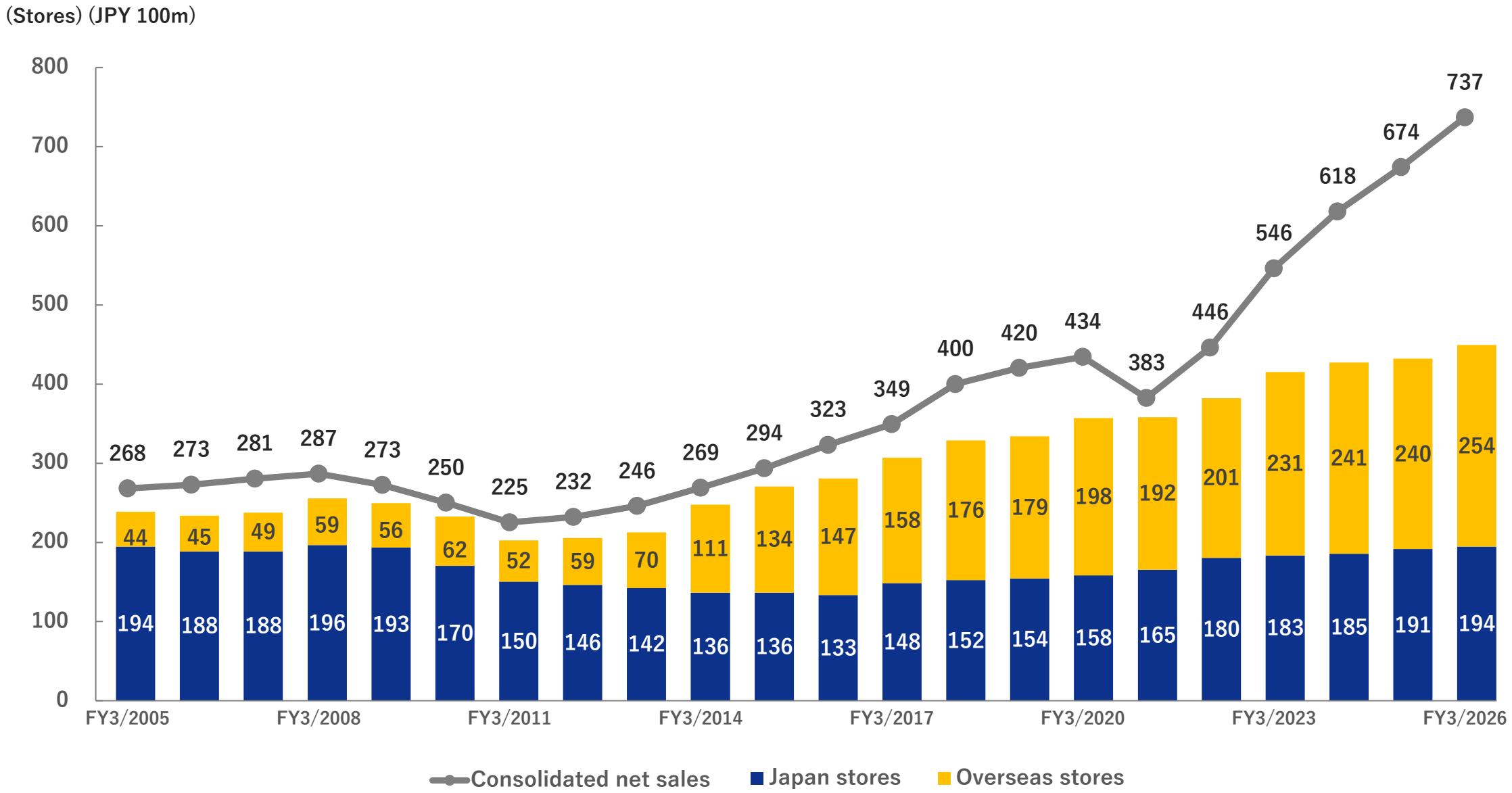
千両

sushi sushi

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Consolidated Net Sales and Japan / Overseas Store Count (March 2026)

Genki Global Dining Concepts

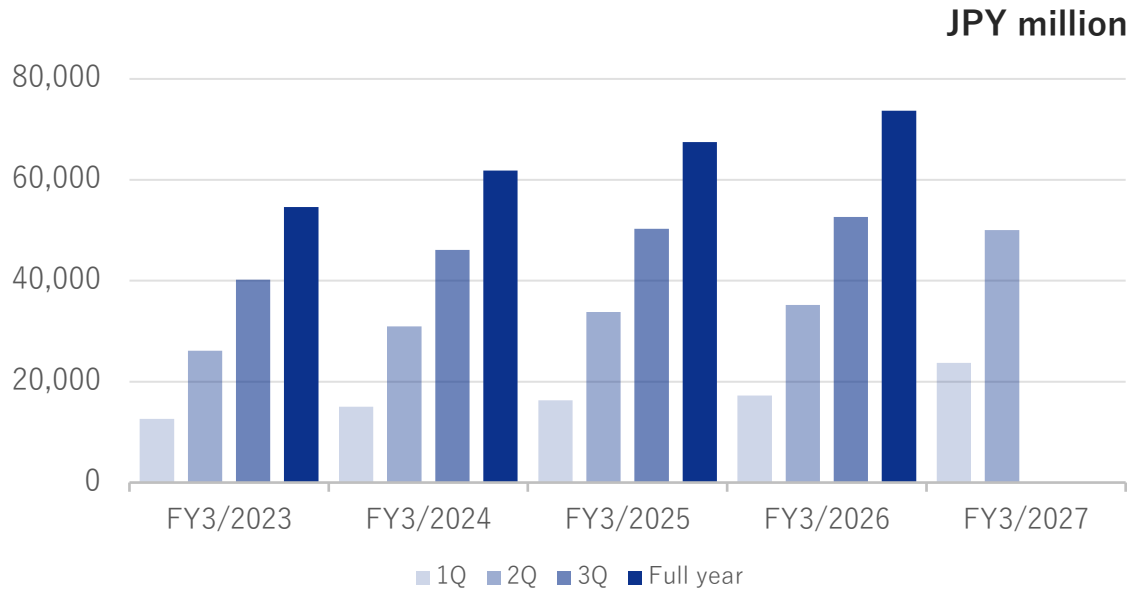


Copyright © Genki Global Dining Concepts Corporation All rights reserved.

Cumulative Quarterly Net Sales and Operating Profit

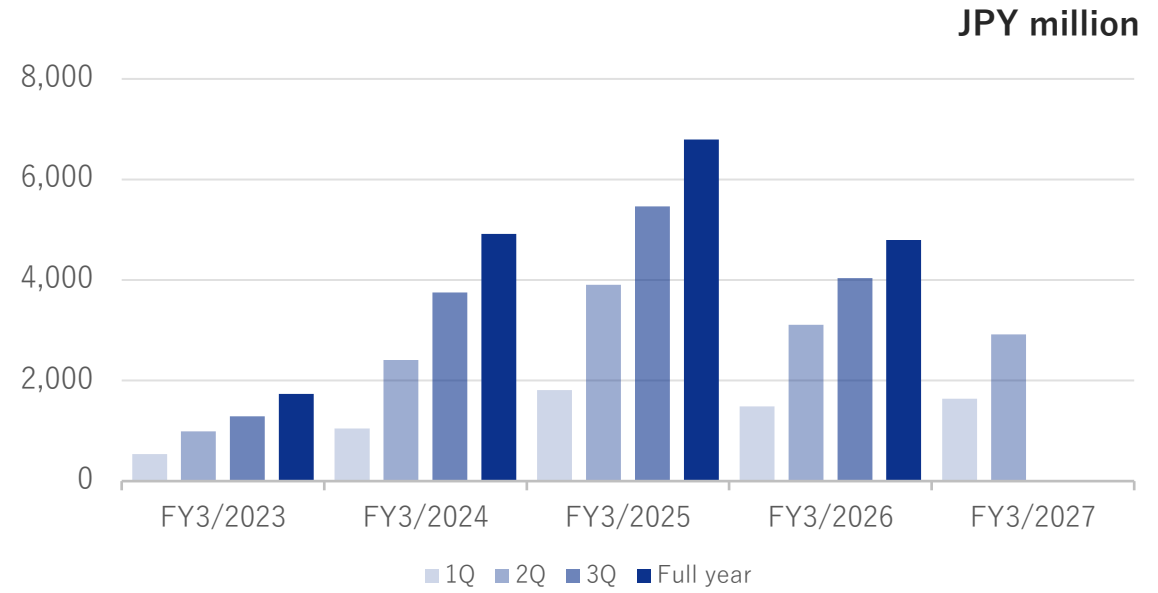
Genki Global Dining Concepts

Net sales



Net sales	FY3/2023	FY3/2024	FY3/2025	FY3/2026	FY3/2027
1Q	12,644	15,019	16,318	17,242	23,699
2Q	26,132	30,949	33,796	35,205	50,059
3Q	40,227	46,130	50,277	52,638	
Full year	54,614	61,838	67,472	73,711	

Operating profit



Operating profit	FY3/2023	FY3/2024	FY3/2025	FY3/2026	FY3/2027
1Q	538	1,048	1,813	1,483	1,639
2Q	990	2,406	3,906	3,108	2,921
3Q	1,287	3,749	5,463	4,040	
Full year	1,736	4,917	6,792	4,797	

Copyright © Genki Global Dining Concepts Corporation All rights reserved.

- This presentation contains the Company's current plans, earnings outlook and other forward-looking information. Future plans and forecasts have been prepared by the Company based on information currently available.
- Actual results may differ from the information presented due to various future factors. This presentation does not commit to or guarantee that the stated outcomes will be achieved.
- Neither the Company nor the information providers accept any liability for any loss arising from the use of the information in this presentation.

Genki Global Dining Concepts

Contact: Genki Global Dining Concepts Corporation, Corporate Planning Department
ir@genki-gdc.co.jp

Copyright © Genki Global Dining Concepts Corporation All rights reserved.