November 12, 2026

To whom it may concern

Company name: PILLAR Corporation
Name of representative: Yoshinobu Iwanami, President
(Securities code: 6490; Prime Market of the Tokyo Stock Exchange)
Inquiries: Masahiro Fujii, General Manager of Accounting & Financial Department
(Telephone: +81-6-7166-8248)

Notice of Determination of Dividends of Surplus (Interim Dividends) and Revision to Year-end Dividend Forecasts

PILLAR Corporation (the "Company") hereby announces that it has resolved at a meeting of its Board of Directors held on November 12, 2026 to pay dividends of surplus (interim dividends) with a record date of September 30, 2026, and has also decided to revise its year-end dividend forecasts for the fiscal year ending March 31, 2027.

1. Dividends of surplus (interim dividends)

	Determined amount	Latest dividends forecast (announced on August 6, 2026)	Actual results for the previous fiscal year (Six months ended September 30, 2025)
Record date	September 30, 2026	Same as left	September 30, 2025
Dividends per share	143.00 yen	–	50.00 yen
Total amount of dividends	3,270 million yen	–	1,148 million yen
Effective date	December 4, 2026	–	December 5, 2025
Source of dividends	Retained earnings	–	Retained earnings

* As per "Notice Concerning Stock Split, Partial Amendment to the Articles of Incorporation in Connection with the Stock Split, and Shareholder Benefit Program" which was announced November 12, 2026, the Company shall conduct a stock split with an effective date of January 1, 2027. Regarding the interim dividends with a record date of September 30, 2026, the calculation is based on the number of shares existing before the stock split.

2. Details of revision to year-end dividend forecasts

(Yen)

	Annual dividends		
	Second quarter-end (interim)	Fiscal year-end	Total
Previous forecasts (announced on August 6, 2026)	–	–	245.00
Revised forecasts	–	48.00	–
Actual results for the current fiscal year	143.00	–	–
Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	50.00	80.00	130.00

* As per "Notice Concerning Stock Split, Partial Amendment to the Articles of Incorporation in Connection with the Stock Split, and Shareholder Benefit Program," which was announced November 12, 2026, the Company shall conduct a stock split with an effective date of January 1, 2027. The amount presented for the fiscal year-end dividend per share for the fiscal year ending March 31, 2027 has been calculated taking into account the impact of the said stock split and the annual dividends has been left as "–." When taking into account the said stock split, the second quarter-end dividend per share for the fiscal year ending March 31, 2027 would be 47.67 yen, and the annual dividends would be 95.67 yen.

3. Reason for revision

The Company regards the return of profits to shareholders as a key management issue, and has a basic policy of targeting a consolidated payout ratio of 40%.

In light of the above basic policy and the full-year consolidated financial results forecasts, we have determined the dividend for the second quarter-end (interim) of the fiscal year ending March 31, 2027, and have decided to revise the year-end dividend forecasts for the fiscal year ending March 31, 2027.