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November 11, 2026

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Notice Concerning Distribution of Dividends from Surplus (Interim Dividend) and Revision of Year-End Dividend Forecast

KYB Corporation (the "Company") announces that it has resolved, at a meeting of its Board of Directors held on November 11, 2026, to distribute surplus (interim dividend) with a record date of September 30, 2026. The Company also announces that it has decided to revise its year-end dividend forecast for the fiscal year ending March 31, 2027. Details are as follows.

1. Details of distribution of dividends from surplus (interim dividend)

Common shares

	Amount determined	Most recent dividend forecast (Announced on August 6, 2026)	Results for the previous interim period (Six months ended September 30, 2025)
Record date	September 30, 2026	Same as at left	September 30, 2025
Dividend per share	90.00 yen	81.00 yen	75.00 yen
Total dividends	3,622 million yen	—	3,347 million yen
Effective date	December 9, 2026	—	December 8, 2025
Source of dividends	Retained earnings	—	Retained earnings

(Note) The Company carried out a three-for-one stock split of shares of common stock on October 1, 2026. The interim dividend per share for the fiscal year ending March 31, 2027 is presented on a pre-stock-split basis since September 30, 2026 is the record date and the dividend applies to the Company's common stock prior to the stock split.

2. Details of the year-end dividend forecast

Common shares

	Dividend per share (yen)		
Record date	Interim	Year-end	Total
Previously announced forecast (Announced on August 6, 2026)	81.00 yen	27.00 yen	—
Dividend paid for FY ending March 31, 2027	90.00 yen	—	—
Revised forecast	—	30.00 yen	—
Dividend paid for FY ended March 31, 2026	75.00 yen	81.00 yen	156.00 yen

(Note) The Company carried out a three-for-one stock split of shares of common stock on October 1, 2026. The year-end dividend forecast per share for the fiscal year ending March 31, 2027 is stated as the amount taking into account the impact of the stock split, and the total annual dividend is stated as "—." The year-end dividend forecast for the fiscal year ending March 31, 2027, excluding the impact of the stock split, is 90.00 yen, and the annual dividend forecast is 180.00 yen.

3. Reason

The Company recognizes that appropriate return of profits to shareholders is one of its most important management issues, and aims for a consolidated dividend payout ratio of 30% or higher. In line with this basic policy, and based on the upward revision of its consolidated financial results forecast for the fiscal year ending March 31, 2027, the Company has decided to set the interim dividend for the current fiscal year at 90.00 yen per share of common stock (previously announced forecast: 81.00 yen). In addition, taking into account the impact of the stock split on October 1, 2026, the Company has set the year-end dividend forecast at 30.00 yen per share of common stock (previously announced forecast: 27.00 yen).

(Reference) Breakdown of annual dividends

Common shares

	Dividend per share (yen)		
Record date	Interim	Year-end	Annual
Dividend paid and to be paid for FY ending March 31, 2027	90.00 yen	30.00 yen	—
Dividend paid for FY ended March 31, 2026	75.00 yen	81.00 yen	156.00 yen

(Note) The Company carried out a three-for-one stock split of shares of common stock on October 1, 2026. The year-end dividend forecast per share for the fiscal year ending March 31, 2027 is stated as the amount taking into account the impact of the stock split, and the total annual dividend is stated as "—." The year-end dividend forecast for the fiscal year ending March 31, 2027, excluding the impact of the stock split, is 90.00 yen, and the annual dividend forecast is 180.00 yen.