November 12, 2026

To whom it may concern

Company name: PILLAR Corporation
Name of representative: Yoshinobu Iwanami, President (Securities code: 6490; Prime Market of the Tokyo Stock Exchange)
Inquiries: Masahiro Fujii, General Manager of Accounting & Financial Department (Telephone: +81-6-7166-8248)

Notice Concerning Revisions to Consolidated Financial Results Forecasts

PILLAR Corporation (the "Company") hereby announces that, in light of the most recent operating trends and other factors, it has revised the consolidated financial results forecasts for the fiscal year ending March 31, 2027, which were announced on August 6, 2026, as shown below.

1. Revisions to consolidated financial results forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 through March 31, 2027)

	Net sales (Millions of yen)	Operating profit (Millions of yen)	Ordinary profit (Millions of yen)	Profit attributable to owners of parent (Millions of yen)	Basic earnings per share (Yen)
Previously announced forecasts (A)	83,000	20,000	20,400	14,000	204.13
Revised forecasts (B)	90,000	23,500	23,500	16,400	239.05
Change (B-A)	7,000	3,500	3,100	2,400	–
Change (%)	8.4	17.5	15.2	17.1	–
(Reference) Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	59,479	12,107	12,946	8,941	129.40

* The Company will conduct a 3-for-1 stock split of common shares effective January 1, 2027. Basic earnings per share are calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

2. Reason for revision

The full-year consolidated financial results forecasts for the fiscal year ending March 31, 2027 has been revised upward from the previous forecasts for net sales, operating profit, ordinary profit, and profit attributable to owners of parent, respectively as shown above, based on an expectation that, in the Electronic Equipment Business, following domestic and overseas sales of Pilaflon™ products to the semiconductor and liquid crystal manufacturing equipment industries exceeding those of forecasts due to the rapid recovery of the semiconductor market, solid sales will continue going forward, as well as an expectation that profit will further exceed previous forecasts mainly due to an improvement in capacity utilization in conjunction with

increased revenue.

3. Stock split

At a meeting of the Board of Directors held on November 12, 2026, it was resolved to conduct a 3-for-1 stock split of common shares with a record date of December 31, 2026 and an effective date of January 1, 2027. For details, please refer to “Notice Concerning Stock Split, Partial Amendment to the Articles of Incorporation in Connection with the Stock Split, and Shareholder Benefit Program” which was announced today.

* Financial results forecasts are based on information available to the Company at the time of release of this document. Actual financial results may differ from the forecast figures due to various factors going forward.