TKC Corporation 60th Term Financial Results

November 11, 2026

株式会社TKC

TKC

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1. Full-year Business Results Highlights

Record-high profits for 12 consecutive years, increase in dividend anticipated for 12th consecutive year

(1) Consolidated turnover, operating profit, ordinary profit, and net profit attributable to owners of parent company reached record highs.
(2) Due to 16-yen special dividend, fiscal year-end dividend per share anticipated to increase to 71 yen (annual dividend 126 yen).

All segments achieved initially planned turnovers

(1) Accounting Firm Business Division's turnover increased by 2.1 percentage points from previous year
(2) Local Governments Business Division's turnover increased by 10.4 percentage points from previous year
(3) Printing Business Division's turnover increased by 2.4 percentage points from previous year

61st Term business results forecast revised upward to increase in both income and profit

(1) As of beginning of 60th Term, decline in income in 61st Term anticipated due to drop-off in standardization special demand.
(2) 61st Term forecast revised upward to increase in both income and profit. New increases in turnover expected from:
1) Monetization of new products (OMS Agent and FX Agent) in the Accounting Firm Business
2) Outsourcing of operational management support services for Gov-Cloud to TKC and revision of software pricing structure

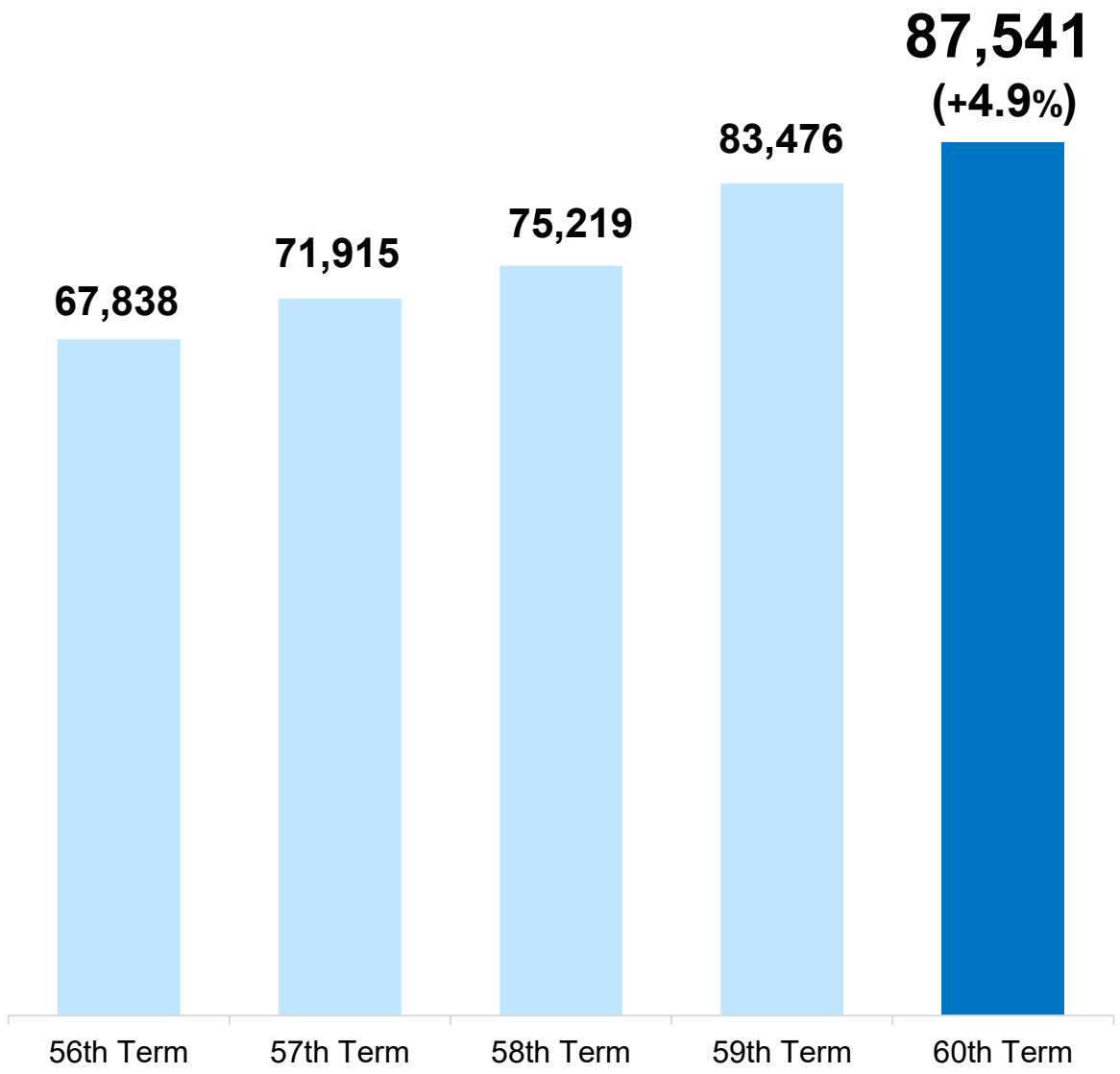
*In 61st Term, the abolition of tax credits for wage increases will eliminate tax deductions. As a result, net profit attributable to owners of parent company is expected to decline.

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Turnover (consolidated)

(Million yen)

*Figures in parentheses indicate change from the previous year.



Turnover
87,541 million yen (+4.9%)

Operating profit
17,845 million yen (+10.6%)

Ordinary profit
18,502 million yen (+11.5%)

Net profit
13,551 million yen (+12.0%)

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Turnover (non-consolidated)

(Million yen)

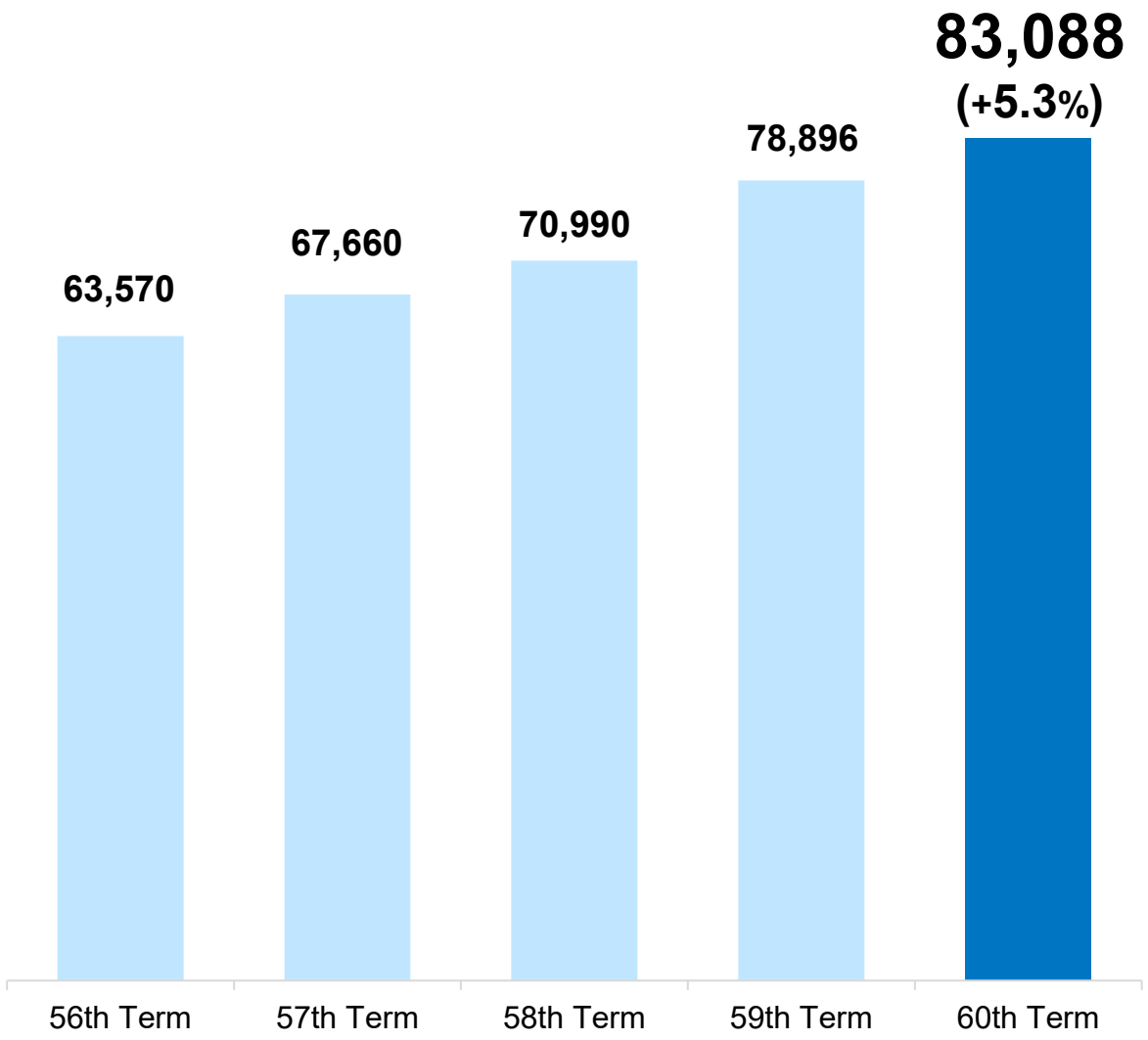


*Figure in parentheses indicates change from the previous year.

Turnover
83,088 million yen (+5.3%)

Operating profit
17,485 million yen (+12.8%)

Ordinary profit
18,376 million yen (+13.6%)

Net profit
13,557 million yen (+14.4%)

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2. Operating Results | Segment Income

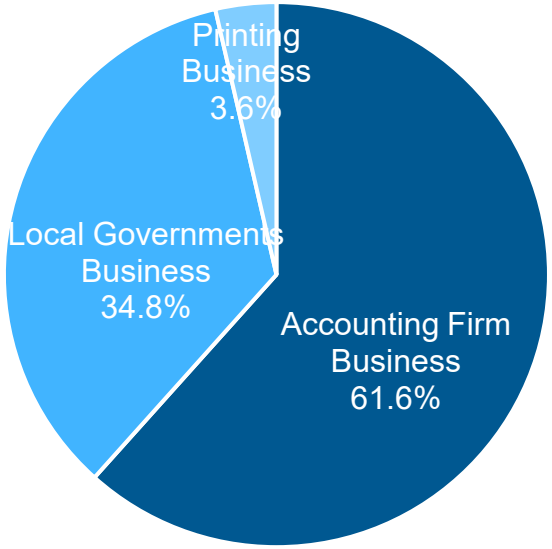
No.	Segment	Turnover (Million yen)	YoY	Operating profit (Million yen)	YoY	
1	Accounting Firm Business	53,957	2.1%	11,357	-9.0%	*1
2	Local Governments Business	30,425	10.4%	6,337	80.4%	
3	Printing Business	3,158	2.4%	148	3.0%	
4	Adjustments	-	-	1	-	*2
5	Total	87,541	4.9%	17,845	10.6%	

*1 Refer to page 8 for an explanation of the operating profit decline in the Accounting Firm Business.

*2 Refer to the segment information note in the “Financial Results” for details of adjustments.

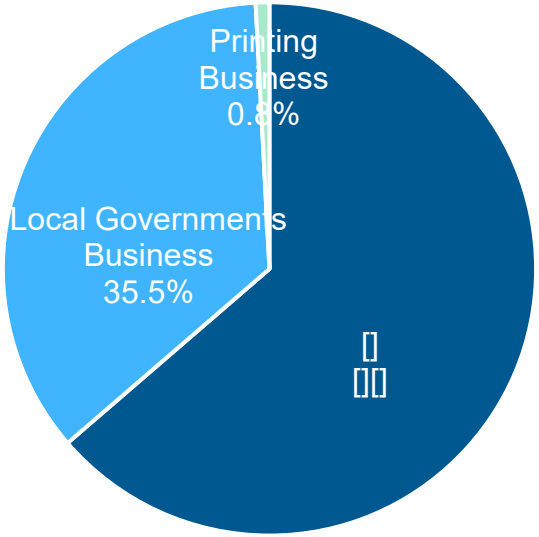
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Consolidated turnover



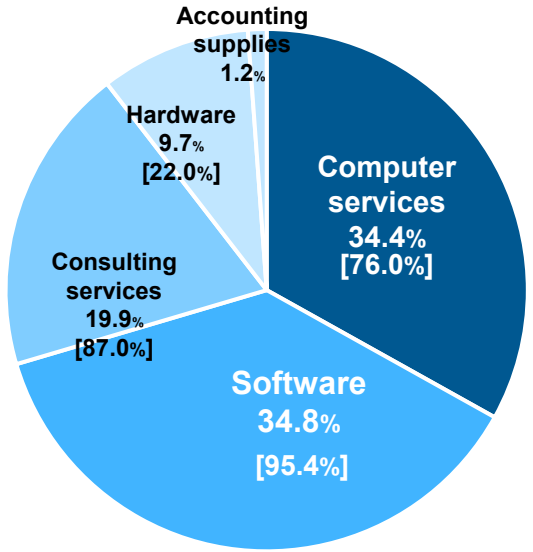
87,541 million yen

Consolidated operating profit



17,845 million yen

Non-consolidated turnover



[ ]: Contribution margin

83,088 million yen

*Turnover from software

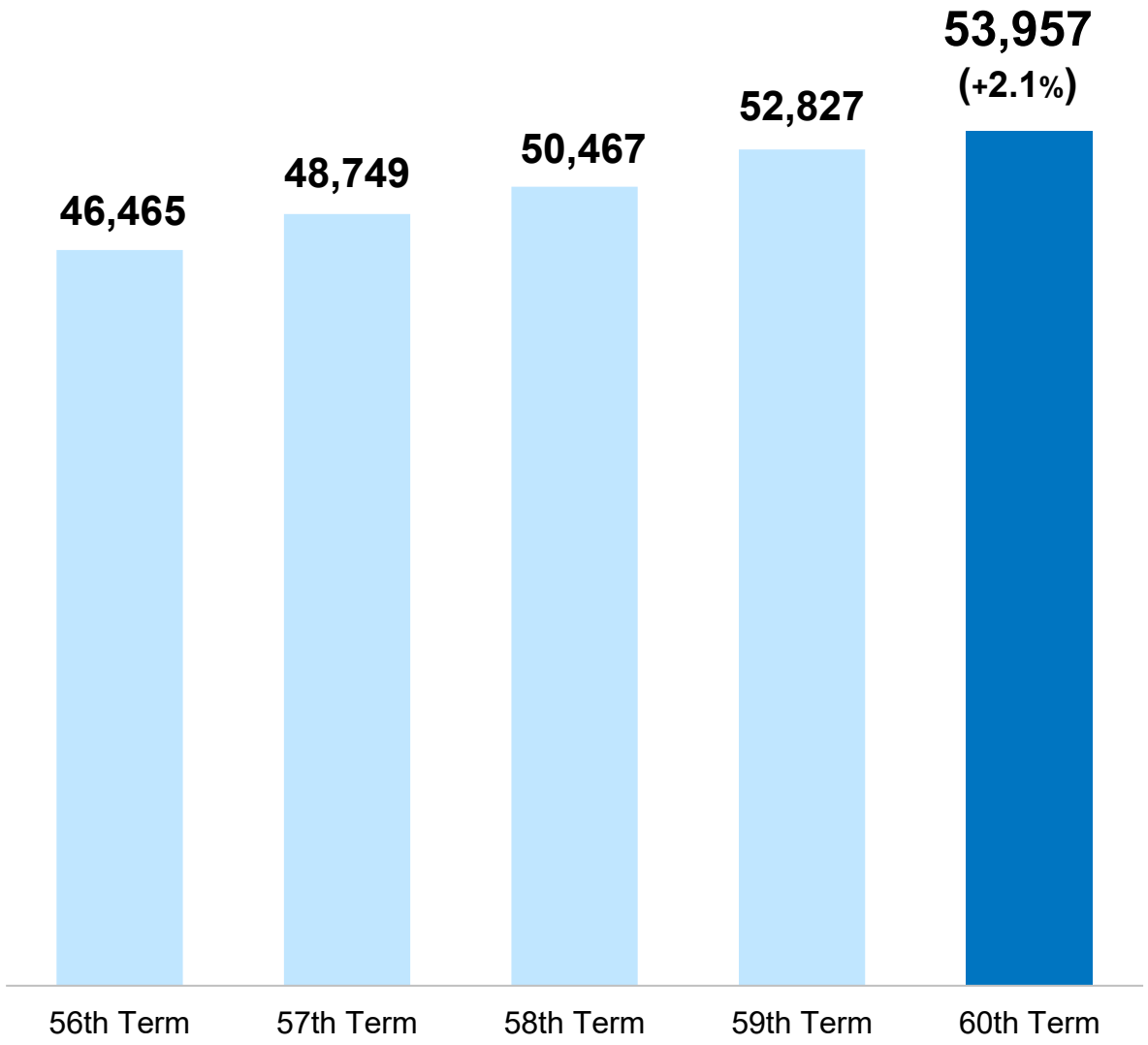
One-time purchase	: 22%
Rental	: 78%

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Turnover of the Accounting Firm Business Division

*Figure in parentheses indicates change from the previous year.

(Million yen)



Breakdown of turnover	YoY
(1) Computer services	+6.1%
(2) Software	+1.1%
(3) Consulting services	+4.5%
(4) Hardware	-5.6%
Operating profit	-9.0%

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Business results highlights of the Accounting Firm Business Division

Computer services	YoY **+6.1%**	Usage of OMS Cloud, a core system for accounting firms, increased, driven by an increase in the number of new members. New adoption of FX Cloud for client SMEs also increased.
Software	YoY **+1.1%**	Launch of new products, such as OMS Electronic Signature System and Workstream Cloud, contributed to the turnover increase.
Consulting services	YoY **+4.5%**	Turnover from launch and operation support fees increased due to new orders for FX4 Cloud, a financial accounting system that caters to medium-sized enterprises.
Hardware	YoY **-5.6%**	Unit sales decreased due to the end of demand associated with the switch to Windows 11, PC inventory shortages, etc.
Operating profit	YoY **-9.0%**	Operating profit decreased due to a temporary factor attributable to increasing personnel costs (higher business result-linked bonuses across the Company). *The contribution margin has been maintained at the same level year on year. The decrease does not reflect a decline in profitability.

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Turnover of the Local Governments Business Division

(Million yen)

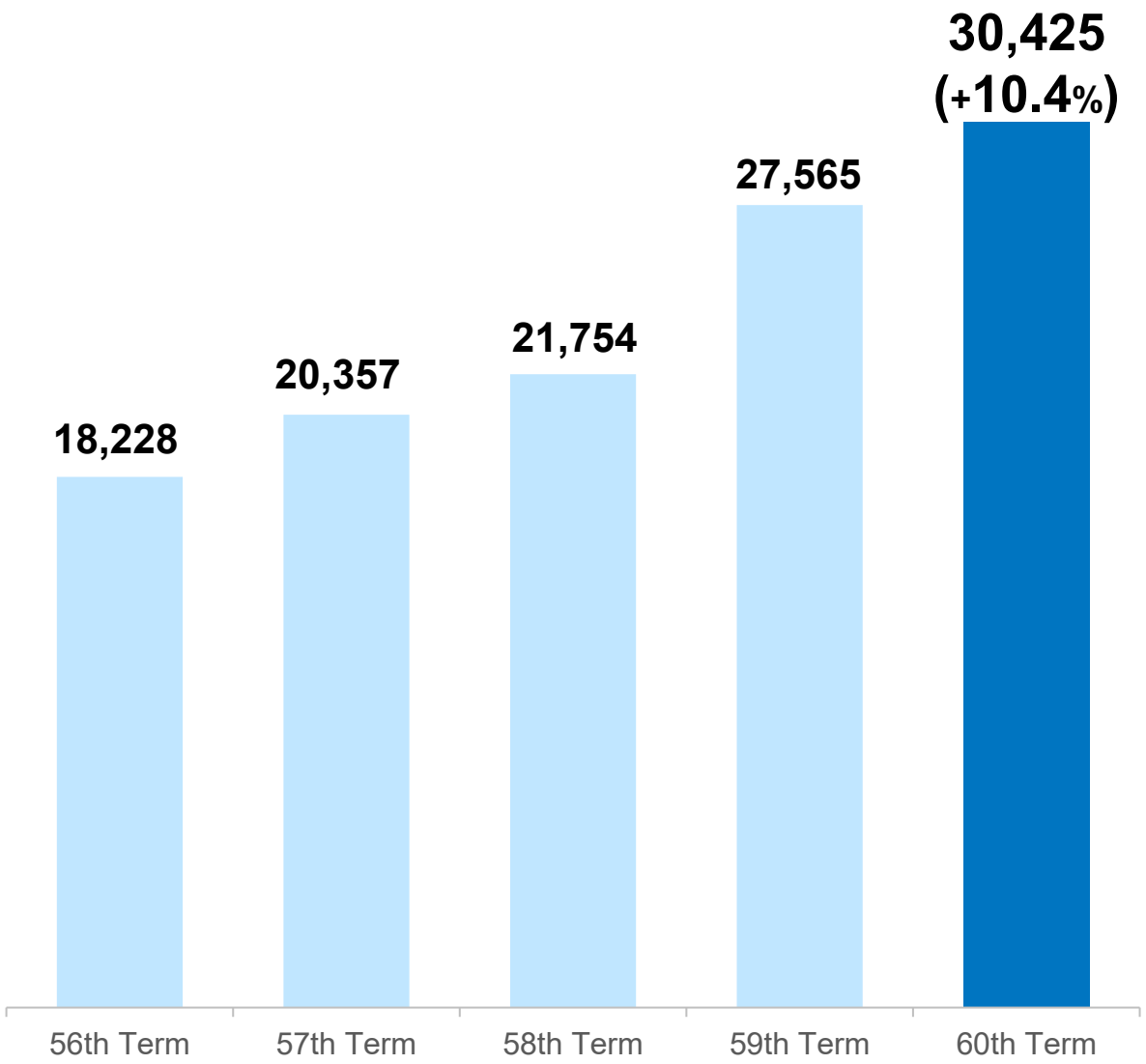


*Figure in parentheses indicates change from the previous year.

Breakdown of turnover	YoY
(1) Computer services	-6.0%
(2) Software	+26.3%
(3) Consulting services	+126.0%
(4) Hardware	-50.8%
Operating profit	+80.4%

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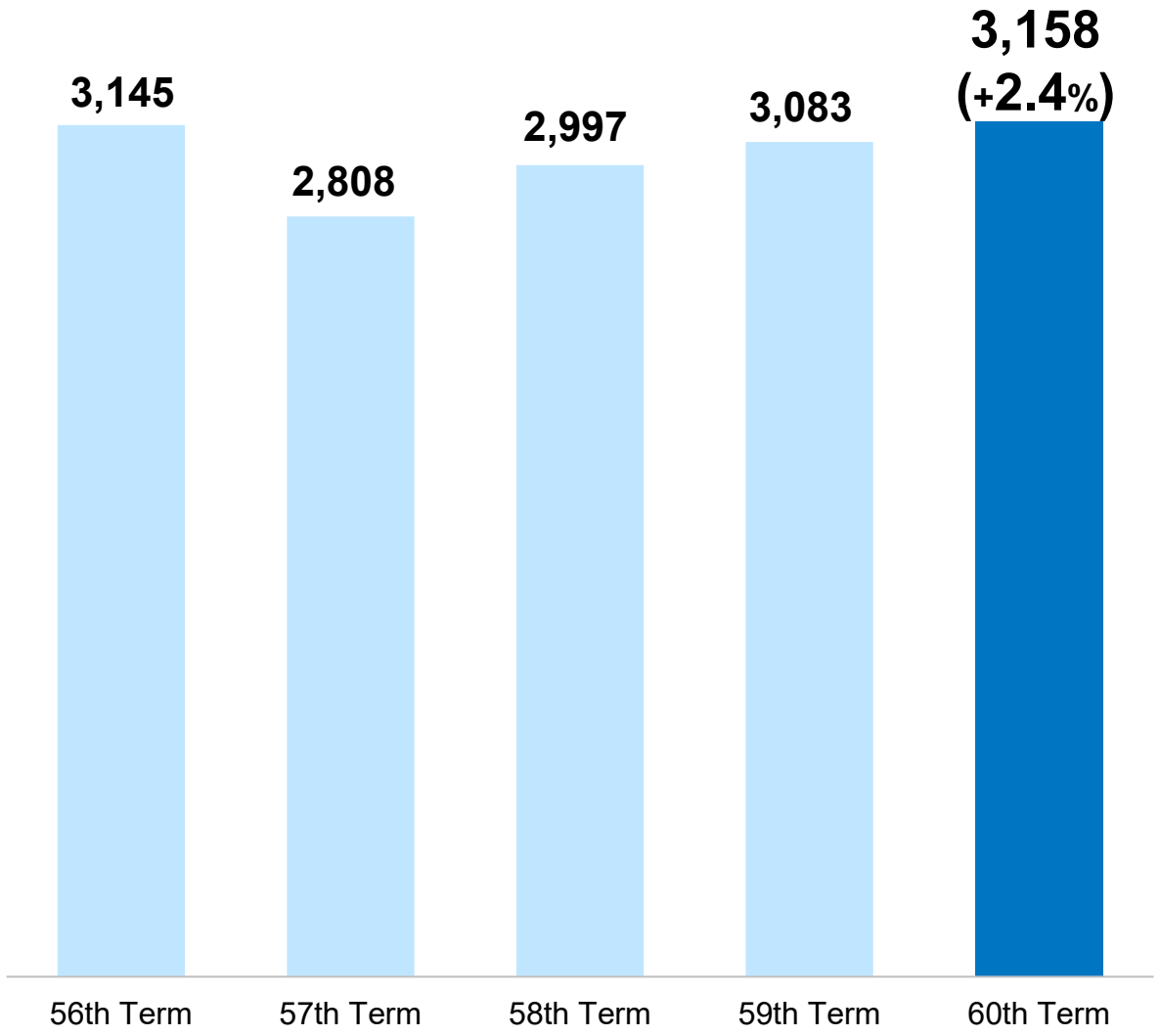
Business results highlights of the Local Governments Business Division

Computer services	YoY **-6.0%**	Impacted by decreases in turnover from data center usage fees and network line usage fees due to migration to Gov-Cloud.
Software	YoY **+26.3%**	Turnover increased from software usage fees due to the outsourcing of operational management support services for Gov-Cloud to TKC, the revision of the software pricing structure, new orders for TASK Cloud Public Accounting System and other software, etc.
Consulting services	YoY **+126.0%**	Completed migration to standard specification-compliant systems and Gov-Cloud by the migration deadline stipulated by the national government (March 31, 2026) in line with initial plans.
Hardware	YoY **-50.8%**	Installation of servers for government offices to migrate to standard specification-compliant systems, as well as renewal of hardware devices related to Juki-Net, were concentrated in the previous year. As a result, orders for these services decreased during the period under review.
Operating profit	YoY **+80.4%**	While turnover from hardware with low profit margins decreased from the previous year, turnover from high-profit-margin consulting services and turnover from software increased significantly.

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Turnover of the Printing Business Division

(Million yen) *Figure in parentheses indicates change from the previous year.



Breakdown of turnover	YoY
(1) Data printing services	+4.1%
(2) Business forms	+2.2%
(3) Printing of commercial-use creative materials	-22.3%
Operating profit	+3.0%

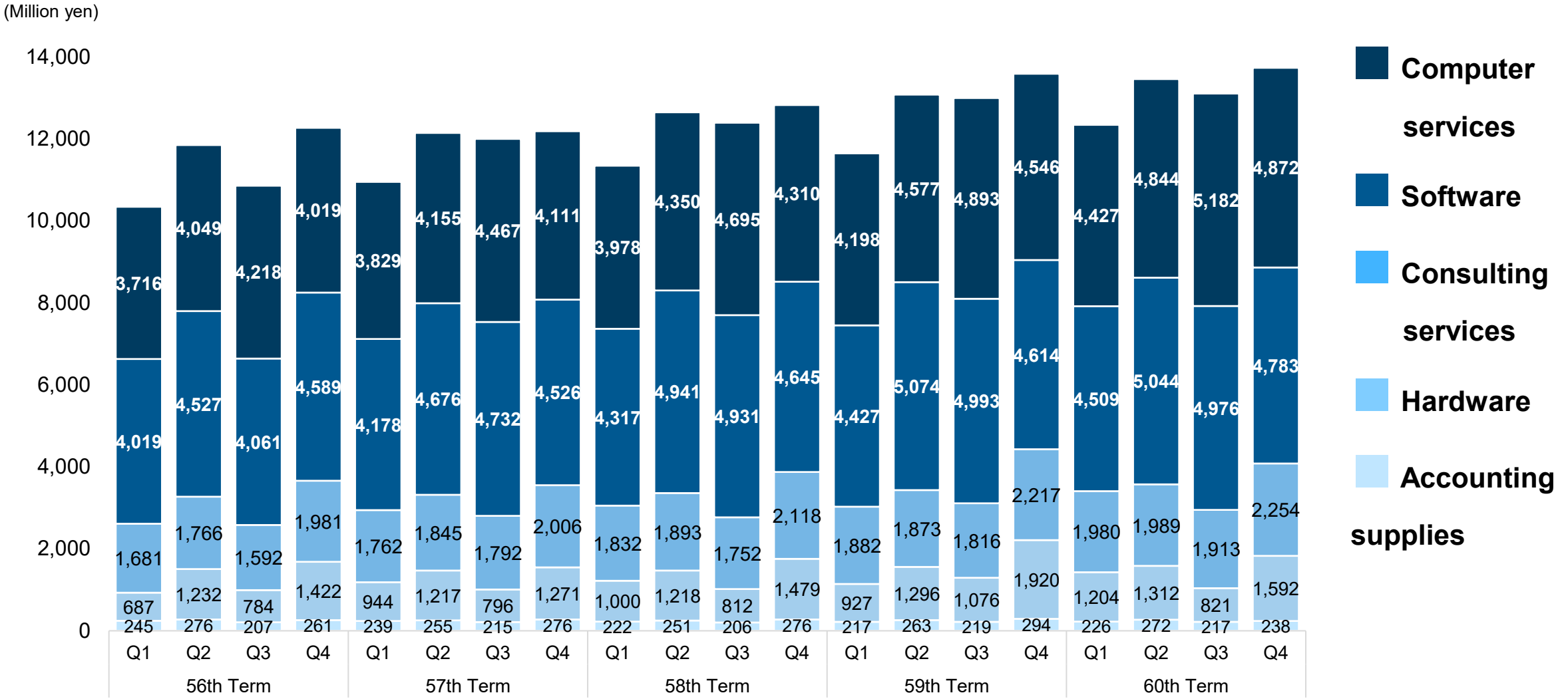
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Business results highlights of the Printing Business Division

Data printing services (DPS)	YoY **+4.1%**	The creation of new promotional direct mail and printing of survey forms, collection notices for required documents related to year-end tax adjustments, and notification operations related to the House of Representatives election held in February 2026 were outsourced to TKC.
Business forms	YoY **+2.2%**	Orders for industrial waste manifests from certain customers remained steady.
Printing of commercial-use creative materials	YoY **-22.3%**	Orders for the creation of catalogs, pamphlets, etc. decreased.
Operating profit	YoY **+3.0%**	Turnover from high-profit-margin DPS products increased. Pricing revisions (increases) in June 2026 also contributed to the increase in operating profit.

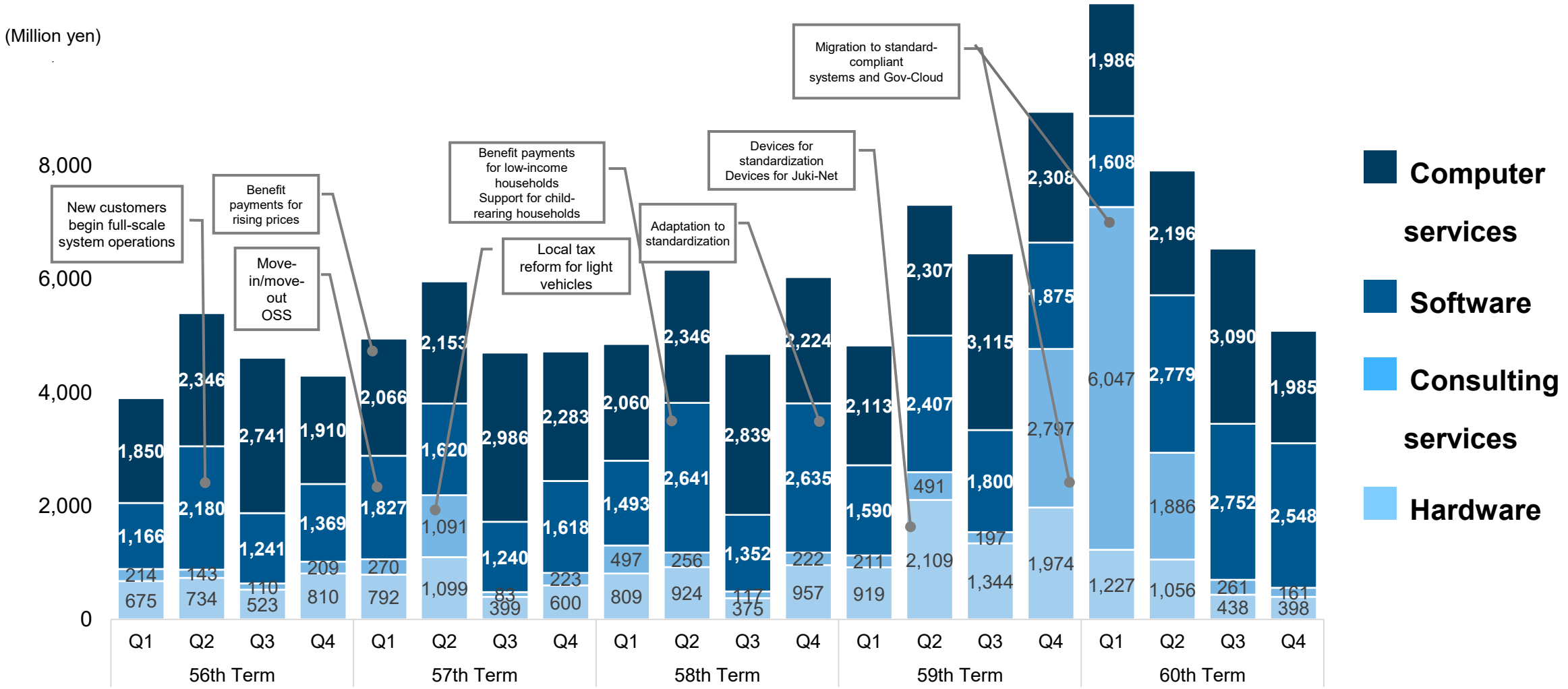
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Accounting Firm Business Division's turnover by sales category (quarterly)



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Local Governments Business Division's turnover by sales category (quarterly)



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3. Key Topics of the 60th Term (1)

01

Completed migration to standard-compliant systems by the deadline for all 164 municipalities

Business targeting local governments

02

Announced plans for TKC's AI agents and launched systems

Business targeting accounting firms

03

Over 60% of FX Series (financial accounting systems for enterprises) users utilize cloud

Business targeting accounting firms

04

Launched e-TAX Business Office Taxes

Business targeting medium-sized and large companies

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3. Key Topics of the 60th Term (2)

05

658,000 enterprises filed electronic income tax returns using TKC systems

One in five Japanese corporations filed using TKC systems

06

Percentage of profitable enterprises utilizing TKC systems increased to 58.1%

Far exceeded the 37.3% with profitable statements announced by the National Tax Agency

07

Consolidated Group Solution users increased to 6,640 groups

Market share among listed companies surpassed 44%

08

Users of the Public Accounting System for local governments surpassed 425 municipalities

TKC's Public Accounting System used by over 20% of local governments

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3. Key Topics of the 60th Term (3)

(1) Impact of tensions in the Middle East on business results

The protracted instability in the Middle East has had no direct impact on our business results so far.
In response to concerns surrounding the procurement of various supplies, we implemented the following measures.

☑ Printing Business

In order to minimize the impact on existing orders and ensure a stable supply, our Printing Business is gathering information from vendors regarding the procurement of raw materials and various supplies while continuing to engage in supply negotiations.

☑ Data center TISC, as well as TCSS, which handles call center operations

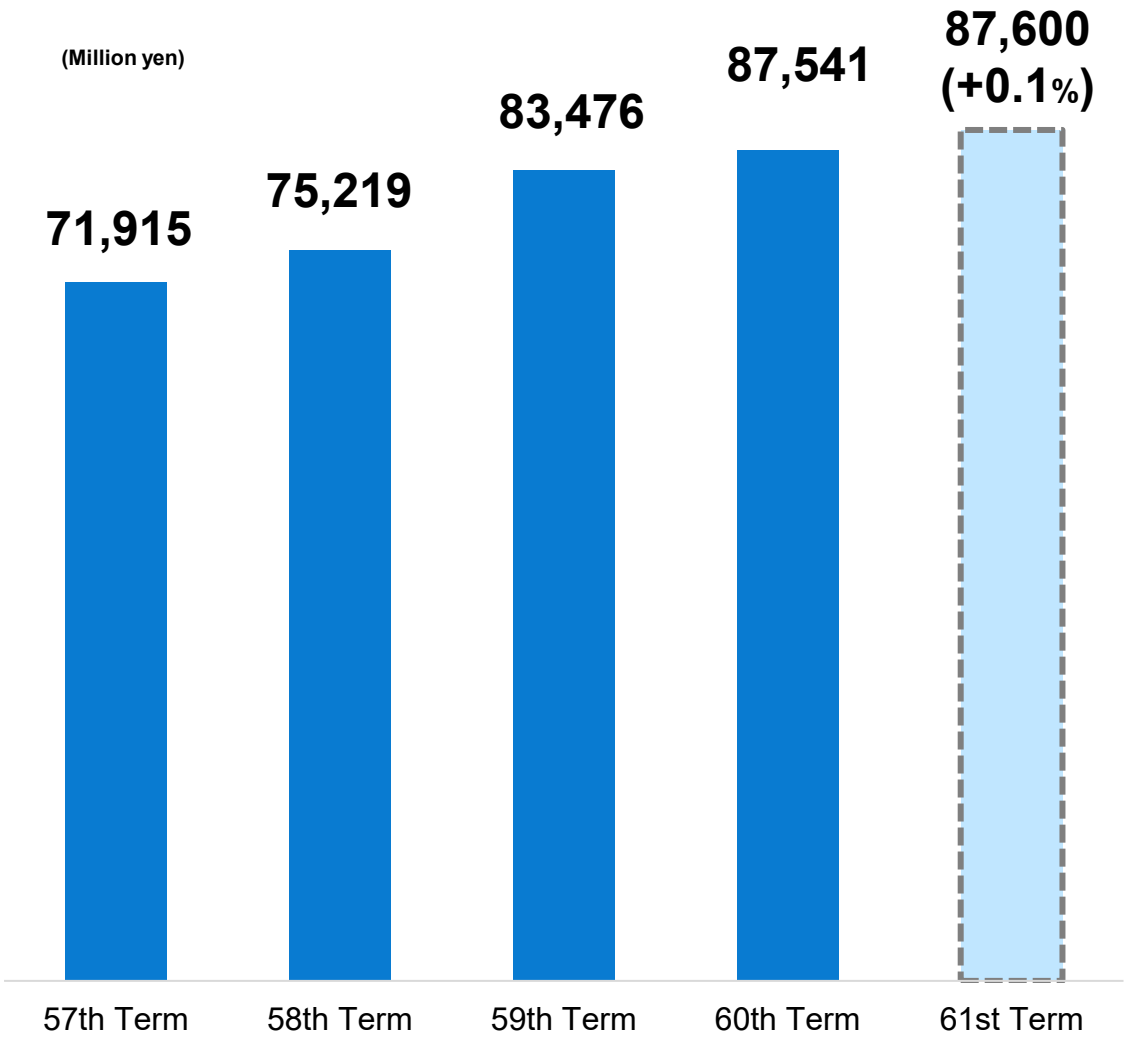
We are working to bring forward IT investments to ensure stable operations and to secure a stable supply of heavy oil that we have been stockpiling for emergency use.

(2) Protecting against frontier AI's security risks

Rapid advances in AI technology, particularly frontier AI with highly advanced capabilities, are increasing the speed and sophistication of cyberattacks and posing greater security risks to the systems and services we provide.
To ensure that customers can continue to use our systems with confidence, we are committed to further strengthening security by updating our development languages and middleware to the latest versions.

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61st Term (fiscal year ending September 2027): Consolidated business results forecast



Turnover

87,600million yen(+0.1%)

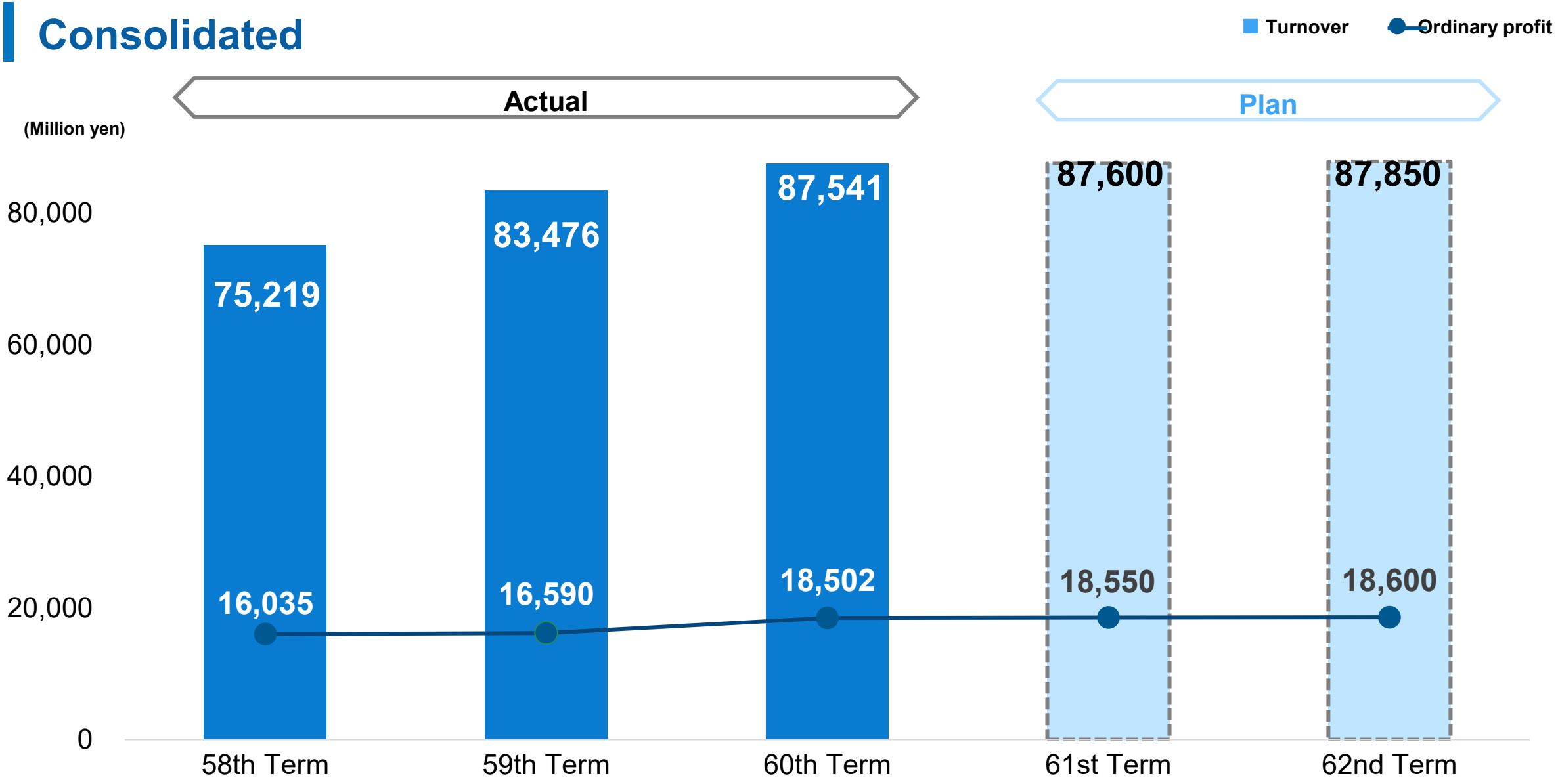
Ordinary profit

18,550million yen(+0.3%)

- ✓ As of the beginning of the 60th Term, a decline in income was anticipated due to a drop-off in standardization special demand. However, we now anticipate continued increases in income and profit for the 61st Term, driven by the monetization of new products (OMS Agent and FX Agent) in the Accounting Firm Business, as well as the outsourcing of operational management support services for Gov-Cloud to TKC and revision of the software usage pricing structure in the Local Government Business.
- ✓ Excluding special factors, all segments are on track for growth in business results, and continued income and profit increases are anticipated in the 62nd Term and beyond.

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Consolidated



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5. Approach to Improving Corporate Value

We promote business practices that are mindful of capital costs, aiming to achieve the sustainable growth of the Company and improve its corporate value over the medium to long term. ROE (target: 11% or higher) is adopted as an indicator for managing capital costs. We aim to increase ROE by enhancing profitability and providing substantial returns to shareholders. As an indicator of profitability, we have set our target for the contribution margin at 70% or higher, and we are focusing on the efficient generation of profits. In addition, shareholder returns are implemented based on a basic dividend policy of a 50% dividend payout ratio. As a result of this approach, the ROEs over recent fiscal years were at levels exceeding our capital costs (understood to be roughly 5%), as follows.

ROE (Non-consolidated)	**57th Term: 11.8%; 58th Term: 11.8%; 59th Term: 11.8%; 60th Term: 12.9%**

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Shareholder return: 50% dividend payout ratio target

- The dividend is anticipated to increase for the 12th consecutive year -

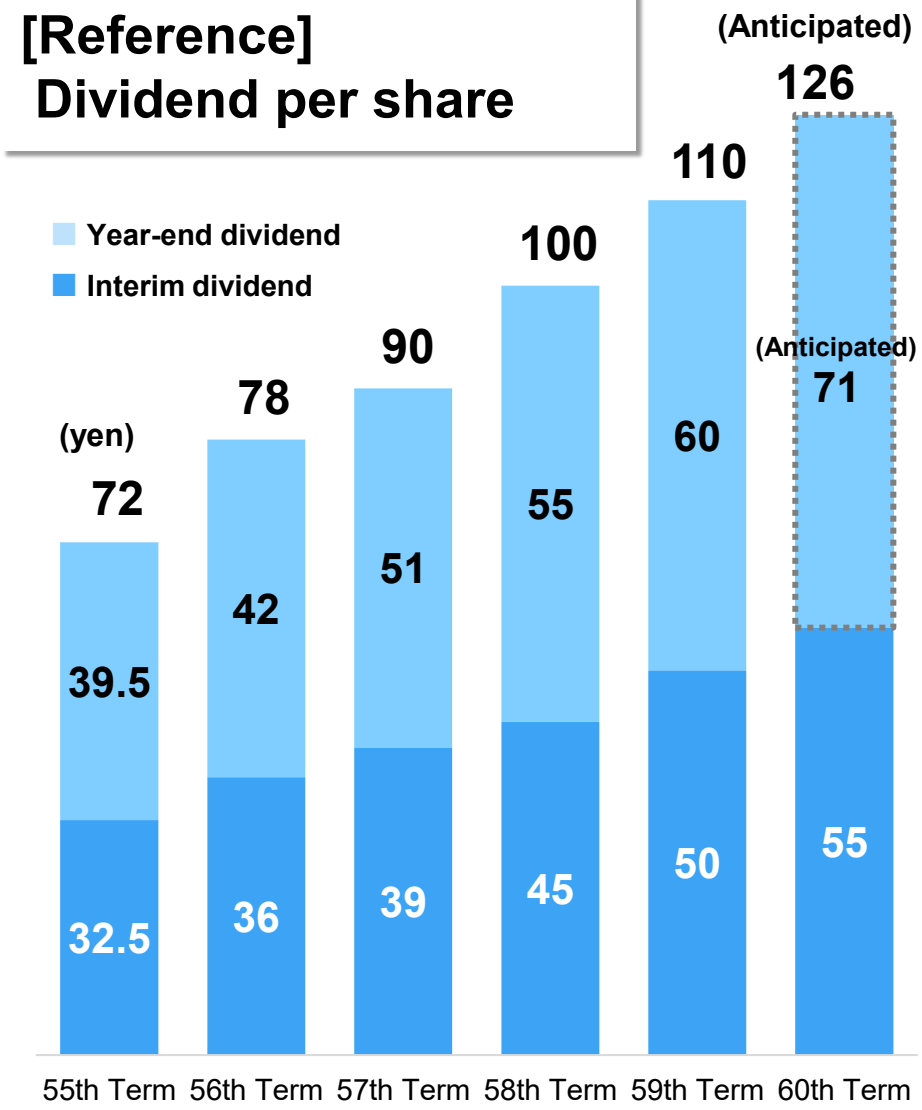
■ 71 yen per common share of the Company (16 yen increase)

Breakdown	Common dividends	55 yen
	Special dividends	16 yen

■ Dividend total 3,492,791,111 yen

■ Dividend payout ratio (non-consolidated) 46.7%
(consolidated) 46.7%

[Reference] Dividend per share



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[Reference] Shareholder Return Policy and Acquisition of Treasury Stock

Shareholder return policy

❶ Flexibly acquire treasury stock

Total acquisition amount: Not exceeding **150** **billion yen**

Number of shares to be acquired: Not exceeding **3.50** **million**

Period: Five-year period from 60th Term (fiscal year ending September 2026) through 64th Term (fiscal year ending September 2030)

❷ Maintain optimal profit in each fiscal year

Target dividend payout ratio: **50** **% (non-consolidated)**

<Acquisition of treasury stock in the 60th Term>

February 16, 2026

- ○ Treasury stock acquired: 1.1 million shares
- ○ Total acquisition cost: Approx. 4.4 billion yen
- ○ Shares retired: 1.1 million shares
- ○ Date of retirement: February 27, 2026

July 13, 2026

- ○ Treasury stock acquired: 791,100 shares
- ○ Total acquisition cost: Approx. 2.8 billion yen
- ○ Shares retired: 791,100 shares
- ○ Date of retirement: July 31, 2026

March 12, 2026

- ○ Treasury stock acquired: 400,000 shares
- ○ Total acquisition cost: Approx. 1.5 billion yen
- ○ Shares retired: 400,000 shares
- ○ Date of retirement: March 31, 2026

☑ **Acquired a total of 2,291,100 shares of treasury stock, valued at approximately 8.75 billion yen**

☑ **As a result, the total payout ratio (consolidated) was 110.7%**

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II Management Policy and Main Activities

TKC and its customers

11,600
Number of TKC National Federation (TKCNF) Members

658,000
Number of SMEs and medium-sized enterprises that filed electronic income tax returns

Approx. 6,640 groups
Number of listed companies and large companies using the Consolidated Group Solution

32,500
Number of municipalities using the Legal Information Database

1,150
Number of municipalities using TKC systems

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- **Business practices based on principles**

We place the most value on making a "contribution to our customers."

Masanori Iizuka
Representative Director and President

Contribution to our customers

For the prosperity of our customers, we will

1. seek conditions for the success of our customers' business,
2. develop systems to strengthen these conditions, and
3. offer our utmost support for their implementation.

Our joy is to contribute to our customers.











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Launch of systems equipped with AI agents for accounting firms and client SMEs

For accounting firms

OMSエージェント

Operates within the OMS Cloud to support the overall practical work of accounting firms.

For client SMEs

FXエージェント

Operates within the FX Cloud Series to support the practical work of business owners and accounting staff.

Training 01

OMS Agent Deployment Preparation Workshop Starting October 2026

In collaboration with the Audit and Office Management Committee, this workshop combines practical insights from committee members with hands-on experience using the system. The workshop is designed to help participants utilize OMS Cloud optional services in preparation for the deployment of OMS Agent.

Training 02

OMS Agent and FX Agent Operation Guide

On-demand training sessions covering the basic operation of OMS Agent and FX Agent will be made available.

Training 03

TKC AI Navigator Enrollment Training (Tentative Title) Starting November 2026

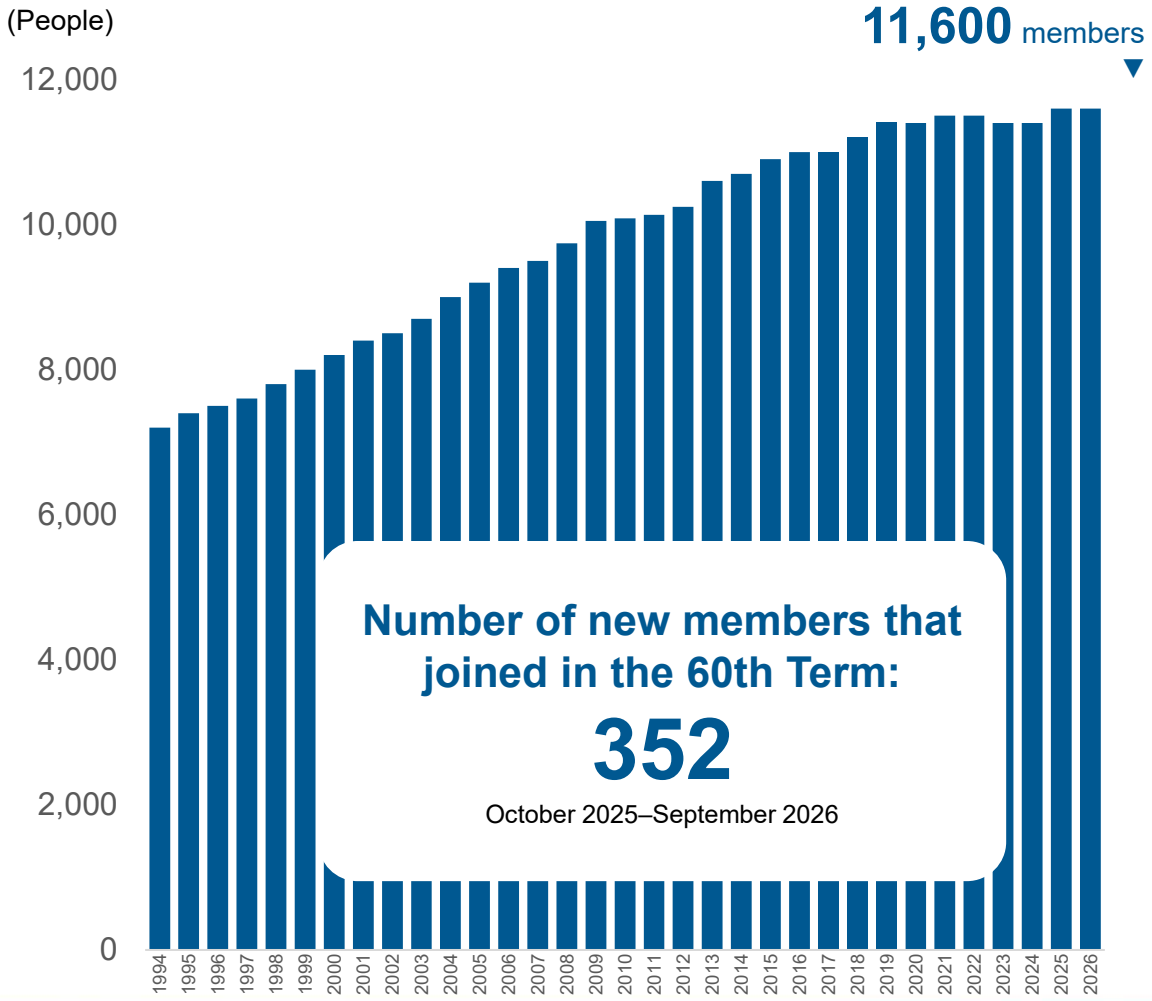
This instructor-led group training program is mandatory for firms using TKC AI Agents. Participants will learn the fundamentals of generative AI and AI agents, as well as the concepts, usage procedures, and best practices for TKC AI Agents.

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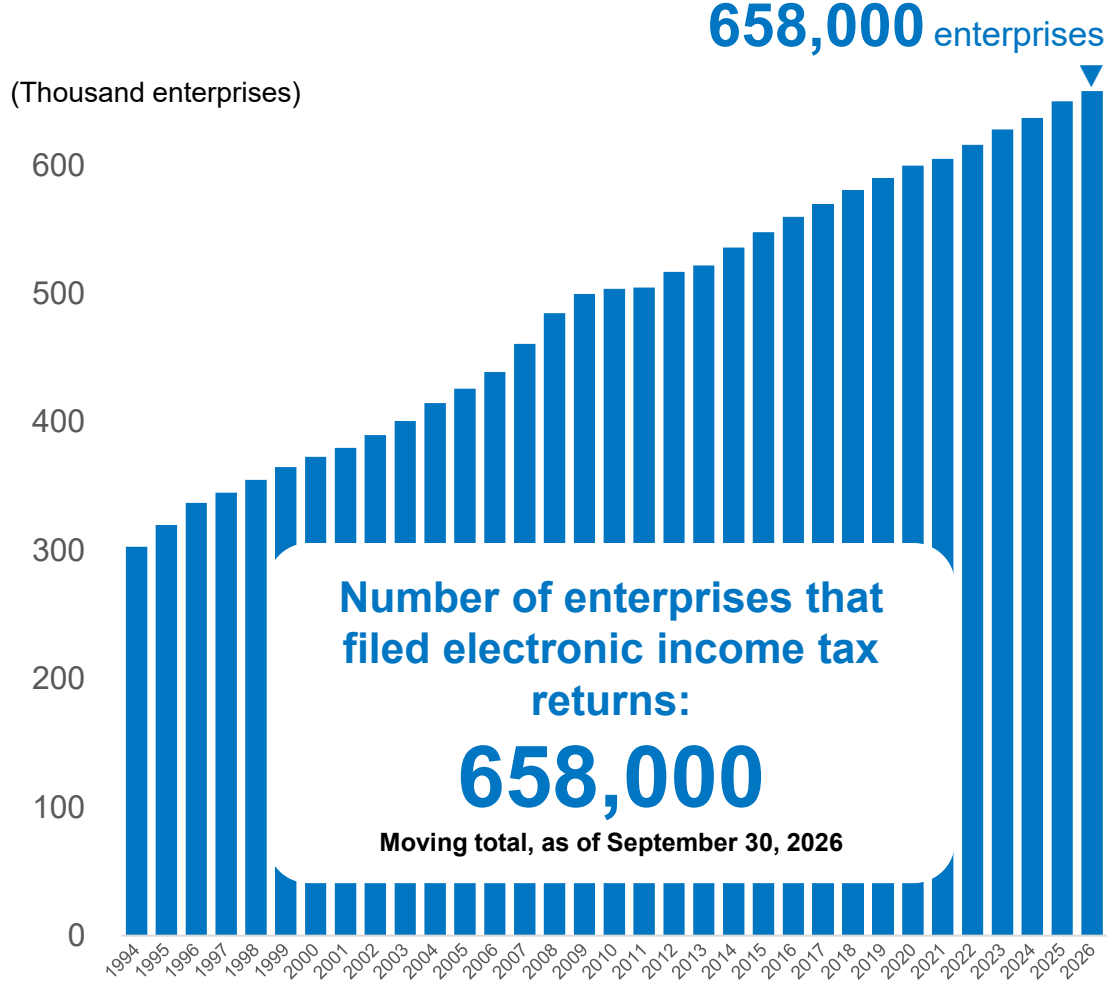
Business Activities of the Accounting Firm Business Division (2)

● Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

Number of TKCNF Members



Number of enterprises that filed electronic income tax returns using TKC systems



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Business Activities of the Accounting Firm Business Division (3)

● Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

01 Support for monthly financial closing by TKCNF member firms and fostering of good-standing enterprises

	Creation of accounting books	Monthly financial closing Jan. to Dec.	Quarterly business results review meeting Management of financial closing outlook	“Profitable Settlement” and “Compliant Tax Returns”
Client SMEs	・Adopt FX Cloud ・Send/receive Peppol invoices ・Feature for receiving bank credit data ・Day-to-day accounting voucher input	・Monthly financial closing ・Confirm latest business results ・Business decisions and decision-making	・Quarterly business results review meeting ・Manage financial closing outlook ・Consider measures for improving business results	・Achieve “Profitable Settlement” and “Compliant Tax Returns” ・Create superior electronic books ・Formulate the next management plan
Accounting firms	・Design account structure ・Supervise accounting voucher input ・Support launch of FX Cloud ・Support budget making (short, medium, and long term)	・Pre-check input ・Visit SMEs and conduct monthly field auditing ・Managerial advice to business owners	・Quarterly business results review meeting ・Manage financial closing outlook ・Simulation of tax return amount	・Financial closing briefing ・Support formulation of management plan ・Practice shomen-tempu (attachment of Tax Audit Reports) ・Prepare financial statements in accordance with Chusho Kaikei Yoryo (General Accounting Standard for SMEs)
TKC	・Account configuration standards ・Provide FX Cloud ・Voucher preservation service	・Continuous MAS (management plan, PDCA) ・365 Days Marginal Income Statement ・Monthly reports of customer rankings ・Quick Monthly Report Service	・TKC management indicators ・Manage financial closing outlook ・Local benchmark cloud	・TPS1000/e-TAX1000 ・Issue Certificate of Bookkeeping Timeliness ・TKC Monitoring Information Service ・Easy Electronic Tax Payment Kit

Good-standing enterprises

Fulfills all of the following conditions

- Performs monthly financial closings using a self-accounting system
- Practices shomen-tempu (attachment of Tax Audit Reports)
- Prepares financial statements in accordance with Chusho Kaikei Yoryo (General Accounting Standard for SMEs)
- Contribution margin increased for the second consecutive year
- Positive profit before tax
- Equity ratio of 30% or higher

TKC’s data center can conduct accounting to filing tax returns and making payments in a seamless digital process.

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- Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

02 Promotion of self-accounting by the TKC method

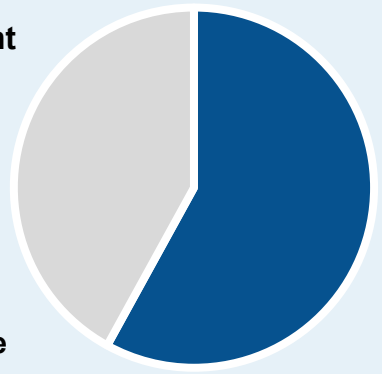
Using TKC FX Cloud

- Use of “Strategy-level” features
- Use of “Day-to-day-level” features, such as a feature for receiving bank credit data
  and a feature for the integration of salary journal entries

Percentage of enterprises using TKC systems* that have a profitable settlement

58.1% are surplus

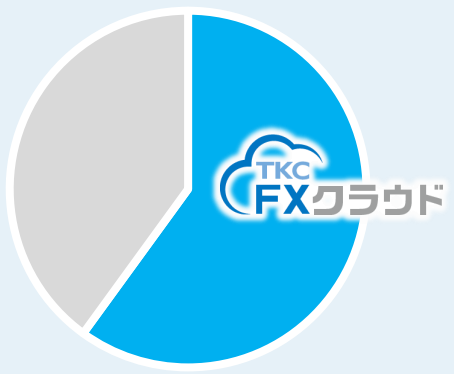
The percentage of enterprises using TKC’s FX Series that have a profitable settlement is more than the profitable settlement percentage in National Tax Agency statistics (37.3%).



Percentage using cloud financial accounting systems for enterprises

Over 60%

are using cloud systems

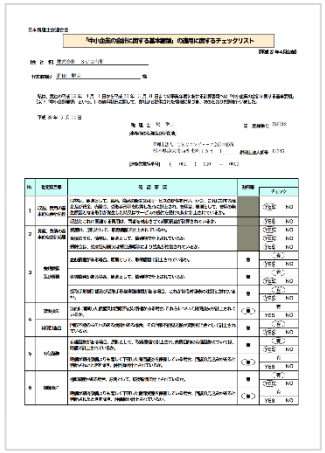
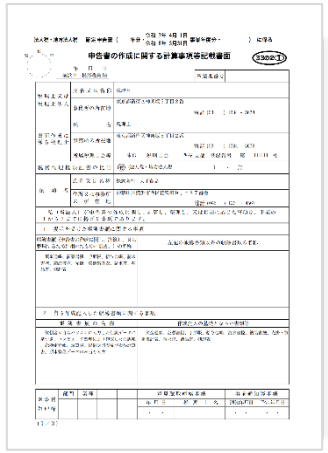


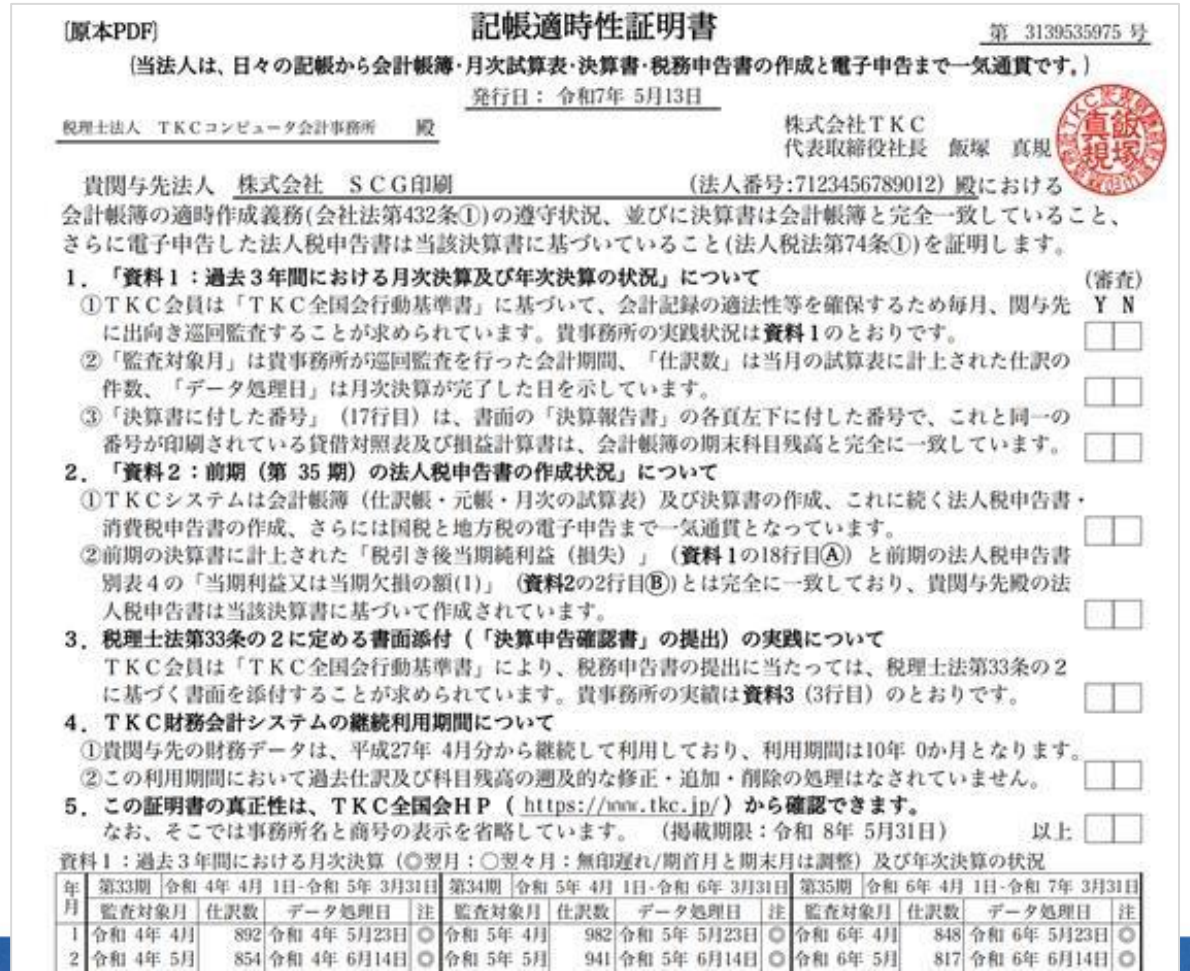
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- **Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”**

03 Support for the preparation of highly reliable financial statements based on timely and accurate bookkeeping

<The reliability of SMEs’ financial statements can be verified from the following three documents.>

Chusho Kaikei Yoryo (General Accounting Standard for SMEs) checklist	Tax Audit Report	Certificate of Bookkeeping Timeliness
		
Confirm compliance with the Chusho Kaikei Yoryo (General Accounting Standard for SMEs).	Confirm that the tax consultant has fulfilled their duty of due care and accountability in the process of preparing the tax return.	Confirm that daily bookkeeping, accounting books, financial statements, and tax returns have been prepared in a consistent manner, as well as the frequency of audits.



[原本PDF]

記帳適時性証明書

第 3139535975 号

（当法人は、日々の記帳から会計帳簿・月次試算表・決算書・税務申告書の作成と電子申告まで一気通貫です。）

発行日： 令和7年 5月13日

税理士法人 ＴＫＣコンピュータ会計事務所 殿

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代表取締役社長 飯塚 真規

貴関与先法人 株式会社 ＳＣＧ印刷 （法人番号:7123456789012）殿における会計帳簿の適時作成義務(会社法第432条①)の遵守状況、並びに決算書は会計帳簿と完全一致していること、さらに電子申告した法人税申告書は当該決算書に基づいていること(法人税法第74条①)を証明します。

1．「資料１：過去３年間における月次決算及び年次決算の状況」について （審査 Y N）
①ＴＫＣ会員は「ＴＫＣ全国会行動基準書」に基づいて、会計記録の適法性等を確保するため毎月、関与先に出向き巡回監査することが求められています。貴事務所の実践状況は**資料１**のとおりです。
②「監査対象月」は貴事務所が巡回監査を行った会計期間、「仕訳数」は当月の試算表に計上された仕訳の件数、「データ処理日」は月次決算が完了した日を示しています。
③「決算書に付した番号」（17行目）は、書面の「決算報告書」の各頁左下に付した番号で、これと同一の番号が印刷されている貸借対照表及び損益計算書は、会計帳簿の期末科目残高と完全に一致しています。

2．「資料２：前期（第 35 期）の法人税申告書の作成状況」について
①ＴＫＣシステムは会計帳簿（仕訳帳・元帳・月次の試算表）及び決算書の作成、これに続く法人税申告書・消費税申告書の作成、さらには国税と地方税の電子申告まで一気通貫となっています。
②前期の決算書に計上された「税引き後当期純利益（損失）」（**資料１**の18行目Ⓐ）と前期の法人税申告書別表４の「当期利益又は当期欠損の額(1)」（**資料2**の2行目Ⓑ）とは完全に一致しており、貴関与先殿の法人税申告書は当該決算書に基づいて作成されています。

3．税理士法第33条の２に定める書面添付（「決算申告確認書」の提出）の実践について
ＴＫＣ会員は「ＴＫＣ全国会行動基準書」により、税務申告書の提出に当たっては、税理士法第33条の２に基づく書面を添付することが求められています。貴事務所の実績は**資料3**（3行目）のとおりです。

4．ＴＫＣ財務会計システムの継続利用期間について
①貴関与先の財務データは、平成27年 4月分から継続して利用しており、利用期間は10年 0か月となります。
②この利用期間において過去仕訳及び科目残高の遡及的な修正・追加・削除の処理はなされていません。

5．この証明書の真正性は、ＴＫＣ全国会ＨＰ（https://www.tkc.jp/）から確認できます。
なお、そこでは事務所名と商号の表示を省略しています。 （掲載期限：令和 8年 5月31日） 以上

資料１：過去３年間における月次決算（◎翌月：○翌々月：無印遅れ/期首月と期末月は調整）及び年次決算の状況

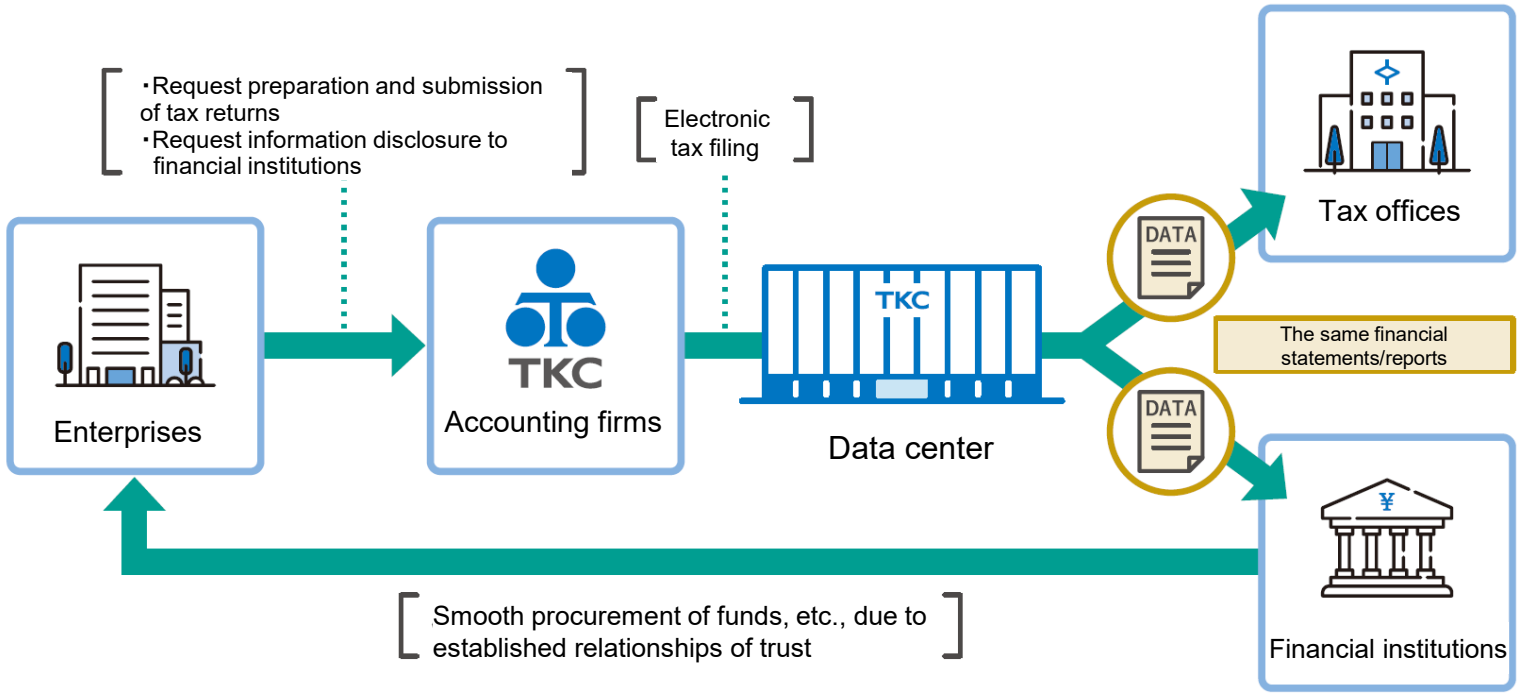
年月	第33期	令和 4年 4月 1日-令和 5年 3月31日			第34期	令和 5年 4月 1日-令和 6年 3月31日			第35期	令和 6年 4月 1日-令和 7年 3月31日		
	監査対象月	仕訳数	データ処理日	注	監査対象月	仕訳数	データ処理日	注	監査対象月	仕訳数	データ処理日	注
1	令和 4年 4月	892	令和 4年 5月23日	○	令和 5年 4月	982	令和 5年 5月23日	○	令和 6年 4月	848	令和 6年 5月23日	○
2	令和 4年 5月	854	令和 4年 6月14日	○	令和 5年 5月	941	令和 5年 6月14日	○	令和 6年 5月	817	令和 6年 6月14日	○

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- Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”

04 Promotion of TKC Monitoring Information Service

- Adopted by 505 financial institutions (Over 90% of financial institutions)
- Service used over 380,000 times



Guidelines for Personal Guarantee Provided by Business Owners

Can verify the 3 requirements for cancelling personal guarantees

1. Properly separating the accounting of transactions between corporations and individuals
2. Maintaining a certain standard of financial foundation
3. Ensuring the transparency of management through the accurate determination of financial position as well as timely and appropriate information disclosures

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- **Activities to achieve “Profitable Settlement” and “Compliant Tax Returns”**

05 Launch of TKC Fast Link service

- Digitalizes loan application, screening, and monitoring
- Through swift decision-making on loans, this service supports smooth financing for SMEs and small business operators

13.5 billion yen in loans disbursed within 1 year of launch
0 irrecoverable loans

Average time from application to loan approval is **2.4 business days**

Conclusion of MOU between Japan Finance Corporation (JFC) and TKCNF/TKC

Launch of TKC Disaster Fast Link service

- Supports swift financing for business operators by leveraging the support capabilities of TKC, TKCNF, and JFC
- Leverages their consulting capabilities and provides necessary information
- Holds loan consultation sessions aimed at the reconstruction and development of regional economies, etc.



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Business Activities of the Accounting Firm Business Division (8)

- **Expansion into the listed enterprise market**

01 TKC Consolidated Group Solution: **44%** market share among listed companies (used by **94** of the top 100 companies with the highest turnover)

02 Over **570** enterprises utilizing e-TAX Business Office Taxes within **6** months of its launch

Preparation of business office tax returns to electronic tax filing and payments are completed on a single cloud system

03 Record-high orders for Fixed Assets Management System (FAManager) to comply with the revised lease accounting standard.

1,000 enterprises are expected to adopt the system by the first year of the standard's implementation.

04 TKC Express (email newsletter) readership surpasses **50,000** readers

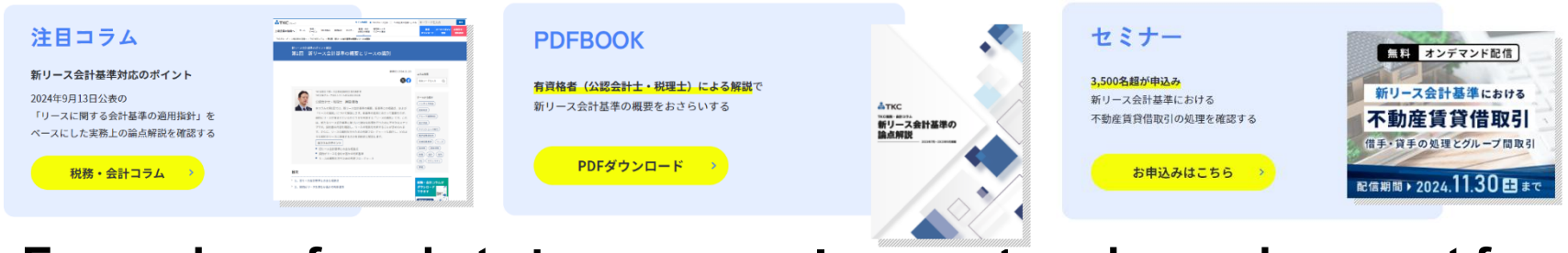
67% of all listed companies are registered readers.

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Business Activities of the Accounting Firm Business Division (9)

- **Expansion into the large enterprise market**

05 Providing information on compliance with the revised lease accounting standard





06 Expansion of market share among large enterprise and support for expanding the client base of TKCNF Members

- Group Relief Corporate Tax System: Used by over **80%** of enterprises that adopt the Group Relief Corporate Tax System
- TKC Consolidated Group Solution: **44%** market share among listed companies
  (used by **94** of the top 100 companies with the highest turnover)

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Expansion of market for legal information database services

*TKC study

No.1 Largest archive in Japan

Over **367,000** judicial precedents

No.1 Most number of legal journals and other content and records in Japan

63 titles (21 legal publishers, etc.)

No.1 Used by 100% of Japanese law schools
Used by over 160 faculties of law, etc.
Used by over 32,500 user municipalities

Number of IDs **77,500**

For law schools (faculties of law and researchers)

Law School Educational and Research Support System

The education and research support systems for law school

Law schools / faculties of law
Can be used as a guide when conducting research or writing papers for law-related courses.

Faculties of law and others
- Study tools for civil service examinations
- Study tools for the Test of Legal Proficiency

For law school graduates

Support System for Law School Graduates

Support law school graduates to pass the bar exam through drills for short-answer questions and essays, as well as three mock exams held annually.

For legal apprentices

TKC Law Library

The extensive database is a trusted partner to support your legal apprenticeship. In addition to an affordable annual fee, legal apprentices can switch from the Support System for Law School Graduates for free.

For legal professionals and corporate legal departments

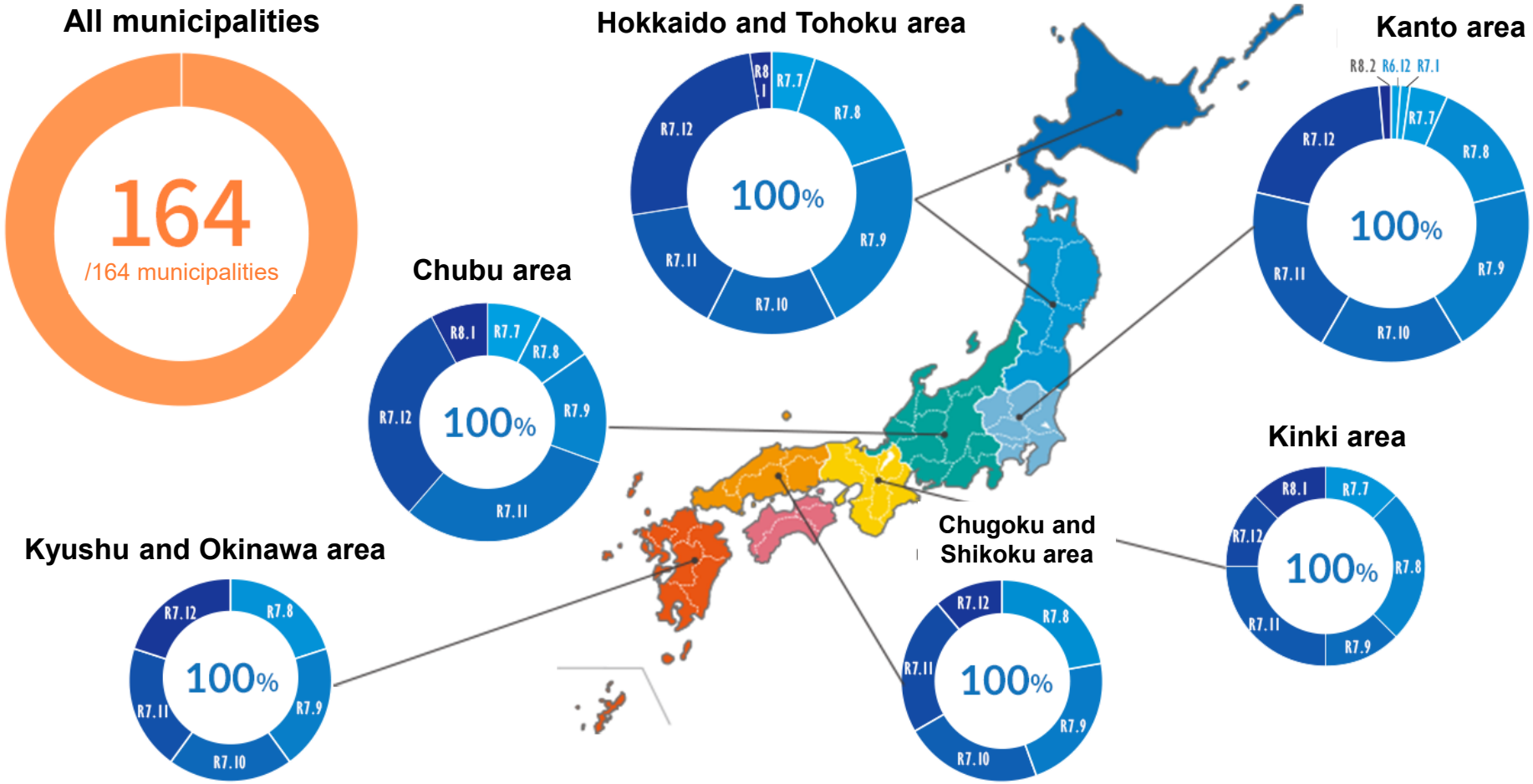
TKC Law Library

Contains all types of legal information, such as precedents, laws and regulations, bibliographic references, journals, and practice support tools.
The collection boasts 62 legal journals and related materials, making it one of the largest in Japan.

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Business Activities of the Local Governments Business Division (1)

- Meeting the specification of the standardization of local government information systems (completed migration for all cust



By March 31, 2026, completed migration for all **164 municipalities**!

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Business Activities of the Local Governments Business Division (2)

- **Support for digitalization and online provision of administrative procedures**

Smart Application System

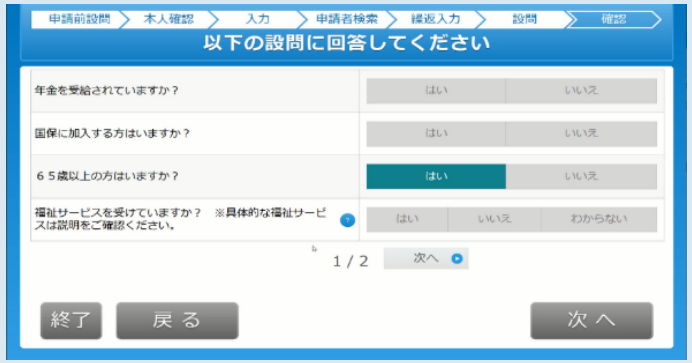


Adopted

including government ordinance-designated cities

By **70** municipalities

Easy Service-Counter System



Adopted

By **130** municipalities

My Number Card Issuance Reservation and Management System



Adopted

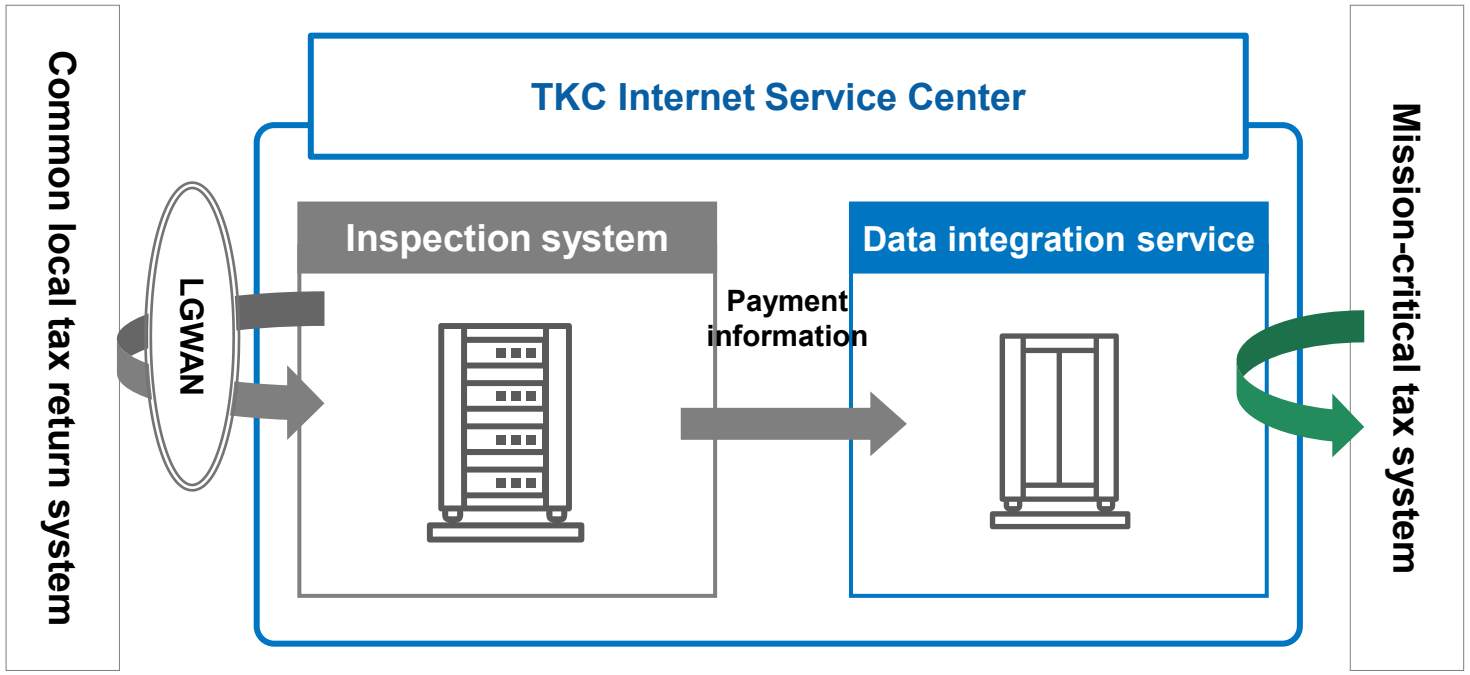
By **210** municipalities

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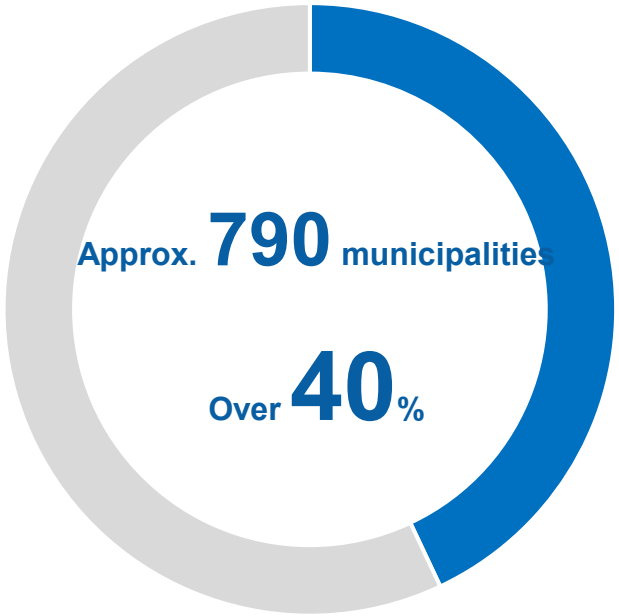
- **Support for digitalization of local tax administrative procedures**

Enhanced and expanded the features of related systems for the launch of the common local tax return system

Local Taxes Electronic Filing Support Service



Municipalities using TKC's system



Jointly developed proposals with approx. 50 partner enterprises with which we have alliance partner agreements

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Support for digitalization of internal administration

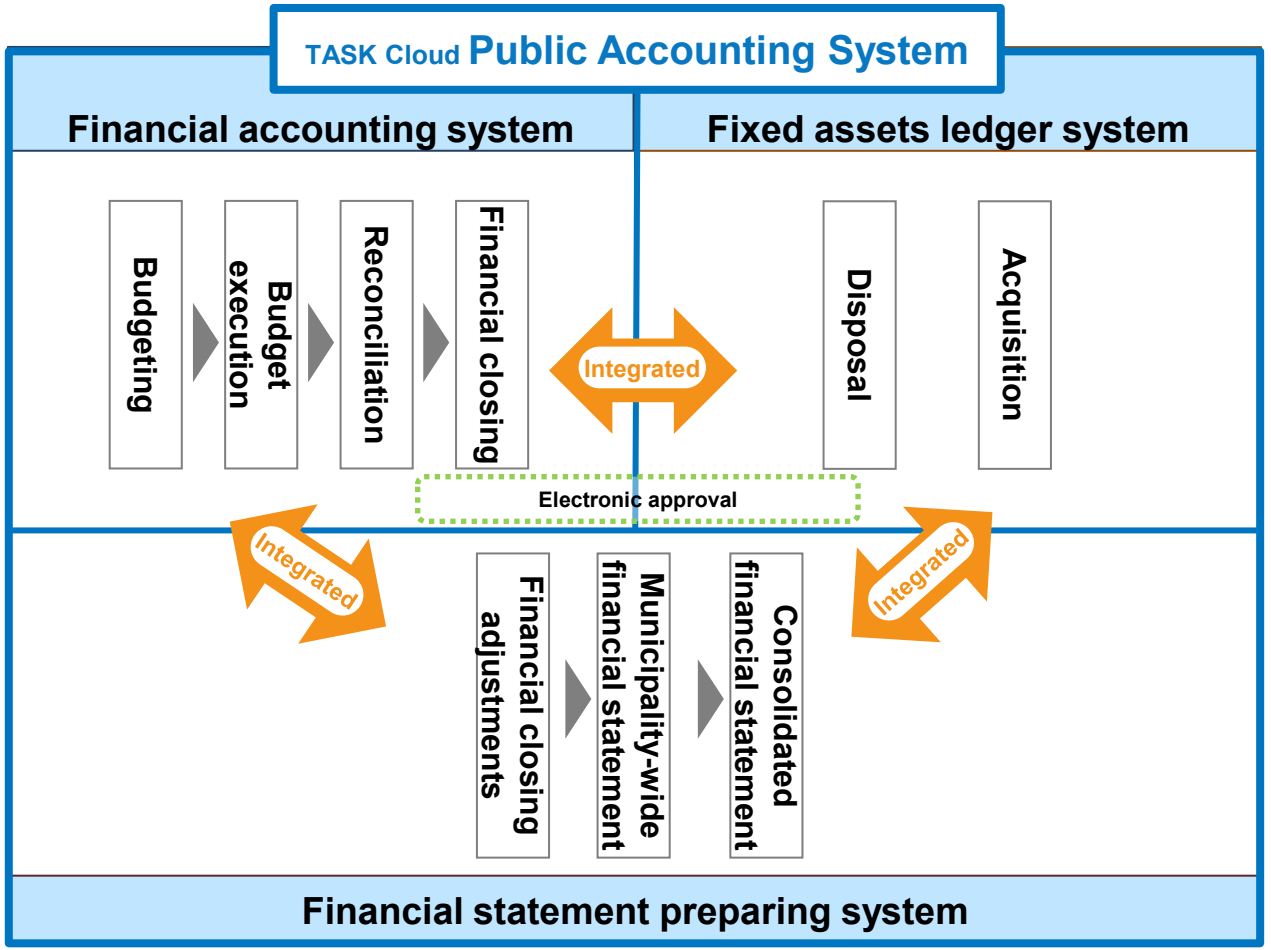
Public Accounting System

Adopted By **425** municipalities

- ✓ Integrated management of the financial accounting system, fixed assets ledger system, and financial statement preparing system for local governments
- ✓ Enhanced the features of the electronic approval system
- ✓ Revamped the document management and HR/payroll systems

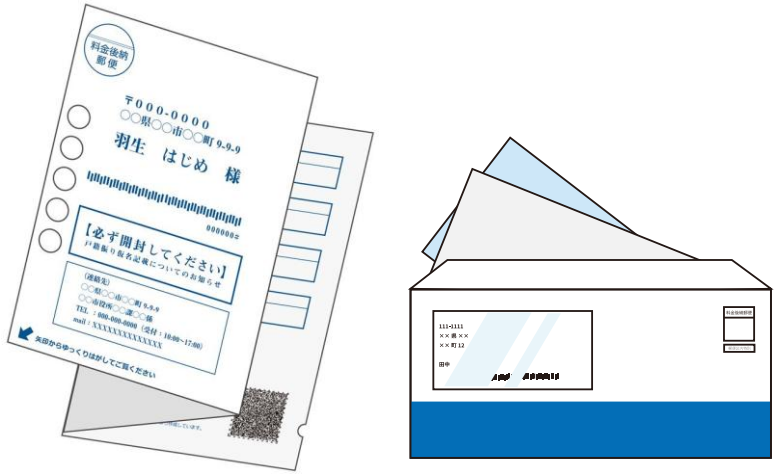
Compatibility with Peppol invoicing

Expanded services that contribute to the digitalization of internal administration



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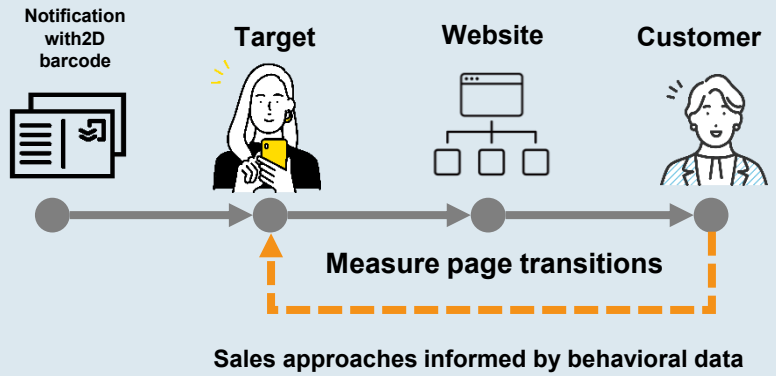
Data printing services (DPS)



- Direct mail (DM) printing service
- Questionnaire printing service
- Business process outsourcing of notification services

Measurement of DM's effects

Visualized the effects of DM and used them to inform sales approaches



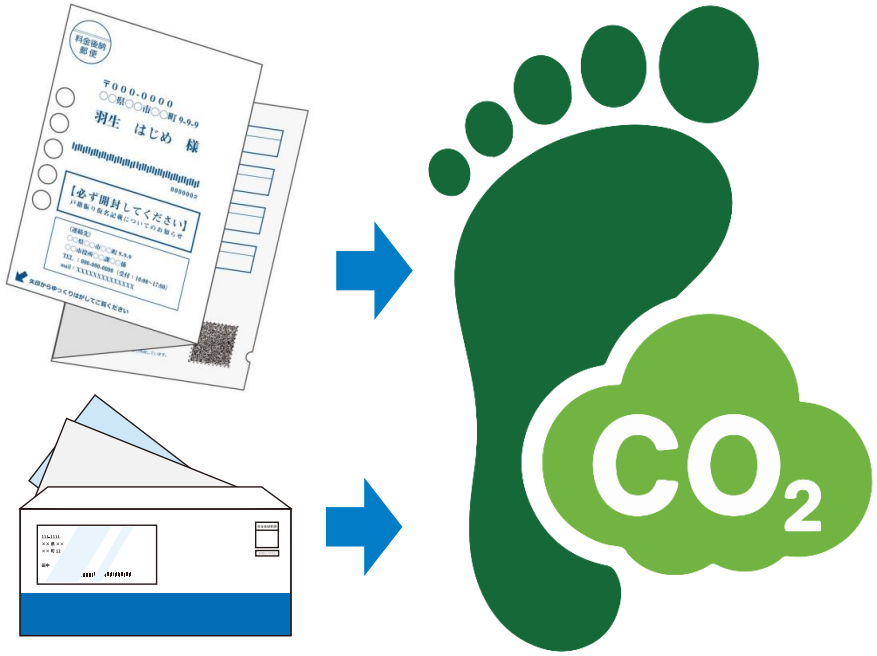
Uni-Voice audio code

Printed text information can be listened to as audio



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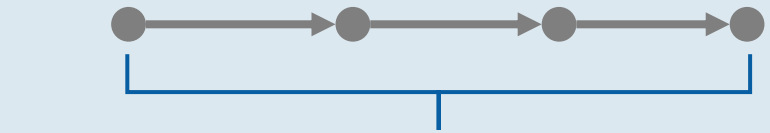
Carbon Footprint Calculation Service for notifications



- Carbon Footprint Calculation Service
- Carbon Offset Service (planned)

Carbon Footprint Calculation Service

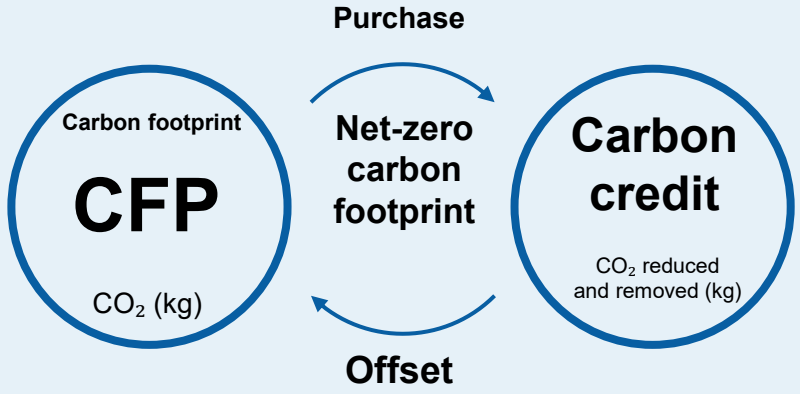
Calculates greenhouse gas emissions associated with notifications



Greenhouse gases emitted during the manufacturing, delivery, etc. of notifications are converted into CO_2 equivalents and quantified in kilograms

Carbon Offset Service (planned)

Achieves net-zero greenhouse gas emissions associated with notifications



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Business Activities of the Printing Business Division (3)

- **Printing of commercial-use creative materials and business forms**







- ☑ **Printed materials for anniversary events**
- ☑ **Revised editions of specialized books (due to legal revisions)**

Commercial-use creative materials and promotional giveaways

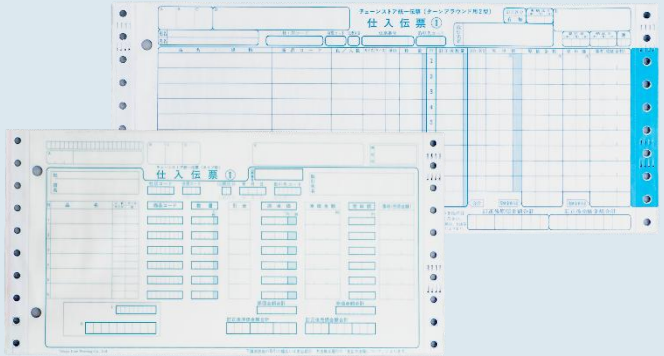
Developed paper-based promotional giveaways using our commercial printing service





Demand for business forms remained strong

Demand for handwritten forms and specific forms remained strong



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